

NIAGARA FALLS WATER BOARD

Basic Financial Statements,
Supplementary Information and
Independent Auditors' Report
December 31, 2025 and 2024

NIAGARA FALLS WATER BOARD

Table of Contents

	<u>Page</u>
Independent Auditors' Report	1 - 3
Management's Discussion and Analysis	4 - 10
Basic Financial Statements:	
Statements of Net Position	11 - 12
Statements of Revenue, Expenses and Changes in Net Position	13
Statements of Cash Flows	14 - 15
Notes to Financial Statements	16 - 44
Required Supplementary Information:	
Schedule of Changes in the Board's Total OPEB Liability and Related Ratios	45
Schedule of the Board's Proportionate Share of the Net Pension Asset/Liability	46
Schedule of the Board's Pension Contributions	47
Other Supplementary Information:	
Niagara Falls Water Authority (a Blended Component Unit) - Statements of Net Position	48
Niagara Falls Water Authority (a Blended Component Unit) - Statements of Revenue, Expenses and Changes in Net Position	49
Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <u>Government Auditing Standards</u>	50 - 51
Independent Auditors' Report on Investment Compliance and Report on Internal Control Over Compliance Required by the Investment Guidelines	52 - 54
Schedule of Findings and Responses	55
Corrective Action Plan	56

INDEPENDENT AUDITORS' REPORT

The Board of Directors
Niagara Falls Water Board:

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of the Niagara Falls Water Board (the Board), as of and for the years ended December 31, 2025 and 2024, and the related notes to financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Board, as of December 31, 2025 and 2024, and the respective changes in financial position and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Board and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Board's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and Government Auditing Standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audits.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audits in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Board's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audits.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the additional information on pages 45 through 47 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Board's basic financial statements. The accompanying other supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the other supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated July 21, 2026 on our consideration of the Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Board's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Board's internal control over financial reporting and compliance.

EFPR Group, CPAs, PLLC

Williamsville, New York
July 21, 2026

NIAGARA FALLS WATER BOARD
Management's Discussion and Analysis
December 31, 2025 and 2024

As management of the Niagara Falls Water Board (the Board), we offer readers of the Board's financial statements this narrative and analysis of the financial activities of the Board for the years ended December 31, 2025 and 2024.

Following this Management's Discussion and Analysis (MD&A) are the financial statements of the Board together with the notes thereto. Please read the MD&A in conjunction with the Board's financial statements and the accompanying notes in order to obtain a full understanding of the Board's financial position and results of operations.

The Board was created by an Act of the State of New York, as more fully described in note 1 to the financial statements, and commenced operations on September 25, 2003. In accordance with an agreement with the City of Niagara Falls, New York (the City) the Board received all assets, liabilities and operating activities (including all personnel) of the City's former Water and Sewer Funds. In return, the Board issued debt, which was used to defease outstanding City bonded debt relating to its Water and Sewer Funds.

Financial Highlights

- Total net position of the Board was \$18,333,572 and \$12,374,624 at December 31, 2025 and 2024, respectively. At December 31, 2025 and 2024 the unrestricted net position (deficit) was, \$(52,105,694) and \$(53,623,665), respectively, which, may be used to meet the Board's ongoing obligations.
- The Board's operating income for the years ended December 31, 2025 and 2024 was \$6,855,862 and \$1,141,083, respectively.
- The Board's total bond indebtedness decreased by \$5,898,406 and \$5,297,043 during the years ended December 31, 2025 and 2024, respectively.
- The Board reflected a liability for other postemployment benefits of \$79,176,508 and \$79,692,591 at December 31, 2025 and 2024, respectively.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Board's basic financial statements which include the financial activities of the Board, the Niagara Falls Public Water Authority (the Authority) (a blended component unit), and the notes to financial statements. The reasons for blending the financial activities are explained in note 1 to the financial statements. An overview of the responsibilities of the Board and the Authority is presented as follows.

<u>Board</u>	<u>Authority</u>
* Owns the System	* Issues debt
* Operates and maintains the System	* Provides proceeds of debt for construction and improvements
* Responsible for System improvements	* Provides oversight regarding adequacy of revenue and System conditions
* Sets rates and collects revenue	
* Pays debt service on bonds	

NIAGARA FALLS WATER BOARD
Management's Discussion and Analysis, Continued

The financial statements are designed to provide readers with a broad overview of the Board's finances in a manner similar to a private-sector business, and are organized as follows:

- The statements of net position presents information on all of the Board's assets, deferred outflows of resources, liabilities and deferred inflows of resources, with the difference between the four reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Board is improving or deteriorating.
- The statements of revenue, expenses and changes in net position presents information on how the Board's net position changed during each reporting period. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenue and expenses are reported in these statements for some items that will result in cash flows for future fiscal periods (e.g., uncollected water and sewer rents, earned but unused vacation and other postemployment benefits).
- The statements of cash flows presents information depicting the Board's cash flow activities for each reporting period and the effect that these activities had on the Board's cash and equivalent balances.
- The notes to financial statements provide additional information that is essential to a full understanding of the data provided in the financial statements.

Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of the Board's financial position. Assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$18,333,572 at December 31, 2025, as compared to \$12,374,624 at December 31, 2024, as presented as follows:

<u>Condensed Statements of Net Position</u>			
	December 31,		
	<u>2025</u>	<u>2024</u>	<u>2023</u>
Current assets	\$ 34,784,436	29,795,698	31,800,960
Noncurrent assets	<u>157,080,863</u>	<u>163,538,345</u>	<u>163,743,878</u>
Total assets	<u>191,865,299</u>	<u>193,334,043</u>	<u>195,544,838</u>
Deferred outflows	<u>6,861,850</u>	<u>8,989,651</u>	<u>10,652,401</u>
Current liabilities	25,590,696	25,559,197	22,556,159
Noncurrent liabilities	<u>137,387,586</u>	<u>144,197,735</u>	<u>152,979,568</u>
Total liabilities	<u>162,978,282</u>	<u>169,756,932</u>	<u>175,535,727</u>
Deferred inflows	<u>17,415,295</u>	<u>20,192,138</u>	<u>18,859,452</u>
Net investment in capital assets	52,721,626	48,819,352	44,084,363
Restricted	17,717,640	17,178,937	19,943,885
Unrestricted (deficit)	<u>(52,105,694)</u>	<u>(53,623,665)</u>	<u>(52,226,188)</u>
Total net position	\$ <u>18,333,572</u>	<u>12,374,624</u>	<u>11,802,060</u>

NIAGARA FALLS WATER BOARD
Management's Discussion and Analysis, Continued

The Board's net investment in capital assets was \$52,721,626 and \$48,819,352 at December 31, 2025 and 2024, respectively. This results from the timing of the amortization of the Board's capital debt, as outstanding principal for most of the Board's serial bonds is not paid until late into the life of the debt, while depreciation occurs annually.

The Board's unrestricted net position (deficit) was \$(52,105,694) and \$(53,623,665) at December 31, 2025 and 2024, respectively. The restricted debt service portion of the Board's net position, \$3,159,565 and \$2,969,529 at December 31, 2025 and 2024, respectively, represents funds that are set aside to be used towards debt service. The restricted capital projects portion of the Board's net position, \$786,581 at December 31, 2025 and 2024, represents funds that are set aside primarily for the reconstruction of the Falls Street Tunnel and capital projects. The restricted debt reserve fund portion of the Board's net position, \$8,146,313 and \$7,797,646 at December 31, 2025 and 2024, respectively, represents funds for future debt service payments. The restricted operating and maintenance reserve fund portion of the Board's net position, \$5,625,181 at December 31, 2025 and 2024, respectively, represents funds to pay the cost of extraordinary repairs to and maintenance of the system.

The Board's unrestricted net position is the remainder of total net position after taking net investment in capital assets, restricted for capital projects, restricted for operations and maintenance and restricted for debt related reserves into account. Unrestricted net position (deficit) decreased in 2025 by \$1,517,971. Unrestricted net position (deficit) increased in 2024 by \$1,397,477.

A comparison of current assets to current liabilities of the Board at December 31, 2025, 2024 and 2023 follows:

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Current assets	\$ <u>34,784,436</u>	<u>29,795,698</u>	<u>31,800,960</u>
Current liabilities	\$ <u>25,590,696</u>	<u>25,559,197</u>	<u>22,556,159</u>
Ratio of current assets to current liabilities	1.36	1.17	1.41

The Board's total net position increased by \$5,958,948 and \$572,564, respectively, during the years ended December 31, 2025 and 2024. Key elements of the changes in net position is as follows:

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Total operating revenue	\$ 38,934,792	36,515,566	39,367,536
Total operating expenses	<u>(32,078,930)</u>	<u>(35,374,483)</u>	<u>(34,624,264)</u>
Operating income	6,855,862	1,141,083	4,743,272
Total nonoperating expenses	<u>(896,914)</u>	<u>(568,519)</u>	<u>(327,284)</u>
Change in net position	\$ <u>5,958,948</u>	<u>572,564</u>	<u>4,415,988</u>

NIAGARA FALLS WATER BOARD
Management's Discussion and Analysis, Continued

The Board's major sources of operating revenue are charges for water and sewer services which comprise approximately 99% of total operating revenue at December 31, 2025 and 2024. These revenues are dependent upon rates charged for these services, with such rates being determined by the Board. Please see the section entitled "Economic Factors and Next Year's Rates" within this MD&A for a listing of the rates charged during 2025 and approved rates for 2026.

The Board's largest operating expense area is for contractual expenses which were approximately 41% and 42% of total operating expenses for the years ended December 31, 2025 and 2024, respectively.

In 2025, these costs totaled approximately \$13.1 million as compared to \$15.0 million, representing an approximate \$1.9 million decrease in this area.

In 2024, these costs totaled approximately \$15.0 million as compared to \$14.3 million, representing an approximate \$0.7 million increase in this area.

Within the nonoperating revenue (expenses) category, interest expense is by far the largest expense item and represents the cost of debt.

The following is a summary of the Board's cash flow activities for the years ended December 31, 2025, 2024 and 2023:

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Cash flows provided by (used in):			
Operating activities	\$ 15,494,183	7,878,042	11,900,748
Capital and related financing activities	(13,271,034)	(14,401,740)	(7,669,342)
Investing activities	<u>4,578,168</u>	<u>4,020,745</u>	<u>(616,701)</u>
Change in cash and equivalents	6,801,317	(2,502,953)	3,614,705
Cash and equivalents at beginning of year	<u>14,165,037</u>	<u>16,667,990</u>	<u>13,053,285</u>
Cash and equivalents at end of year	\$ <u>20,966,354</u>	<u>14,165,037</u>	<u>16,667,990</u>

The Board's available cash and equivalents increased by \$6,801,317 during the year ended December 31, 2025, as compared to a decrease of \$2,502,953 during the year ended December 31, 2024. Cash provided by operating activities reflected a positive balance was \$15,494,183 and \$7,878,042, respectively, for the years ended December 31, 2025 and 2024.

