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> Working Session of the
> Niagara Falls Water Board

December 7, 2020 at 5:00 p.m.
***Meeting to be held via conference call pursuant to
Executive Order 202.1 as extended by 202.72 - visit NFWB.org for call-in details.***

1. Attendance

Brown $\qquad$ Forster $\qquad$ Kimble $\qquad$ Larkin $\qquad$ Leffler $\qquad$
2. Presentations (none scheduled)
3. Executive Director
a. WWTP Project Budget Tracker (CPL)
b. WWTP Construction Schedule Tracker (CPL)
c. Financial Award Summary (CPL)
4. Superintendent
5. Engineering
6. Personnel Items
7. Information Technology (IT)
8. Financial Reports
a. 2021 Budget
b. Bank Balance Report
c. Budget Performance Report as of November 30, 2020
d. Budget Transfers
e. Capital Improvement Plan Tracking (Spreadsheet not part of packet)
f. Payroll-Based Overtime Log
g. 2021 Budget Preparation and Financial Report Calendar
9. Operations and Maintenance Report for November 2020
10. Safety
11. General Counsel and Secretary
a. Draft Minutes for November 23, 2020 Meeting
12. From the Chairman
13. Resolutions

2020-12-001 - 2021 WATER BOARD MEETING SCHEDULE
a. 2021 Board Meeting Dates

2020-12-002 - ANNUAL REVIEW OF PROCUREMENT POLICY AND ADOPTION OF REVISED POLICY
a. Clean Copy of Proposed Revised Policy
b. Track Changes Showing Proposed Revisions
14. Unfinished/Old Business
a. Beech Ave. Water Tank Information
b. Correspondence from City Regarding PILOT
15. New Business \& Additional Items for Discussion
16. Executive Session (if needed)
17. Adjournment of Meeting

NFWB Dec. 7, 2020 Work Session Agenda Packet - Page 4
early 2021. 2021.
Construction continues at GPS. GHD continues


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\hline \$ 7,422,010 \\
\hline \$ 894,100 \\
\hline \$ 9,195,110 \\
\hline \$ 1,194,890 \\
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\end{gathered}
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\begin{gathered}
\$ 1,194,890 \\
\hline \$ 414,930 \\
\hline \$ 3,215,000 \\
\hline \$ 418,300 \\
\hline \$ 864,400 \\
\hline \$ 1,666,265 \\
\hline \$ 3,246,365 \\
\hline \$ 553,635 \\
\hline \$ 314,315 \\
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\$ 314,315 \\
\hline \$ 1,527,000 \\
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\hline \$ 140,800 \\
\hline \$ 1,982,115
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\hline \$ 201,160 \\
\hline \$ 1798.800
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\hline \$ 201,160 \\
\hline \$ 1,798,840 \\
\hline \$ 2,000,000 \\
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\$ 2,000,000 \\
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\hline \$ 226,000 \\
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& \hline \$ 226,000 \\
& \hline \$ 133,566 \\
& \hline
\end{aligned}
$$

|  | Key |
| :---: | :---: |
| Proposal currently under review, but <br> not approved |  |
| Preliminy <br> Engineers Estition Cost per |  |

$$
5 \% \text { or } \$ 185,000 \text { if by capital project engir }
$$

| Recent Work Update |
| :---: |
| Conducted pre-construction meeting with |

Conducted pre-construction meeting with
contractors. Construction anticipated to start in weeks. Construction anticipated to start in early
Pre-construction meeting anticipated in next few Design review meeting scheduled in next few Construction continues. Additional tasks as specified by AECOM are now in construction.

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\begin{gathered}
\hline \$ 1,845,112 \\
\hline \$ 339,947 \\
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6 \text { or } \$ 185,000 \\
\hline \$ 74,000 \\
\hline
\end{gathered}
$$ $50 \%$ Design submittal received by El Team. Construction completion anticipated in the end

of January 2021 .