Capital Assets and Debt Administration

Capital Assets - The Board's investment in capital assets (net of accumulated depreciation and amortization) as of December 31, 2025 and 2024, amounted to \$128,875,796 and \$131,845,344, respectively. This includes land, plant and transmission (infrastructure type assets), machinery and equipment, and construction in progress. The Board's greatest investment in capital assets comes in the form of infrastructure. Significant factors affecting capital assets during the reporting period include:

- The Board recorded total additions to capital assets of \$4,577,464.

NIAGARA FALLS WATER BOARD
Management's Discussion and Analysis, Continued

- Additions to construction in progress totaled \$4,577,465. Completed capital projects transferred to depreciable asset categories totaled \$3,389,039.
- The Board recorded total depreciation and amortization of \$7,547,012 and \$7,277,940 for the years ended December 31, 2025 and 2024, respectively.

A summary of capital assets, net of depreciation and amortization, where applicable, is as follows:

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Land	\$ 463,713	463,713	463,713
Construction in progress	16,629,308	15,440,883	13,794,125
Plant and transmission assets (water system)	37,479,806	39,018,079	36,436,072
Plant and transmission assets (wastewater system)	68,402,091	70,801,748	72,210,553
Machinery and equipment	5,887,692	6,060,330	6,451,546
Right to use lease assets	<u>13,186</u>	<u>60,591</u>	<u>149,071</u>
Total	\$ <u>128,875,796</u>	<u>131,845,344</u>	<u>129,505,080</u>

Construction in progress represents ongoing capital construction which will be transferred to the appropriate asset category (and begin to be depreciated) upon completion.

More detailed information about the Board's capital assets is presented in the note 4 to financial statements.

Bonds - At December 31, 2025 and 2024, the Board had outstanding bonds totaling \$63,582,992 and \$69,481,398, respectively. During the years ended December 31, 2025 and 2024, the Board made principal payments of \$5,768,652 and \$5,167,289, respectively, on these bonds.

The Board used bond debt to finance the original purchase of the assets (net of liabilities and including the water, sewer and storm water systems) from the City. In the future, the Board may utilize bond debt issuances as a primary source of funds for construction, renovations and system improvements.

Other Postemployment Benefits - Upon retirement, the Board's employees are entitled to continuous health insurance coverage. At December 31, 2025 and 2024, the liability recorded for these benefits amounted to \$79,176,508 and \$79,692,591, respectively.

Compensated Absences - Upon separation, Board employees are entitled to payment of unused sick and vacation time. The total liability relating to these payments at December 31, 2025 and 2024, is \$665,996 and \$713,303, respectively. The timing of the payments relating to compensated absences is dependent upon many factors, including the retirement or separation from service, and is therefore difficult to predict; however, the Board estimates that \$47,306 and \$35,666 of such liability is current at December 31, 2025 and 2024, respectively.

NIAGARA FALLS WATER BOARD
Management's Discussion and Analysis, Continued

Economic Factors and Next Year's Rates

As noted earlier, the Board's largest sources of operating revenues are water and sewer rents from customers. These revenues result from rates charged based on water usage by the individual customer. Rates can be adjusted accordingly in order to help meet the expenses of the Board. When considering rate changes, the Board utilizes the services of a rate consultant to help forecast the magnitude and effects of potential changes. As required by law, the general public's opinions are also taken into consideration, through public hearings, when contemplating a change in rates charged for services. Water rates charged for 2025 and approved rates to be charged for 2026 are as follows:

<u>Amount Consumed</u>	<u>2026</u>		<u>2025</u>	
	Amount to be charged (per 100 cubic feet)		Amount to be charged (per 100 cubic feet)	
	Inside <u>city</u>	Outside <u>city</u>	Inside <u>city</u>	Outside <u>city</u>
First 20,000 cubic feet per quarter	4.74	12.68	4.48	11.97
Next 60,000 cubic feet per quarter	4.11	11.07	3.88	10.45
Next 120,000 cubic feet per quarter	3.48	9.21	3.29	8.70
Over 200,000 cubic feet per quarter	2.88	7.76	2.72	7.33
Minimum charge for water consumption per quarter	61.68	164.80	58.24	155.61

In addition to the above schedule of rates for water consumed, a demand charge is assessed for each user's meter, as set forth below:

<u>Size and Type</u>	<u>2026 Rate (per quarter)</u>	<u>2025 Rate (per quarter)</u>
Under 1" Disc	\$ 3.70	3.70
1" Disc	25.00	25.00
2" Disc	40.00	40.00
2" Compound	40.00	40.00
3" Compound	50.00	50.00
4" Compound	100.00	100.00
6" Compound	220.00	220.00
8" Compound	250.00	250.00
10" Compound	275.00	275.00
12" Compound	400.00	400.00

In addition to charging for water consumption and services, the Board also charges users with respect to sewer and wastewater services provided. All users have been divided into two "user classes" - Commercial/Small Industrial/Residential Users (CSIRU) and Significant Industrial Users (SIU).

NIAGARA FALLS WATER BOARD
Management's Discussion and Analysis, Continued

Sewer rates for the CSIRU class are determined by the total metered water consumption in each quarter. Rates charged for 2025 and rates to be charged during 2026 are as follows:

<u>Amount Consumed</u>	<u>2026</u>	<u>2025</u>
Minimum charge per quarter (up to 1,300 cubic feet)	\$ 81.64	77.09
Additional usage in excess of 1,300 cubic feet (\$/cubic feet)	6.28	5.93

Sewer rates for the SIU class are determined each quarter based on the actual measured quantities and composition of wastewater flow. Such rates are determined by the Board and are based upon five representative 24-hour composite samples taken quarterly. Rates for the SIU class for the year ended December 31, 2025 and approved for 2026 were \$441,518 per million gallons for wastewater flow; \$1.42 per pound for all suspended solids discharged; and \$2.45 per pound for all soluble organic carbon compounds discharged. In addition, SIU's are charged fees, as needed, for certain other "substances of concern" which are discharged in their wastewater.

Contacting the Board's Financial Management

This financial report is designed to provide taxpayers, customers, and creditors with a general overview of the Board's finances and to show the Board's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Deborah Ziolkowski, CPA, MBA, the Board's Director of Financial Services, Michael O'Laughlin Municipal Water Plant, 5815 Buffalo Avenue, Niagara Falls, New York 14304.

NIAGARA FALLS WATER BOARD
Statements of Net Position
December 31, 2025 and 2024

<u>Assets</u>	<u>2025</u>	<u>2024</u>
Current assets:		
Cash and equivalents	\$ 20,966,354	14,165,037
Accounts receivable, net of allowance for uncollectible accounts	9,976,386	11,535,480
Due from City of Niagara Falls, net of allowance for uncollectible accounts	2,775,850	3,062,527
Grants receivable	-	6,913
Current portion, leases receivable	151,550	144,614
Prepaid expenses	914,296	881,127
Total current assets	<u>34,784,436</u>	<u>29,795,698</u>
Noncurrent assets:		
Investments, unrestricted	16,440,827	20,315,916
Investments, restricted	11,305,878	10,767,175
Leases receivable	458,362	609,910
Capital assets, net	128,875,796	131,845,344
Total noncurrent assets	<u>157,080,863</u>	<u>163,538,345</u>
Total assets	<u>191,865,299</u>	<u>193,334,043</u>
<u>Deferred Outflows of Resources</u>		
Loss on refunding	1,402,391	1,558,257
Pension	1,803,355	2,635,184
OPEB	3,656,104	4,796,210
Total deferred outflows of resources	<u>6,861,850</u>	<u>8,989,651</u>

(Continued)

See accompanying notes to financial statements.

NIAGARA FALLS WATER BOARD
Statements of Net Position, Continued

<u>Liabilities</u>	<u>2025</u>	<u>2024</u>
Current liabilities:		
Accounts payable	\$ 1,172,776	1,575,525
Accrued liabilities	1,812,696	1,631,437
EFC short-term financing	13,429,690	13,704,190
Current portion of noncurrent liabilities:		
Lease liability	46,536	59,881
Compensated absences	47,306	35,666
Total OPEB liability	2,950,717	2,654,123
Bonds payable, including premiums	<u>6,130,975</u>	<u>5,898,375</u>
Total current liabilities	<u>25,590,696</u>	<u>25,559,197</u>
Noncurrent liabilities:		
Lease liability	12,597	59,130
Compensated absences	618,690	677,637
Net pension liability, proportionate share	3,078,491	2,839,477
Total OPEB liability	76,225,791	77,038,468
Bonds payable, including premiums	<u>57,452,017</u>	<u>63,583,023</u>
Total noncurrent liabilities	<u>137,387,586</u>	<u>144,197,735</u>
Total liabilities	<u>162,978,282</u>	<u>169,756,932</u>
<u>Deferred Inflows of Resources</u>		
Pension	425,479	1,759,909
OPEB	15,889,037	17,124,160
Leases	556,900	703,195
Gain on refunding	<u>543,879</u>	<u>604,874</u>
Total deferred inflows of resources	<u>17,415,295</u>	<u>20,192,138</u>
<u>Net Position</u>		
Net investment in capital assets	52,721,626	48,819,352
Restricted	17,717,640	17,178,937
Unrestricted (deficit)	<u>(52,105,694)</u>	<u>(53,623,665)</u>
Total net position	<u>\$ 18,333,572</u>	<u>12,374,624</u>

See accompanying notes to financial statements.

NIAGARA FALLS WATER BOARD
Statements of Revenue, Expenses and Changes in Net Position
Years ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Operating revenue:		
Water rents and charges	\$ 12,737,708	12,787,093
Sewer rents and charges	25,951,382	23,517,829
Licenses and permits	204,117	175,997
Grants	-	9,285
Other services	<u>41,585</u>	<u>25,362</u>
Total operating revenue	<u>38,934,792</u>	<u>36,515,566</u>
Operating expenses:		
Personnel costs	6,468,481	7,010,164
Contractual expenses	13,086,258	15,032,354
Employee benefits	4,977,179	6,054,025
Depreciation expense	7,499,607	7,189,460
Amortization expense	<u>47,405</u>	<u>88,480</u>
Total operating expenses	<u>32,078,930</u>	<u>35,374,483</u>
Operating income	<u>6,855,862</u>	<u>1,141,083</u>
Nonoperating revenue (expenses):		
Interest income	1,241,782	1,619,562
Gain on sale of property	5,189	11,502
Interest expense	<u>(2,143,885)</u>	<u>(2,199,583)</u>
Total nonoperating revenue (expenses)	<u>(896,914)</u>	<u>(568,519)</u>
Change in net position	5,958,948	572,564
Net position at beginning of year	<u>12,374,624</u>	<u>11,802,060</u>
Net position at end of year	<u><u>\$ 18,333,572</u></u>	<u><u>12,374,624</u></u>

See accompanying notes to financial statements.

NIAGARA FALLS WATER BOARD
Statements of Cash Flows
Years ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Cash flows from operating activities:		
Receipts from customers and users	\$ 40,778,880	35,638,503
Receipts from grants	6,913	665,902
Payments to suppliers	(12,923,956)	(15,570,597)
Payments to employees	<u>(12,367,654)</u>	<u>(12,855,766)</u>
Net cash provided by operating activities	<u>15,494,183</u>	<u>7,878,042</u>
Cash flows from capital and related financing activities:		
Payments on lease liability	(59,878)	(64,867)
Purchases of capital assets	(5,115,328)	(10,156,068)
Proceeds on sale of capital assets	5,189	11,502
Repayments of capital debt	(6,043,152)	(5,374,789)
Issuance of capital debt	-	3,552,880
Interest paid on capital debt	<u>(2,057,865)</u>	<u>(2,370,398)</u>
Net cash used in capital and related financing activities	<u>(13,271,034)</u>	<u>(14,401,740)</u>
Cash flows from investing activities:		
Interest income	1,241,782	1,619,562
Change in investments	<u>3,336,386</u>	<u>2,401,183</u>
Net cash provided by investing activities	<u>4,578,168</u>	<u>4,020,745</u>
Change in cash and equivalents	6,801,317	(2,502,953)
Cash and equivalents at beginning of year	<u>14,165,037</u>	<u>16,667,990</u>
Cash and equivalents at end of year	<u>\$ 20,966,354</u>	<u>14,165,037</u>

(Continued)

See accompanying notes to financial statements.

NIAGARA FALLS WATER BOARD
Statements of Cash Flows, Continued

	<u>2025</u>	<u>2024</u>
Reconciliation of operating income to net cash provided by operating activities:		
Operating income	\$ 6,855,862	1,141,083
Adjustments to reconcile operating income to net cash provided by operating activities:		
Depreciation expense	7,499,607	7,189,460
Amortization expense	47,405	88,480
Allowance for doubtful accounts	1,843,144	1,488,307
Changes in:		
Accounts receivable	(284,050)	(1,111,009)
Due from City of Niagara Falls	286,677	(1,231,910)
Grants receivable	6,913	656,617
Leases receivable	144,612	168,634
Prepaid expenses	(33,169)	(323,716)
Accounts payable	135,115	(328,244)
Accrued liabilities	60,356	113,717
Compensated absences	(47,307)	40,718
Total OPEB liability	(516,083)	(1,711,896)
Net pension liability, proportionate share	239,014	(1,202,833)
Deferred outflows of resources - pension	831,829	366,846
Deferred outflows of resources - OPEB	1,140,106	1,140,106
Deferred inflows of resources - pension	(1,334,430)	1,275,150
Deferred inflows of resources - OPEB	(1,235,123)	300,332
Deferred inflows of resources - leases	(146,295)	(181,800)
Total adjustments	<u>8,638,321</u>	<u>6,736,959</u>
Net cash provided by operating activities	<u>\$ 15,494,183</u>	<u>7,878,042</u>
Supplemental schedule of cash flow information -		
adjustment for capital assets financed by accounts payable	<u>\$ 537,864</u>	<u>793,787</u>

See accompanying notes to financial statements.

NIAGARA FALLS WATER BOARD

Notes to Financial Statements

December 31, 2025 and 2024

(1) Summary of Significant Accounting Policies

The financial statements of the Niagara Falls Water Board (the Board) have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. Included in the Board's reporting entity is a blended component unit, the Niagara Falls Public Water Authority (the Authority).

(a) Reporting Entity

The Board was created by Chapter 325 of the Laws of 2002 of the State of New York (the State), codified as Sections 1231-a of Title 10-C of Article 5 of the Public Authorities Law of the State, as amended (the Board Act). The Authority was created by Chapter 275 of the Laws of 2002 of the State, constituting the Niagara Falls Public Water Authority Act, codified as Sections 1230-a through 1230-aa of Title 10-B of Article 5 of the Public Authorities Law of the State, as amended (the Authority Act).

The Board is a corporate municipal instrument of the State consisting of five members primarily responsible for the jurisdiction, control, possession, supervision and use of water, wastewater and storm water systems within the City of Niagara Falls, New York (the City).

The Authority is a public benefit corporation consisting of three members and is primarily responsible for obtaining financing for water, wastewater and storm water systems within the City.

Board members for both the Board and Authority are appointed pursuant to the enabling legislation.

Pursuant to the Board Act and the Authority Act, the Board, the Authority and the City executed an acquisition agreement effective September 25, 2003 whereby the Authority issued bonds enabling the Board to purchase all of the assets, net of liabilities, of the City's public water, wastewater and storm water systems. The Board began operations of these systems on that date.

Currently there are approximately 17,970 residential, 262 commercial and 16 large industrial type customers. Total population served by the water system is estimated at 47,255. The average daily demand is 20.3 million gallons per day. The Board's wastewater system generally covers the same service area and customer base as the water system. The wastewater treatment plant processes approximately 23.0 million gallons of wastewater per day.

Blended Presentation of Component Unit - Although they are legally separate entities, blended component units are, in substance, part of the government's operations. The following is a brief description of the blended component unit included in the primary government:

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(a) Reporting Entity, Continued

Niagara Falls Public Water Authority - Among the powers given to the Authority is the ability to borrow money and issue negotiable or non-negotiable notes, bonds or other obligations for the acquisition, renovation and improvement to the regional water system.

The Authority may also apply for licenses, permits and approval of plans associated with the acquisition, renovation and improvement of the regional water system. In the process of borrowing funds to improve facilities, professional consultants may be retained to offer technical services and advice for the purpose and benefit of acquiring or improving the systems.

The Authority has entered into an agreement with the Board to make payments for the debt service required by these bonds. The Board is also required to make payments for Authority expenses. The obligation to make debt service is a general obligation to which its full faith and credit are pledged.

The Authority is considered a component unit since the Board is obligated to pay debt service and fund other accounts of the Authority. Thus, the Authority is “fiscally dependent” upon the Board to establish rates and collect fees necessary to pay these debts. Further, the Authority is “blended” with the Board in the financial statements because the Authority exists solely to provide services that predominantly benefit the Board. The Authority has no employees of its own.

(b) Measurement Focus and Basis of Accounting

The financial statements of the Board have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing government accounting and financial reporting principles.

The activities of the Board are accounted for similar to those often found in the private sector using the flow of economic resources measurement focus and the accrual basis of accounting. All assets, liabilities, deferred outflows of resources, deferred inflows of resources, net position, revenue, and expenses are accounted for through a single enterprise fund with revenue recorded when earned and expenses recorded at the time liabilities are incurred.

Revenue from providing water and sanitary sewer services are reported as operating revenue. Transactions which are capital, financing or investing related are reported as nonoperating revenue. All expenses related to operating systems are reported as operating expenses. Interest expense and financing costs are reported as nonoperating expenses.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(c) Budgets

The annual budget is the financial plan for the effective operation of the Board and the Authority. The Board uses the budget as a management tool for internal control purposes and to assist in setting of appropriate user charges.

(d) Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position

- Cash and Equivalents - The Board's cash and equivalents represent cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.
- Restricted Cash and Investments - Debt Service Fund - As a result of the purchase of the water and sewer systems from the City, certain bond covenants, as disclosed in note 5, were established requiring resources (consisting of cash and investments) to be maintained for specific purposes necessary to operate the water and sewer systems. The total amount restricted for debt service fund amounted to \$3,159,565 and \$2,969,529, at December 31, 2025 and 2024, respectively.
- Restricted Cash and Investments - Debt Service Reserve Fund - This fund was established to fulfill the debt service reserve requirements on the outstanding bonds as and when they become due. The total amount restricted for debt service reserve fund amounted to \$8,146,313 and \$7,797,646, at December 31, 2025 and 2024, respectively.
- Restricted Cash and Investments - Operating and Maintenance - This fund is restricted to pay the cost of extraordinary repairs to and maintenance of the system. The total amount restricted for operating and maintenance amounted to \$5,625,181 at December 31, 2025 and 2024.
- Cash has been deposited into various trust funds with a fiscal agent to satisfy certain covenants. Further, the amounts have been invested into various short-term investments in compliance with the Board's investment policy. Certain funds were used for their intended purposes and are no longer available for investment.
- Fair Value Measurements and Disclosures
A framework has been established for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below:
 - Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Board has the ability to access.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(d) Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position, Continued

- Level 2 - Inputs to the valuation methodology include:
 - Quoted prices for similar assets or liabilities in active markets;
 - Quoted prices for identical or similar assets or liabilities in inactive markets;
 - Inputs other than quoted prices that are observable for the assets or liabilities; and
 - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

An asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. There have been no changes in the methodologies used at December 31, 2025.

The following is a description of the valuation methodologies used for assets measured at fair value.

Certificates of deposit - Valued at the closing price reported on the active market in which the individual securities are traded.

Corporate securities (commercial paper and bonds) - Valued at the closing price reported on the active market in which the individual securities are traded.

U.S. Government securities and bonds - Valued at the closing price reported on the active markets in which the individual securities are traded.

The Board assess the levels of the investments at each measurement date, and transfers between levels are recognized on the actual date of the event or change in circumstances that caused the transfer in accordance with its accounting policy regarding the recognition of transfers between levels of the fair value hierarchy.

- Accounts Receivable - All receivables, including accrued unbilled revenues, are reported at their gross values and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible. The Board has adopted a policy of recognizing water and sewer revenues in the period in which the services are provided. Billings to customers generally consist of revenues earned from the prior three months for quarterly billed customers, and revenues earned from the prior month for monthly billed customers.

The collection of current water and sewer charges is performed by the Board. The City, acting as collecting agent for the Board, collects delinquent water and sewer charges, which become a lien upon the premises collected with City taxes.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(d) Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position, Continued

- Prepaid Expenses - Prepaid expenses reflect costs applicable to future accounting periods and are recorded as prepaid items in the financial statements.
- Capital Assets - Capital assets acquired by the Board as part of the September 25, 2003 acquisition agreement with the City were reported at fair value on the acquisition date. Capital assets acquired by the Board subsequent to the initial acquisition are stated at cost including interest capitalized during construction, where applicable. Costs include material, direct labor and other items such as supervision, payroll taxes, employee benefits, transportation, and certain preliminary legal, engineering and survey costs. The costs of repairs and maintenance are expensed as incurred. Contributed fixed assets are recorded at fair market value at the date received.

Construction projects are conducted on a continuing basis in order to maintain or enhance the systems. Preliminary legal, engineering and survey costs include studies conducted prior to the actual construction period that directly result in specific construction projects. While capital projects are in process, all associated costs are recorded as construction in progress. Once completed, all costs, including legal, engineering, survey and construction costs, are reclassified to their respective asset categories and depreciated according to their useful lives.

Depreciation has been recorded using the straight-line method of depreciation. The estimated useful lives of the Board's major classes of depreciable assets are based on the utility of the respective assets. The estimated useful lives of depreciable capital assets are as follows:

<u>Assets</u>	<u>Years</u>	<u>Threshold</u>
Land	N/A	N/A
Water and wastewater systems	20 - 50	\$20,000
Machinery and equipment	3 - 15	\$15,000

- Compensated Absences - Board employees are granted vacation and sick leave, and certain employees are permitted to earn compensatory absences in lieu of overtime. The amount of vacation and sick leave granted varies based on date of hire. In the event of termination or upon retirement, all union employees are entitled to payment for unused accumulated accruals, with limitations defined by their respective collective bargaining agreements. No employee is allowed to carry over more than 12 weeks' of paid vacation from year to year, which limits the Board's total deferred liability for this item. Nonunion employees receive similar benefits.

Payments of vacation and sick leave and compensatory time are dependent upon many factors; therefore, the timing of future payments is not readily determinable. However, management believes that sufficient resources will be available for the payments of vacation leave and compensatory time when such payments become due.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(d) Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position, Continued

- In addition to providing pension benefits, the Board provides postemployment health insurance coverage and survivor benefits to retired employees and their survivors in accordance with the provisions of various employment contracts in effect at the time of retirement. Substantially all of the Board's employees may become eligible for these benefits if they reach normal retirement age while working for the Board. Health care benefits are provided through the Board's self-insurance plan. The Board pays 100% of the cost for retiree's health care insurance, excluding co-pays which are the sole responsibility of the retirees. Survivors of retirees hired prior to December 31, 2007 continue to receive healthcare coverage. Future retirees hired after December 31, 2007 will pay 20% of the premiums for their insurance coverage. All retirees hired after December 31, 2007 will be enrolled in a "Medicare Advantage Plan" at age 65. The Board recognizes the cost of providing health insurance by recording its share of insurance premiums as an expenditure.
- Bond and Note Discounts/Premiums - Discounts and premiums are presented as components of bonds or notes payable. The discounts/premiums are amortized over the life of the bonds and notes on a straight-line interest method.
- Long-term Obligations - Long-term debt obligations are reported as liabilities in the accompanying statement of net position.
- Pension Plan - The Board provides retirement benefits for substantially all of its regular, full-time employees through contributions to the New York State Employees' and Local Employees' Retirement System (ERS). The ERS provides various plans and options, some of which require employee contributions.
- Deferred Outflows of Resources and Deferred Inflows of Resources - Deferred outflows of resources represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense) until then. Deferred inflows of resources represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.
- Net Position - The Board's financial statements utilize a net position presentation. Net position is categorized as net investment in capital assets, restricted and unrestricted.

Net Investment in Capital Assets - This category groups all capital assets into one component of net position. Accumulated depreciation/amortization and the outstanding balances of debt that are attributable to the acquisition, construction or improvement of these assets reduce the balance in this category.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(d) Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position, Continued

Restricted Net Position - This category represents external restrictions imposed by creditors, grantors, contributors, or laws and regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation. Restricted net position totaled \$17,717,640 and \$17,178,937 as of December 31, 2025 and 2024, respectively.

Restricted for Capital Projects - Amounts restricted for capital projects is \$786,581 at December 31, 2025 and 2024. In 2007, the Board received \$19,000,000 from the Power Authority under a "Relicensing Settlement Agreement." The Agreement provided for the creation of a "Niagara Falls Water Board Capital Improvement Fund." These funds represent the remainder of the settlement funds and are restricted for future use related to capital improvements of the Board including but not limited to any specific project including the Falls Street Tunnel project.

Restricted for Debt Service Fund - Board restrictions for debt service were \$3,159,565 and \$2,969,529 at December 31, 2025 and 2024, respectively.

Restricted for Debt Service Reserve Fund - Amounts restricted for the debt service reserve fund were \$8,146,313 and \$7,797,646 at December 31, 2025 and 2024, respectively. These funds are controlled by bond trustee. The required minimum balance is the lessor of the maximum future annual debt service requirement or 125% of the average future annual debt service requirements for all outstanding bonds.

Restricted for Operations and Maintenance - Amounts restricted for operations and maintenance were \$5,625,181 at December 31, 2025 and 2024. These reserves may be used to pay the cost of extraordinary repairs to, and replacements of, the system. Surplus amounts on deposit at the end of the fiscal year may be used for any purpose determined by the Board to be beneficial for the system unless the Authority notifies the Board that it does not concur with such application of surplus and expenditures.

Unrestricted Net Position - This category of net position consists of net position that does not meet the definition of "restricted" or "net investment in capital assets." When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, and then unrestricted resources as they are needed.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(1) Summary of Significant Accounting Policies, Continued

(e) Use of Estimates

The preparation of the financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

(f) Income Taxes

The Board is a public benefit corporation of the State of New York. As such, income earned in the exercise of its essential government functions is exempt from State and Federal income taxes.

(g) Subsequent Events

The Board has evaluated subsequent events through the date of the report which is the date the financial statements were available to be issued.

(h) Reclassifications

Certain reclassifications were made to certain 2024 balances to conform them to the 2025 presentation.

(2) Cash and Equivalents and Investments

The Board's investment policies are governed by State statute. Board monies must be deposited in Federal Deposit Insurance Corporation (FDIC) insured commercial banks or trust companies located within the State. The Board is authorized to use demand accounts and certificates of deposit. Permissible investments include obligations of the U.S. Treasury and U.S. agencies, repurchase agreements, and obligations of the State or its localities.

Collateral is required for demand deposits and certificates of deposit in an amount equal to or greater than the amount of all deposits not covered by FDIC insurance coverage. Obligations that may be pledged as collateral are outlined in Chapter 623 of the laws of the State.

Custodial Credit Risk - Deposits - In the case of deposits, this is the risk that, in the event of a bank failure, the Board's deposits may not be returned to it. As noted above, by State statute, all deposits in excess of FDIC insurance coverage must be collateralized. As of December 31, 2025 and 2024, all uninsured bank deposits were fully collateralized with securities held by the pledging financial institution's trust department or agent in the Board's name.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(2) Cash and Equivalents and Investments, Continued

The Board's collateral related to the above is as follows for the year ended December 31, 2025 and 2024:

	<u>2025</u>	<u>2024</u>
Book balance	\$ <u>20,966,354</u>	<u>14,165,037</u>
Bank balance	\$ <u>20,978,440</u>	<u>14,913,049</u>
Insured cash - FDIC	500,000	500,000
Uninsured - collateralized with securities held by pledging financial institution	<u>20,478,440</u>	<u>14,413,049</u>
Total insured and collateralized cash and equivalents	\$ <u>20,978,440</u>	<u>14,913,049</u>

Custodial Credit Risk - Investments - For investments, this is the risk that, in the event of the failure of the counterparty, the Board will not be able to recover the value of its investments that are in the possession of an outside party. As of December 31, 2025 and 2024, all of the Board's restricted cash in the form of investments was registered in the Board's name and was invested in U.S. Government backed securities.

The Board's investments at December 31, 2025, consist of the following:

<u>Investments</u>	<u>Maturity</u>	<u>Fair Value</u>
Cash and equivalents	N/A	\$ 25,830
Federal Home Mortgage Corp.	1/2026	5,372,740
U.S. Treasury notes and bonds	1/2026 - 11/2041	1,774,890
Taxable money market funds	N/A	<u>20,573,245</u>
Total investments		\$ <u>27,746,705</u>

These investments are classified as Level 1.

The Board's investments at December 31, 2024, consist of the following:

<u>Investments</u>	<u>Maturity</u>	<u>Fair Value</u>
Cash and equivalents	N/A	\$ 3,948,023
Federal Home Mortgage Corp.	2/2015 - 9/2025	6,878,634
U.S. Treasury notes and bonds	6/2012 - 11/2041	1,814,575
Taxable money market funds	N/A	<u>18,441,859</u>
Total investments		\$ <u>31,083,091</u>

These investments are classified as Level 1.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(2) Cash and Equivalents and Investments, Continued

Concentration Credit Risk - For investments, this is the risk of loss attributable to the quantity of the government's investment in a single issuer. Investments in single issuers that equal or exceed 5% of total investments have a reportable concentration of credit risk. At December 31, 2025, the Board held 19% in Federal Home Mortgage Corp., 6% in U.S. Treasury Notes and Bonds, and 74% in Taxable Commercial Paper.

(3) Receivables

Major revenue accrued by the Board at December 31, 2025 and 2024 include the following:

(a) Accounts Receivable

Accounts receivable primarily represents amounts due from customers for current and delinquent water and wastewater services provided, including penalties, unpaid bill charges, collection fees and shut-off charges.

Customers are billed either on a monthly or quarterly basis depending on the type of user (industrial or residential), and the level of water and sewer usage. Customers may make payments without penalty on current charges up until 20 days after the date of issue. Any unpaid balances remaining after these 20 days are subject to a penalty of 6%, and those customers receive an unpaid bill notice. If balances still remain unpaid after 30 additional days, final unpaid notices are mailed. The customers are then given 15 days to remit payment, after which the property is tagged, and shut-off procedures begin.

During the first week of December of every year, unpaid balances are transferred to the City tax roll for collections through the subsequent year's tax levy or in-rem property sales. Any amounts relating to unpaid water and wastewater balances collected by the City through these means are delivered to the Board.

For the years ended December 31, 2025 and 2024, \$1,843,144 and \$1,691,200, respectively, were included in allowance for uncollectible accounts to account for receivable balances that may not be collected.

(b) Due from City of Niagara Falls

Due from City of Niagara Falls represents amounts due from the City for the tax transfer. The amount accrued at December 31, 2025 and 2024, net of allowance for uncollectible amounts, were \$2,775,850 and \$3,062,527, respectively.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(3) Receivables, Continued

(b) Due from City of Niagara Falls, Continued

The tax transfer represents uncollected water and sewer charges that have been turned over to the City for collection in conjunction with the City's property tax levy. The City remits amounts to the Board each January and July for collections it receives for the previous six-month period. The due from City of Niagara Falls amount includes any collected but not yet remitted charges at year-end. Charges from all previous years' water and sewer operations transferred to the City that are not collected totaled \$10,201,854 and \$11,836,755 at December 31, 2025 and 2024, respectively. Management has recorded an allowance for uncollectible accounts with respect to these balances of \$7,426,004 and \$8,774,228 at December 31, 2025 and 2024, respectively.

(4) Capital Assets

The Board's capital asset activity for the year ended December 31, 2025 is summarized as follows:

	Balance <u>12/31/2024</u>	<u>Increases</u>	<u>Decreases</u>	Balance <u>12/31/2025</u>
Capital assets, not being depreciated or amortized:				
Land	\$ 463,713	-	-	463,713
Construction in progress	<u>15,440,883</u>	<u>4,577,464</u>	<u>(3,389,039)</u>	<u>16,629,308</u>
Total capital assets not being depreciated and amortized	<u>15,904,596</u>	<u>4,577,464</u>	<u>(3,389,039)</u>	<u>17,093,021</u>
Capital assets, being depreciated and amortized:				
Plant and transmission costs:				
Water system	100,064,300	1,728,063	-	101,792,363
Wastewater system	113,314,447	791,902	-	114,106,349
Machinery and equipment	15,529,783	869,074	-	16,398,857
Right to use lease assets	<u>364,559</u>	<u>-</u>	<u>-</u>	<u>364,559</u>
Total capital assets being depreciated and amortized	<u>229,273,089</u>	<u>3,389,039</u>	<u>-</u>	<u>232,662,128</u>
Less accumulated depreciation and amortization:				
Plant and transmission costs:				
Water system	(61,046,221)	(3,266,336)	-	(64,312,557)
Wastewater system	(42,512,699)	(3,191,559)	-	(45,704,258)
Machinery and equipment	(9,469,453)	(1,041,712)	-	(10,511,165)
Right to use lease assets	<u>(303,968)</u>	<u>(47,405)</u>	<u>-</u>	<u>(351,373)</u>

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(4) Capital Assets, Continued

	<u>Balance</u> <u>12/31/2024</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance</u> <u>12/31/2025</u>
Total accumulated depreciation and amortization	\$ (113,332,341)	(7,547,012)	_____ -	(120,879,353)
Total capital assets being depreciated and amortized, net	<u>115,940,748</u>	<u>(4,157,973)</u>	_____ -	<u>111,782,775</u>
Capital assets, net	\$ <u>131,845,344</u>	<u>419,491</u>	<u>(3,389,039)</u>	<u>128,875,796</u>

The Board's capital asset activity for the year ended December 31, 2024 is summarized as follows:

	<u>Balance</u> <u>12/31/2023</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance</u> <u>12/31/2024</u>
Capital assets, not being depreciated or amortized:				
Land	\$ 463,713	-	-	463,713
Construction in progress	<u>13,794,125</u>	<u>9,603,775</u>	<u>(7,957,017)</u>	<u>15,440,883</u>
Total capital assets not being depreciated and amortized	<u>14,257,838</u>	<u>9,603,775</u>	<u>(7,957,017)</u>	<u>15,904,596</u>
Capital assets, being depreciated and amortized:				
Plant and transmission costs:				
Water system	94,332,009	5,732,291	-	100,064,300
Wastewater system	111,616,760	1,697,687	-	113,314,447
Machinery and equipment	14,988,315	541,468	-	15,529,783
Right to use lease assets	<u>364,559</u>	_____ -	_____ -	<u>364,559</u>
Total capital assets being depreciated and amortized	<u>221,301,643</u>	<u>7,971,446</u>	_____ -	<u>229,273,089</u>
Less accumulated depreciation and amortization:				
Plant and transmission costs:				
Water system	(57,895,937)	(3,150,284)	-	(61,046,221)
Wastewater system	(39,406,207)	(3,106,492)	-	(42,512,699)
Machinery and equipment	(8,536,769)	(932,684)	-	(9,469,453)
Right to use lease assets	<u>(215,488)</u>	<u>(88,480)</u>	_____ -	<u>(303,968)</u>

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(4) Capital Assets, Continued

	Balance <u>12/31/2023</u>	<u>Increases</u>	<u>Decreases</u>	Balance <u>12/31/2024</u>
Total accumulated depreciation and amortization	\$ (106,054,401)	(7,277,940)	-	(113,332,341)
Total capital assets being depreciated and amortized, net	<u>115,247,242</u>	<u>693,506</u>	-	<u>115,940,748</u>
Capital assets, net	\$ <u>129,505,080</u>	<u>10,297,281</u>	(7,957,017)	<u>131,845,344</u>

(5) Indebtedness

The Authority issues debt to provide for the acquisition of the water and sewer systems and for the initial funding of operating and maintenance and debt reserves.

In 2012, the proceeds \$(6,607,122) of the Series 2012B Clean Water Bonds issuance were used to payoff the Environmental Facilities Corporation (EFC) Note used to fund North Gorge Interceptor Capacity Restoration Project. These bonds are due in 2041 and bear interest at rates between 0.26-4.27%.

In 2013, the Board issued \$74,240,000 in general obligation bonds with an average interest rate of 4.72% and received an additional premium of \$142,002. The bonds were used for an advanced refunding of \$63,535,000 of 2003 Bonds with an average interest rate of 3.79%. The net proceeds of approximately \$64 million were deposited in a trust with an agent to provide for future debt service payments on the bonds. As a result, the bonds are considered defeased and the liability for those bonds has been removed from the Board's financial statements. The economic gain on the transaction (the difference between the present values of the debt service payments on the old and new debt) is approximately \$1.7 million.

During 2014 net proceeds of the Series B bonds were used to entirely refund the Series 2004 Serial Bonds of \$4,095,000, specifically reducing the interest to be paid by approximately \$610,000.

During 2015, net proceeds of the Series D bonds were used to entirely refund the Series 2005A&B Serial Bonds of \$4,380,000 specifically reducing the interest to be paid by approximately \$550,000. As a result, the bonds are considered defeased and the liability for these bonds has been removed from the Board's financial statements. The economic gain on the transaction (the difference between the present values of the debt service payments on the old and new debt) is approximately \$450,000.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(5) Indebtedness, Continued

During 2016, net proceeds of the Series A bonds were used to entirely refund the Series 2005 bonds of \$23,115,000 specifically reducing the interest to be paid by approximately \$4,100,000. As a result, the bonds are considered defeased and the liability for these bonds has been removed from the Board financial statements. The economic gain on the transaction (the difference between the present values of the debt service payments on the old and new debt) is approximately \$4.1 million. The accounting gain on this refunding was originally \$1,097,923 which will be amortized through 2034. The unamortized gain on refunding amounted to \$543,879 at December 31, 2025.

During 2019, the Board received proceeds of \$2,189,993 from the NYS Power Authority for the Energy Efficiency Program at an interest rate of 2.79%.

During 2022, net proceeds of the Water and Sewer System Revenue Refunding Bonds Series 2022A totaling \$35,930,000 were used to entirely refund the Series 2013A Serial Bonds of \$34,120,000. The discount on this refunding was \$1,869,854 which is being amortized beginning in 2023 through 2034. The Series 2022A bond will be repaid over 10 years beginning in 2024 with interest rates ranging from 2.00% - 3.375%.

Indebtedness activity for the year ended December 31, 2025 is presented as follows:

	Principal Outstanding <u>12/31/2024</u>	<u>Issued</u>	<u>Paid</u>	Principal Outstanding <u>12/31/2025</u>	Due Within <u>One Year</u>
EFC Water Revolving Funds Revenue Bonds -					
Direct Borrowings:					
Series 2012B - Clean Water bond issued in 2012 for \$6,607,122 and maturing in 2041 bearing interest paid semi-annually at 0.26% to 4.27%	\$ 4,290,000	-	(190,000)	4,100,000	195,000
Series 2013B - Clean Water bond issued in 2013 for \$14,030,000 and maturing in 2033 bearing interest paid semi-annually at 3.88% to 5.05%	7,440,000	-	(715,000)	6,725,000	740,000
Series 2015D - Drinking Water bond issued in 2015 for \$4,380,000 and maturing in 2034 bearing interest paid semi-annually at 3.81% to 4.57%	<u>2,780,000</u>	<u>-</u>	<u>(205,000)</u>	<u>2,575,000</u>	<u>210,000</u>
Total EFC Water Revolving Funds					
Revenue Bonds - Direct Borrowings	<u>14,510,000</u>	<u>-</u>	<u>(1,110,000)</u>	<u>13,400,000</u>	<u>1,145,000</u>

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(5) Indebtedness, Continued

	Principal Outstanding <u>12/31/2024</u>	<u>Issued</u>	<u>Paid</u>	Principal Outstanding <u>12/31/2025</u>	Due Within <u>One Year</u>
Serial Bonds:					
Series 2016A bonds issued in 2016 for \$20,130,000 and maturing in 2034 bearing interest paid annually at 3.13% to 5.0%	\$ 17,380,000	-	(3,425,000)	13,955,000	3,585,000
Series 2022A bonds issued in 2022 for \$35,930,000 and maturing in 2034 bearing interest paid semi-annually at 2.0% to 3.375%	35,355,000	-	(1,010,000)	34,345,000	1,035,000
Unamortized premium on bonds issued in 2016 for \$2,335,569 and maturing in 2034	<u>1,286,725</u>	<u>-</u>	<u>(129,754)</u>	<u>1,156,971</u>	<u>129,754</u>
Total Serial Bonds	<u>54,021,725</u>	<u>-</u>	<u>(4,564,754)</u>	<u>49,456,971</u>	<u>4,749,754</u>
NYS Power Authority - Direct Borrowing:					
Series 2019 Mortgage Loan issued in 2019 for \$2,189,993 and maturing in 2028 bearing interest paid semi-annually at 2.79%	<u>949,673</u>	<u>-</u>	<u>(223,652)</u>	<u>726,021</u>	<u>236,221</u>
Total	<u>\$ 69,481,398</u>	<u>-</u>	<u>(5,898,406)</u>	<u>63,582,992</u>	<u>6,130,975</u>
	Principal Outstanding <u>12/31/2023</u>	<u>Issued</u>	<u>Paid</u>	Principal Outstanding <u>12/31/2024</u>	Due Within <u>One Year</u>
EFC Water Revolving Funds Revenue Bonds -					
Direct Borrowings:					
Series 2012B - Clean Water bond issued in 2012 for \$6,607,122 and maturing in 2041 bearing interest paid semi-annually at 0.26% to 4.27%	\$ 4,475,000	-	(185,000)	4,290,000	190,000
Series 2013B - Clean Water bond issued in 2013 for \$14,030,000 and maturing in 2033 bearing interest paid semi-annually at 3.88% to 5.05%	8,135,000	-	(695,000)	7,440,000	715,000
Series 2015D - Drinking Water bond issued in 2015 for \$4,380,000 and maturing in 2034 bearing interest paid semi-annually at 3.81% to 4.57%	<u>2,980,000</u>	<u>-</u>	<u>(200,000)</u>	<u>2,780,000</u>	<u>205,000</u>
Total EFC Water Revolving Funds					
Revenue Bonds - Direct Borrowings	<u>15,590,000</u>	<u>-</u>	<u>(1,080,000)</u>	<u>14,510,000</u>	<u>1,110,000</u>

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(5) Indebtedness, Continued

	Principal Outstanding <u>12/31/2023</u>	<u>Issued</u>	<u>Paid</u>	Principal Outstanding <u>12/31/2024</u>	Due Within <u>One Year</u>
Serial Bonds:					
Series 2013B bonds issued in 2013 for \$8,415,000 and maturing in 2024 bearing interest paid semi-annually at 4.309%	\$ 550,000	-	(550,000)	-	-
Series 2016A bonds issued in 2016 for \$20,130,000 and maturing in 2034 bearing interest paid annually at 3.13% to 5.0%	20,130,000	-	(2,750,000)	17,380,000	3,425,000
Series 2022A bonds issued in 2022 for \$35,930,000 and maturing in 2034 bearing interest paid semi-annually at 2.0% to 3.375%	35,930,000	-	(575,000)	35,355,000	1,010,000
Unamortized premium on bonds issued in 2016 for \$2,335,569 and maturing in 2034	<u>1,416,479</u>	<u>-</u>	<u>(129,754)</u>	<u>1,286,725</u>	<u>129,754</u>
Total Serial Bonds	<u>58,026,479</u>	<u>-</u>	<u>(4,004,754)</u>	<u>54,021,725</u>	<u>4,564,754</u>
NYS Power Authority - Direct Borrowing:					
Series 2019 Mortgage Loan issued in 2019 for \$2,189,993 and maturing in 2028 bearing interest paid semi-annually at 2.79%	<u>1,161,962</u>	<u>-</u>	<u>(212,289)</u>	<u>949,673</u>	<u>223,621</u>
Total	<u>\$74,778,441</u>	<u>-</u>	<u>(5,297,043)</u>	<u>69,481,398</u>	<u>5,898,375</u>

The annual maturities of long-term debt as of December 31, 2025 are as follows:

NYS EFC Revolving Fund Revenue Bonds - Direct Borrowings:

<u>Year ending</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2026	\$ 1,145,000	613,235	1,758,235
2027	1,180,000	560,702	1,740,702
2028	1,215,000	505,215	1,720,215
2029	1,260,000	448,649	1,708,649
2030	1,295,000	389,835	1,684,835
2031 - 2035	5,325,000	1,007,319	6,332,319
2036 - 2040	1,250,000	317,801	1,567,801
2041	<u>730,000</u>	<u>31,164</u>	<u>761,164</u>
	<u>\$ 13,400,000</u>	<u>3,873,920</u>	<u>17,273,920</u>

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(5) Indebtedness, Continued

Serial Bonds:

<u>Year ending</u>	<u>Premium on bonds</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2026	\$ 129,754	4,620,000	1,659,517	6,409,271
2027	129,754	4,820,000	1,455,427	6,405,181
2028	129,754	5,035,000	1,239,337	6,404,091
2029	129,754	5,170,000	1,090,477	6,390,231
2030	129,754	5,320,000	935,034	6,384,788
2031 - 2034	<u>508,201</u>	<u>23,335,000</u>	<u>2,044,840</u>	<u>25,888,041</u>
	<u>\$ 1,156,971</u>	<u>48,300,000</u>	<u>8,424,632</u>	<u>57,881,603</u>

NYS Power Authority - Direct Borrowing:

<u>Year ending</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2026	\$ 236,221	33,911	270,132
2027	249,497	20,636	270,133
2028	<u>240,303</u>	<u>6,618</u>	<u>246,921</u>
	<u>\$ 726,021</u>	<u>61,165</u>	<u>787,186</u>

Interest on long-term debt for the years ended December 31, 2025 and 2024 was composed of:

	<u>2025</u>	<u>2024</u>
Interest paid:	\$ 2,057,865	2,370,398
Amortization of premiums, gain and loss on refunding	(34,883)	(34,951)
Plus: Interest accrued in the current year	988,516	867,613
Less: Interest accrued in the prior year	<u>(867,613)</u>	<u>(1,003,477)</u>
Total interest expense	<u>\$ 2,143,885</u>	<u>2,199,583</u>

The financing agreement between the Authority and the Board relating to all current and future bonding contain various covenants pertaining to the use and maintenance of the trust funds established from the proceeds of each bonding. At December 31, 2025, management believes the Board was in compliance with the following loan covenants:

The Board is required to establish and collect rates, fees and charges sufficient in each fiscal year at least equal to the sum of:

- (1) 115% of the estimated aggregate debt service and projected debt service payable in such fiscal year;
 - (2) 100% of Board operating expenses and Authority expenses payable in such fiscal year;
- and

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(5) Indebtedness, Continued

Financing Agreement Covenants, Continued

(3) 100% of the amount necessary to pay the required deposits for such fiscal year.

The Board shall review the adequacy of fees, rates and charges at least semi-annually.

The Board shall enforce the payment of any and all amounts owed for the use of the systems.

The Board shall (unless required by law) not furnish or supply, or cause to be furnished or supplied, any product, use or service of the systems, free of charge.

The debt service fund balance, beginning with the first day of each calendar month, shall receive all revenues until the balance in the debt service fund equals the minimum monthly balance. The minimum monthly balance is defined as an amount equal to the sum of the aggregate amounts of debt service that have accrued with respect to all series of bonds, calculating the debt service that has accrued as an amount equal to the sum of:

- (1) The interest on the bonds that has accrued and is unpaid and that will have accrued by the end of the then calendar month; and
- (2) The portion of the next due principal installment for the bonds that would have accrued (as deemed to accrue in the manner interest accrues) by the end of the then calendar month.

Remedies for Default

In the event that the Board shall default in the payment of principal of or interest on any issue of bonds after the same shall become due, whether at maturity or upon call for redemption, and such default shall continue for a period of thirty days, or in the event that the Board shall fail or refuse to comply with the provisions of this title or shall default in any agreement made with the holders of any issue of bonds, the holders of twenty-five percent in aggregate principal amount of the bonds of such issue then outstanding, by instrument or instruments filed in the offices of the clerk of the City, secretary of the Board and the Authority and proved or acknowledged in the same manner as a deed to be recorded, may appoint a trustee to represent the holders of such bonds for the purpose herein provided.

The Board's direct borrowings with EFC contain a provision that in the event of default, EFC may take whatever action at law or in equity may appear necessary or desirable to remedy such default. These remedies include, but are not limited to, mandatory redemption, acceleration, or requiring the Board to immediately redeem the bonds in whole together with all other sums due to EFC. The Board may also owe to EFC interest accrued on the overdue balance.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(5) Indebtedness, Continued

Short-Term Financing

On April 1, 2021, the Authority issued a Bond Anticipation Note (BAN) Series 2021 through EFC for a maximum amount of \$27,000,000 for the planning, design and construction of improvements to the wastewater treatment plant (WWTP) and Gorge Pump Station. This BAN included \$13,500,000 of interest-free financing and \$13,500,000 of market-rate sum financing. The initial interest rate is 0.00% per annum for the interest-free portion and 0.00% per annum for the market-rate portion under a NYS EFC short-term financing program, which is considered a direct borrowing. This BAN has a maturity date of April 1, 2026. The Authority is working with EFC to extend the maturity date for this financing to May 15, 2027, to allow completion of work in progress.

The following is a summary of changes in short-term debt for the years ended December 31, 2025 and 2024:

	<u>2025</u>	<u>2024</u>
Balance at January 1	\$ 13,704,190	10,358,810
Borrowings	-	3,552,880
Payments	<u>(274,500)</u>	<u>(207,500)</u>
Balance at December 31	\$ <u>13,429,690</u>	<u>13,704,190</u>

(6) Leases

(a) Receivable

The Board's leasing operations consist of the leasing of land for cellular towers to telecommunication companies. All leases are subject to public procurement requirements, and each has a different mechanism for determining rates and charges. The lease receivables were discounted to a net present value at December 31, 2025 and 2024 using a 2.05% interest rate. Activity of lease inflows for the years ended December 31, 2025 and 2024 is summarized as follows:

	<u>2025</u>	<u>2024</u>
Lease principal	\$ 144,612	168,634
Interest	<u>14,136</u>	<u>17,346</u>
Total lease inflows	\$ <u>158,748</u>	<u>185,980</u>

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(6) Leases, Continued

Future minimum lease payments due to the Board and related deferred inflows of resources as of December 31, 2025 were as follows:

<u>Year ending</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Deferred Inflows of Resources</u>
2026	\$ 151,550	11,084	162,634	146,594
2027	71,746	8,725	80,471	70,940
2028	73,230	7,240	80,470	70,940
2029	74,746	5,725	80,471	70,940
2030	50,467	4,354	54,821	44,698
2031 - 2035	<u>188,173</u>	<u>8,477</u>	<u>196,650</u>	<u>152,788</u>
	<u>\$ 609,912</u>	<u>45,605</u>	<u>655,517</u>	<u>556,900</u>

(b) Payable

Activity of lease liability for the year ended December 31, 2025 is summarized as follows:

<u>Principal Outstanding 12/31/2024</u>	<u>Deductions</u>	<u>Principal Outstanding 12/31/2025</u>	<u>Amount due within one year</u>
<u>\$ 119,011</u>	<u>59,878</u>	<u>59,133</u>	<u>46,536</u>

Activity of lease liability for the year ended December 31, 2024 is summarized as follows:

<u>Principal Outstanding 12/31/2023</u>	<u>Deductions</u>	<u>Principal Outstanding 12/31/2024</u>	<u>Amount due within one year</u>
<u>\$ 183,878</u>	<u>64,867</u>	<u>119,011</u>	<u>59,881</u>

Annual requirements to amortize long-term obligations and related interest are as follows:

<u>Year ending</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2026	\$ 46,536	697	47,233
2027	<u>12,597</u>	<u>108</u>	<u>12,705</u>
	<u>\$ 59,133</u>	<u>805</u>	<u>59,938</u>

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(7) Compensated Absences

The Board reports the value of compensated absences as a liability. The annual budgets of the operating funds provide funding for these benefits as they become payable. The payment of compensated absences is dependent on many factors; therefore, the timing of future payments is not readily determinable.

<u>12/31/2023</u>	<u>Additions</u>	<u>12/31/2024</u>	<u>Deletions</u>	<u>12/31/2025</u>	<u>Due within one year</u>
<u>\$ 672,585</u>	<u>40,718</u>	<u>713,303</u>	<u>(47,307)</u>	<u>665,996</u>	<u>47,306</u>

(8) Other Postemployment Benefits (OPEB)

(a) Plan Description and Benefits

Plan Description - The Board provides continuation of medical, prescription drug, dental, vision and chiropractic coverage for employees who retire and are at least age 50 and have an age, plus years of service, of at least 70. All retirees and future retirees hired prior to December 31, 2007 have no contribution requirements for both individual and family coverage. All future retirees hired after December 31, 2007 are required to pay 20% of the individual and family premiums. The Board currently pays for postemployment health care benefits on a pay-as-you-go basis. These financial statements assume that pay-as-you-go funding will continue.

The Board provides certain health care benefits for retired employees. Substantially all of the employees may become eligible for these benefits if they reach the normal retirement age and have the required minimum age plus years of service working for the Board. At December 31, 2025 and 2024, the current portion of the postemployment benefits liability was \$2,950,717 and \$2,654,123, respectively. The noncurrent portion of the postemployment benefits liability amounted to \$76,225,791 and \$77,038,468 at December 31, 2025 and 2024, respectively.

(b) Employees covered by benefit terms

At January 1, 2024, the following employees were covered by the benefit terms:

Current retirees and spouses	98
Active employees	<u>163</u>
	<u>261</u>

(c) Total OPEB Liability

At December 31, 2025 and 2024, the Board reported a liability of \$79,176,508 and \$79,692,591, respectively, for its total OPEB liability. The OPEB liability was measured as of December 31, 2025 with roll forward calculation to the measurement date, and was determined by an actuarial valuation as of January 1, 2024.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(8) Other Postemployment Benefits (OPEB), Continued

(d) Actuarial Assumptions and Other Inputs

The total OPEB liability in the January 1, 2024 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Salary increases	3.00%
Discount rate	4.38%
Healthcare cost trend rates	7.0% for 2025, decreasing to an ultimate rate of 4.5% for 2035

Mortality rates were based on the Society of Actuaries Mortality Improvement Scale MP-2021.

(e) Changes in the Total OPEB Liability

	<u>2025</u>	<u>2024</u>
Total OPEB liability at beginning of year	\$ <u>79,692,591</u>	<u>81,404,487</u>
Changes for the year:		
Service cost	900,796	913,873
Interest on total OPEB liability	3,425,915	3,376,163
Changes in assumptions	(1,892,077)	(3,200,664)
Benefit payments	<u>(2,950,717)</u>	<u>(2,801,268)</u>
Total changes	<u>(516,083)</u>	<u>(1,711,896)</u>
Total OPEB liability at end of year	\$ <u>79,176,508</u>	<u>79,692,591</u>

(f) Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability of the Board, as well as what the Board's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage point lower (3.38%) or 1-percentage point higher (5.38%) than the current discount rate:

	1% Decrease (3.38%)	Current Discount Rate (4.38%)	1% Increase (5.38%)
Total OPEB liability	\$ <u>91,722,445</u>	<u>79,176,508</u>	<u>69,282,613</u>

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(8) Other Postemployment Benefits (OPEB), Continued

(g) Sensitivity of the Total OPEB Liability to Changes in the Healthcare Costs Trend Rates

The following presents the total OPEB liability of the Board, as well as what the Board's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current discount rate:

	<u>1%</u> <u>Decrease</u>	<u>Current</u> <u>Trend</u> <u>Rate</u>	<u>1%</u> <u>Increase</u>
Total OPEB liability	\$ <u>67,960,891</u>	<u>79,176,508</u>	<u>93,502,421</u>

(h) OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the years ended December 31, 2025 and 2024, the Board recognized OPEB expense of \$2,339,617 and \$2,529,810, respectively. At December 31, 2025 and 2024, the Board reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	<u>2025</u>		<u>2024</u>	
	<u>Deferred</u> <u>Outflows of</u> <u>Resources</u>	<u>Deferred</u> <u>Inflows of</u> <u>Resources</u>	<u>Deferred</u> <u>Outflows of</u> <u>Resources</u>	<u>Deferred</u> <u>Inflows of</u> <u>Resources</u>
Changes of assumptions	\$ <u>3,656,104</u>	<u>15,889,037</u>	<u>4,796,210</u>	<u>17,124,160</u>

Amounts reported as deferred outflows and inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<u>Year ending</u>	
2026	\$ (1,987,094)
2027	(2,201,560)
2028	(2,681,712)
2029	(2,634,432)
2030	(1,997,684)
Thereafter	<u>(730,451)</u>
Total	\$ <u>(12,232,933)</u>

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(9) Pension Plan

(a) Plan Descriptions and Benefits Provided

Employees' Retirement System (ERS)

The Board participates in the New York State and Local Employees' Retirement System (ERS). This is a cost-sharing multiple-employer retirement system. The System provides retirement benefits as well as death and disability benefits. The net position of the System is held in the New York State Common Retirement Authority (the Authority), which was established to hold all net assets and record changes in plan net position allocated to the System. The Comptroller of the State of New York serves as the trustee of the Board and is the administrative head of the System. System benefits are established under the provision of the New York State Retirement and Social Security Law (RSSL). Once a public employer elects to participate in the System, the election is irrevocable. The New York State Constitution provides that pension membership is a contractual relationship and plan benefits cannot be diminished or impaired. Benefits can be changed for future members only by enactment of a State statute. The Board also participates in the Public Employees; Group Life Insurance Plan (GLIP), which provides death benefits in the form of life insurance. GLIP amounts are appointed to and included in ERS. The System is included in the State's financial report as a pension trust fund. That report, including information with regard to benefits provided, may be found at www.osc.state.ny.us/retire/publications.

The System is noncontributory for the employees who joined prior to July 27, 1976. For employees who joined the System after July 27, 1976, and prior to January 1, 2010, employees contribute 3% of their salary. Employees in the System more than ten years are no longer required to contribute. For employees who joined after January 1, 2010 and prior to April 1, 2012, employees in ERS contribute 3% of their salary throughout their active membership. For employees who joined after April 1, 2012, employees contribute 3% of their salary until April 1, 2013 and then contribute 3% to 6% of their salary throughout their active membership. The Comptroller annually certifies the actuarially determined rates expressly used in computing the employers' contributions based on salaries paid during the System's fiscal year ending March 31. In 2026, New York State enacted legislation that will reduce contribution rates by up to 0.75% for certain employees who joined ERS after April 1, 2012.

(b) Pension Liability, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to the Pension

At December 31, 2025 and 2024, the Board reported a liability of \$3,078,491 and \$2,839,477, respectively, for its proportionate share of the net pension liability. The total net pension liability was measured as of March 31, 2025 and 2024, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of April 1, 2024 and 2023. The Board's proportion of the net pension liability was based on projections of the Board's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(9) Pension Plan, Continued

(b) Pension Liability, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to the Pension, Continued

At March 31, 2025 and 2024, the Board's proportionate share of the net liability was 0.0179549% and 0.0192846%, respectively. The Board's proportionate share of the net liability increased (decreased) (0.0013297) and 0.0004341 from the March 31, 2025 and 2024 measurement date, respectively.

For the years ended December 31, 2025 and 2024, the Board recognized pension expense of \$549,435 and \$1,154,241, respectively. At December 31, 2025 and 2024, the Board's reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>2025</u>		<u>2024</u>	
	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflow of Resources</u>
Differences between expected and actual experience	\$ 764,102	36,043	914,593	77,425
Changes of assumptions	129,107	-	1,073,542	-
Net difference between projected and actual investment earnings on pension plan investments	241,530	-	-	1,387,069
Changes in proportion and differences between the Board's contributions and proportionate share of contributions	39,218	389,436	96,178	295,415
Board's contributions subsequent to the measurement date	<u>629,398</u>	<u>-</u>	<u>550,871</u>	<u>-</u>
Total	\$ <u>1,803,355</u>	<u>425,479</u>	<u>2,635,184</u>	<u>1,759,909</u>

Board contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the subsequent year. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the pension will be recognized in pension expense as follows:

Year ending

2026	\$ 406,394
2027	691,045
2028	(325,017)
2029	<u>(23,944)</u>
	\$ <u>748,478</u>

(c) Actuarial Assumptions

The total pension liability as of the March 31, 2025 measurement date was determined by using an actuarial valuation as noted in the table below, with update procedures used to roll forward the total pension liability to the measurement date. The actuarial valuations used the following actuarial assumptions:

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(9) Pension Plan, Continued

(c) Actuarial Assumptions, Continued

Measurement date	March 31, 2025
Actuarial valuation date	April 1, 2024
Inflation	2.9%
Salary increases	4.3%
Investment rate of return, (net of investment expense, including inflation)	5.9%
Cost-of-living adjustments	1.5%

To set the long-term expected rate of return on pension plan investments, consideration was given to a building-block method using best-estimate ranges of expected future real rates of return (expected return, net of investment expenses and inflation) for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Demographic assumptions used in the April 1, 2024 actuarial valuation are based on the results of an actuarial experience study completed April 1, 2020. Demographic assumptions are primarily based on System experience over the period April 1, 2015 - March 31, 2020. Annuitant mortality rates are adjusted to incorporate mortality improvements under the Society of Actuaries' Scale MP-2021.

The target allocation and best estimates of the arithmetic real rates of return for each major asset class are summarized as follows:

Measurement date	March 31, 2025	
		Long-term expected real rate of return*
<u>Asset Class</u>	<u>Target Allocation</u>	
Domestic equity	25%	3.54%
International equity	14%	6.57%
Private equity	15%	7.25%
Real estate	12%	4.95%
Opportunistic/ARS portfolio	3%	5.25%
Credit	4%	5.40%
Real assets	4%	5.55%
Fixed income	22%	2.00%
Cash	1%	0.25%
	<u>100%</u>	

* The real rate of return is net of the long-term inflation assumption of 2.9%.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(9) Pension Plan, Continued

(d) Discount Rate

The discount rate used to calculate the total pension liability was 5.9%. The projection of cash flows used to determine the discount rate assumes that contributions from plan members will be made at the current contribution rates and that contributions from employers will be made at statutorily required rates, actuarially determined. Based upon those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

(e) Sensitivity of the Proportionate Share of the Net Pension Liability to the Discount Rate

The following presents the Board's proportionate share of the net pension liability calculated using the discount rate of 5.9%, as well as what the Board's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease (4.9%)	Current Assumption (5.9%)	1% Increase (6.9%)
Board's proportionate share of the net pension liability (asset)	\$ <u>8,909,541</u>	<u>3,078,491</u>	<u>(1,790,439)</u>

(f) Pension Plan Fiduciary Net Position

The components of the current-year net pension liability of all participating employers as of the respective measurement dates, were as follows:

	(Dollars in Millions)	
Measurement date	3/31/2025	3/31/2024
Employers' total pension liability	\$ (247,600)	(240,697)
Plan fiduciary net position	<u>230,454</u>	<u>225,973</u>
Employers' net pension liability	\$ <u>(17,146)</u>	<u>(14,724)</u>
Ratio of plan fiduciary net position to the employers' total pension liability	93.08%	93.88%

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(9) Pension Plan, Continued

(g) Contributions to the Pension Plan

Employer contributions are paid annually based on the System's fiscal year which ends on March 31st. Retirement contributions as of December 31, 2025 and 2024 represent the projected employer contribution for the period of April 1, 2025 through March 31, 2026 and April 1, 2024 through March 31, 2025, respectively, based on paid ERS wages multiplied by the employer's contribution rate, by tier. Retirement contributions paid to the System for the years ended December 31, 2025 and 2024 were \$813,021 and \$734,494, respectively.

(10) Labor Relations

The majority of the Board's employees are represented by various unions under four collective bargaining units agreements, with the balance governed by Board policies. The contract for the unit covering Building Trades employees is for a three-year term, expiring December 31, 2028. The contract for the other three units, all represented by the United Steelworkers, are for a term commencing on June 1, 2024 and expiring on December 31, 2029.

(11) Risk Management and Contingent Liabilities

(a) Insurance

The Board is exposed to various risks of losses related to torts; theft of, damage to and destruction of assets; injuries to employees; and natural disasters, for which the Board carries commercial insurance. There were no settlements that significantly exceeded insurance coverage for the year ended December 31, 2025.

(b) Litigation

The Board is a defendant in a number of lawsuits that have arisen in the normal course of business. While substantial damages are alleged in some of these actions, their outcome cannot be predicted with certainty. In the opinion of the Board, these actions when finally adjudicated will not have a material adverse effect on the financial position of the Board.

(c) Significant Events

As a result of alleged discharges from the waste water treatment plant during the Summer of 2017, the New York State Department of Environmental Conservation (NYSDEC) and the Board entered into a Consent Order on December 19, 2017 (R9-20170906-129). This Consent Order required the Board to pay a civil penalty in the amount of \$50,000, to implement a schedule of enumerated actions over the following fifteen (15) months, and then to complete certain capital projects intended to rehabilitate or improve the wastewater treatment plant. The Board is in the process of implementing these actions under the supervision of the NYSDEC.

NIAGARA FALLS WATER BOARD
Notes to Financial Statements, Continued

(11) Risk Management and Contingent Liabilities, Continued

(c) Significant Events, Continued

As a result of wastewater treatment plant discharges that sometimes may cause a substantial visible contrast/turbidity to natural conditions in the Niagara River and contravene the State's narrative water quality standard for turbidity, the NYSDEC and the Board entered a separate Consent Order on May 28, 2024 (R9-20230411-13). This Consent Order required the Board to pay a civil penalty of \$15,000 and to implement a schedule of enumerated actions over a period of approximately seven (7) years. The Board is in the process of implementing the schedule of actions required by the Consent Order.

(12) Accounting Standards Issued But Not Yet Implemented

GASB has issued the following pronouncements which will be implemented in the years required. The effects of the implementation of these pronouncements are not known at this time.

Statement No. 103 - Financial Reporting Model Improvements. Effective for fiscal years beginning after June 15, 2025.

Statement No. 104 - Disclosure of Certain Capital Assets. Effective for fiscal years beginning after June 15, 2025.

Statement No. 105 - Subsequent Events. Effective for fiscal years beginning after June 15, 2026.

NIAGARA FALLS WATER BOARD
Required Supplementary Information
Schedule of Changes in the Board's Total OPEB Liability and Related Ratios
Year ended December 31, 2025

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Total OPEB liability:								
Service cost	\$ 900,796	913,873	1,228,756	1,103,028	1,377,099	1,349,028	556,876	540,656
Interest on total OPEB liability	3,425,915	3,376,163	2,904,920	3,924,785	1,921,160	1,769,731	3,280,087	3,234,085
Changes in assumptions	(1,892,077)	(3,200,664)	3,716,503	(21,404,432)	(520,053)	5,504,550	-	-
Benefit payments	<u>(2,950,717)</u>	<u>(2,801,268)</u>	<u>(2,629,512)</u>	<u>(2,667,901)</u>	<u>(2,530,010)</u>	<u>(2,507,223)</u>	<u>(2,581,965)</u>	<u>(2,546,361)</u>
Net change in total OPEB liability	(516,083)	(1,711,896)	5,220,667	(19,044,520)	248,196	6,116,086	1,254,998	1,228,380
Total OPEB liability - beginning	<u>79,692,591</u>	<u>81,404,487</u>	<u>76,183,820</u>	<u>95,228,340</u>	<u>94,980,144</u>	<u>88,864,058</u>	<u>87,609,060</u>	<u>86,380,680</u>
Total OPEB liability - ending	<u>\$ 79,176,508</u>	<u>79,692,591</u>	<u>81,404,487</u>	<u>76,183,820</u>	<u>95,228,340</u>	<u>94,980,144</u>	<u>88,864,058</u>	<u>87,609,060</u>
Covered payroll	\$ 6,015,310	6,015,310	5,433,874	5,433,874	4,310,662	4,310,662	3,900,691	3,900,691
Total OPEB liability as a percentage of covered payroll	1316.2%	1324.8%	1498.1%	1402.0%	2209.1%	2203.4%	2278.2%	2246.0%

Notes to schedule:

There are no assets accumulated in a trust that meet the criteria of GASB Statement No. 75, paragraph 4.

Changes of assumptions - Changes of assumptions and other inputs reflect the effects of changes in the discount rate each period. The following are the discount rates used in each period:

<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
4.38%	4.22%	3.88%	4.18%	2.05%	2.02%	3.80%	3.80%

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 year trend is compiled, the Board is presenting information for those years for which information is available.

NIAGARA FALLS WATER BOARD
Required Supplementary Information
Schedule of the Board's Proportionate Share of the Net Pension Asset/Liability
Year ended December 31, 2025

ERS

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>
The Board's proportion of the net pension asset (liability)	0.0179549%	0.0192846%	0.0188505%	0.0201517%	0.0194039%	0.0178786%	0.0160886%	0.0147209%	0.0137476%	0.0134405%
The Board's proportionate share of the net pension asset (liability)	\$ (3,078,491)	(2,839,477)	(4,042,310)	1,647,314	(19,321)	(4,734,365)	(1,139,930)	(475,108)	(1,291,751)	(2,157,242)
The Board's covered payroll	\$ 5,943,103	5,768,074	5,814,126	5,609,483	5,609,604	5,463,366	4,917,159	4,374,241	4,719,361	4,397,005
The Board's proportionate share of the net pension asset (liability) as a percentage of covered payroll	51.80%	49.23%	69.53%	29.37%	0.34%	86.66%	23.18%	10.86%	27.37%	49.06%
Plan fiduciary net position as a percentage of the total pension liability	93.08%	93.88%	90.78%	103.65%	99.95%	86.39%	96.27%	98.29%	94.70%	90.70%

NIAGARA FALLS WATER BOARD
Required Supplementary Information
Schedule of the Board's Pension Contributions
Year ended December 31, 2025

ERS

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>
Contractually required contribution	\$ 813,021	734,494	632,755	534,448	725,652	640,535	566,475	583,405	659,383	646,238
Contributions in relation to the contractually required contribution	<u>813,021</u>	<u>734,494</u>	<u>632,755</u>	<u>534,448</u>	<u>725,652</u>	<u>640,535</u>	<u>566,475</u>	<u>583,405</u>	<u>659,383</u>	<u>646,238</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Board's covered payroll	\$ 5,943,103	5,768,074	5,814,126	5,609,483	5,609,604	5,463,366	4,917,159	4,374,241	4,719,361	4,397,005
Contributions as a percentage of covered payroll	13.68%	12.73%	10.88%	9.53%	12.94%	11.72%	11.52%	13.34%	13.97%	14.70%

NIAGARA FALLS WATER BOARD
 Other Supplementary Information
 Niagara Falls Water Authority (a Blended Component Unit)
 Statements of Net Position
 December 31, 2025 and 2024

<u>Assets</u>	<u>2025</u>	<u>2024</u>
Current assets:		
Cash and equivalents	\$ 334,050	236,050
Accounts receivable	<u>6,279</u>	<u>6,279</u>
Total current assets	340,329	242,329
Noncurrent assets - due from Water Board	<u>80,122,624</u>	<u>80,243,281</u>
Total assets	<u>80,462,953</u>	<u>80,485,610</u>
 <u>Deferred Outflows of Resources</u>		
Loss on refunding	<u>1,402,391</u>	<u>1,558,257</u>
 <u>Liabilities</u>		
Current liabilities:		
EFC short-term financing	13,429,690	13,704,190
Current portion, bonds payable, including premiums	<u>6,130,975</u>	<u>5,898,375</u>
Total current liabilities	19,560,665	19,602,565
Noncurrent liabilities - bonds payable, including premiums	<u>57,452,018</u>	<u>63,583,024</u>
Total liabilities	<u>77,012,683</u>	<u>83,185,589</u>
 <u>Deferred Inflows of Resources</u>		
Gain on refunding	<u>543,879</u>	<u>604,874</u>
 <u>Net Position</u>		
Unrestricted (deficit)	<u>\$ 4,308,782</u>	<u>(1,746,596)</u>

NIAGARA FALLS WATER BOARD
 Other Supplementary Information
 Niagara Falls Water Authority (a Blended Component Unit)
 Statements of Revenue, Expenses and Changes in Net Position
 Years ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Operating revenue - transfers in	\$ 8,199,407	207,500
Operating expense - contractual	<u>2,000</u>	<u>2,000</u>
Total operating income	8,197,407	205,500
Nonoperating expense - interest expense	<u>(2,142,029)</u>	<u>(2,196,425)</u>
Change in net position	6,055,378	(1,990,925)
Net position at beginning of year (deficit)	<u>(1,746,596)</u>	<u>244,329</u>
Net position at end of year (deficit)	<u><u>\$ 4,308,782</u></u>	<u><u>(1,746,596)</u></u>

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Directors
Niagara Falls Water Board:

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the Niagara Falls Water Board (the Board), as of and for the year ended December 31, 2025, and the related notes to financial statements, which collectively comprise the Board's basic financial statements, and have issued our report thereon dated July 21, 2026.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Board's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Board's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that is required to be reported under Government Auditing Standards and which is described in the accompanying schedule of findings and responses as item 2025-001.

The Board's Response to Finding

Government Auditing Standards requires the auditor to perform limited procedures on the Board's response to the finding identified in our audit and described in the accompanying schedule of findings and responses. The Board's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Board's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Board's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

EFPR Group, CPAs, PLLC

Williamsville, New York
July 21, 2026

INDEPENDENT AUDITORS' REPORT ON INVESTMENT COMPLIANCE
AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE
REQUIRED BY THE INVESTMENT GUIDELINES

The Board of Directors
Niagara Falls Water Board:

Report on Investment Compliance

Opinion on Investment Compliance

We have audited the Niagara Falls Water Board's (the Board), compliance with the types of compliance requirements identified as subject to audit in Section 2925(3)(f) of the New York State Public Authorities Law (the investment guidelines) that could have a direct and material effect on its investments for the year ended December 31, 2025.

In our opinion, the Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its investments for the year ended December 31, 2025.

Basis for Opinion on Investment Compliance

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS), the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, and the audit requirements of the investment guidelines. Our responsibilities under those standards and the investment guidelines are further described in the Auditors' Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Board and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance with the investment guidelines. Our audit does not provide a legal determination of the Board's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the Board's investments.

Auditors' Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Board's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, Government Auditing Standards and the investment guidelines, will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Board's compliance with the requirements of the investment guidelines as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards and the investment guidelines, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Board's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Board's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the investment guidelines, but not for the purpose of expressing an opinion on the effectiveness of Board's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Other Matters

The results of our auditing procedures disclosed an instance of noncompliance which is required to be reported in accordance with the investment guidelines and which is described in the accompanying schedule of findings and responses as item 2025-001. Our opinion on the investment guidelines is not modified with respect to this matter.

The investment guidelines requires the auditor to perform limited procedures on the Board's response to the noncompliance finding identified in our compliance audit described in the accompanying schedule of findings and responses. The Board's response was not subjected to the other auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of the investment guidelines on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of investment guidelines will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of the investment guidelines that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditors' Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the investment guidelines. Accordingly, this report is not suitable for any other purpose.

EFPR Group, CPAs, PLLC

Williamsville, New York
July 21, 2026

NIAGARA FALLS WATER BOARD
Schedule of Findings and Responses
Year ended December 31, 2025

(2025-001) Annual Reporting to the New York State Authority Budget Office

Criteria - Procedures in place to provide timely year ended information for audit purposes would allow for compliance with the filing deadline.

Condition - The Board did not have procedures in place to comply with the annual reporting requirements for the New York State Authority Budget Office's Public Authorities Reporting Information System (PARIS) for the year ended December 31, 2025 which requires the annual submission 90 days following the fiscal year for the audited financial statements and investment report.

Cause - Significant delays in reconciling year-end account balances resulted in the auditors not receiving information in a timely manner.

Effect of Condition - The delay in the audit process resulted in the Board's failure to meet the PARIS submission deadline.

Recommendation - The Board should put procedures in places to provide timely year-end information for audit purposes.

Views of Responsible Officials and Planned Corrective Action - See corrective action plan on page 56 provided by the Board.

NIAGARA FALLS WATER BOARD
Corrective Action Plan
Year ended December 31, 2025

Name of Auditee: Niagara Falls Water Board

Name of Audit Firm: EFPR Group , CPAs, PLLC

Period Covered by the Audit: Year ended December 31, 2025

CAP Prepared by: Deborah Ziolkowski, CPA, MBA, The Board's Director of Financial Services

Phone: (716) 283-9770

Current Finding on the Schedule of Findings and Responses

- (1) Finding 2025-001 - The Board did not finalize its financial statements and investment report within 90 days of year-end.
- (a) Implementation Plan of Action - The Board will provide information earlier in subsequent years to their auditors.
 - (b) Implementation Date - The Board expects to have this completed by December 31, 2026.
 - (c) Persons Responsible for Implementation - The Board of Directors and the Executive Director and General Counsel.