|  |  |  | Remaining Budget | \$1,586,000 | 43\% |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7 | Replacement of Critical Heating and Ventilation Equipment | \$1,160,000 | Design, Bidding, and CA/CI (E.I. Team - Approved) | \$140,320 | 12\% | El Team recommends re-bid of project to meet budget. CPL to coordinate re-bid with NFWB and EI-Team |
|  |  |  | Construction - (Per Engineers 75\% Estimate with 10\% contingency) | \$1,019,680 | 88\% |  |
|  |  |  | Running Total | \$1,160,000 | 100\% |  |
|  |  |  | Remaining Budget | \$0 | 0\% |  |
| 8 | Replacement of Blower Equipment | \$300,000 | Design/In-House AECOM/ CPL (Included in current CPL term contract) | N/A | N/A | Construction Complete. |
|  |  |  | Const./Various Contractors - Per IDIQ Contract | \$90,118 | 30\% |  |
|  |  |  | CA/CI/In-House - CPL (Included in current CPL term contract) | N/A | N/A |  |
|  |  |  | Running Total | \$90,118 | 30\% |  |
|  |  |  | Remaining Budget | \$209,882 | 70\% |  |
| 9 | Replacement of Process Piping | \$640,000 | Piping Assessment Report (Ramboll - Approved) | \$58,656 | 9\% | JMD continues design of process piping improvements. |
|  |  |  | Design, Bidding, and CA/CI (JMD - Approved) | \$114,560 | 18\% |  |
|  |  |  | Construction - (Per Engineers Preliminary Estimate with 15\% contingency) | \$466,784 | 73\% |  |
|  |  |  | Running Total | \$640,000 | 100\% |  |
|  |  |  | Remaining Budget | \$0 | 0\% |  |
| 10 | SCADA Improvements | \$455,000 | Phase 1 Design/ Construction/Kaman - Approved | \$352,450 | 77\% | Kaman continues coordination with Capital Project Engineers. |
|  |  |  | Phase 2 Design/ Construction - Approved (For Project \#6) | \$146,200 | 32\% |  |
|  |  |  | Running Total | \$498,650 | 110\% |  |
|  |  |  | Remaining Budget | (\$43,650) | -10\% |  |
| Phase 1 Budget Total = |  | \$26,925,000 | Anticipated Total Cost (Percentage of Total Budget) | \$23,486,358 | 87\% |  |
|  |  |  | Overall Phase 1 Remaining Budget to Date | \$3,438,642 | 13\% |  |

NFWB Dec. 7, 2020 Work Session Agenda Packet - Page 6


| Project | Scope of Work | Budget | Scope/Vendor | Estimated Task Cost | Percentage of Total Project | Recent Work Update |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2B | Outfall | \$1,700,000 | Design, Bidding, and CA/CI (GHD - Approved) | \$37,400 | 2\% | (See Project \#2 Update) |
|  |  |  | Construction Share with Project \#2 GPS (Budget - Design Fee) - Approved | \$1,662,600 | 98\% |  |
|  |  |  | ELEC Construction (CIR - Per Bid - Approved) | Included above | Included above |  |
|  |  |  | HVAC Construction (Danforth - Per Bid - Approved) | Included above | Included above |  |
|  |  |  | Running Total | \$1,700,000 | 100\% |  |
|  |  |  | Remaining Budget | \$0 | 0\% |  |
| 11 | WWTP Misc. Piping | \$1,200,000 | Design, Bidding, and CA/CI (JMD - Approved) | \$68,855 | 6\% | (See Project \#9 Summary Above) |
|  |  |  | Const./ Estimated Cost - Not Approved | \$1,131,145 | 94\% |  |
|  |  |  | Running Total | \$1,200,000 | 100\% |  |
|  |  |  | Remaining Budget | \$0 | 0\% |  |
| 99 | FEMA (Final Design, Bidding, and construction) | \$5,509,900 | (FEMA Phase 1) Preliminary Design - GHD - Previously Approved | \$208,000 | 4\% | On hold, waiting for guidance from NFWB on how to proceed. |
|  |  |  | (FEMA Phase 2) Final Design, Bidding, and CA/CI - GHD - Approved | \$325,700 | 6\% |  |
|  |  |  | (FEMA Phase 2) Construction Cost - Per GHD Estimate w/10\% Contingency | \$5,184,200 | 91\% |  |
|  |  |  | Running Total (Not including preliminary design) | \$5,509,900 | 96\% |  |
|  |  |  | Total FEMA Funding ( $\$ 156,053$ for Design and $\$ 2,853,778$ for Construction) | \$2,853,778 | 52\% |  |
|  |  |  | NYS Funding Portion (50\% of Remaining) | \$1,328,061 | 23\% |  |
|  |  |  | NFWB Funding Portion (50\% of Remaining) | \$1,328,061 | 23\% |  |
|  |  |  | Total | \$5,717,900 | 100\% |  |
| Phase 2 Budget Total = |  | \$7,000,000 | Anticipated Total Cost (Percentage of Total Budget) | \$5,556,122 | 79\% |  |
|  |  | Overall Phase 2 Remaining Budget to Date | \$1,443,878 | 21\% |  |

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| Description | Amount | Source | Status |
| :---: | :---: | :---: | :---: |
| AWARDED |  |  |  |
| Bollier Avenue Watermain Improvements 2017 | $\$ 400,000$ total $\$ 240,000$ grant | NYS EFC DWSRF 18435 | Funding Agreement Signed. Construction completed October 2020. NFWB with assistance from City to submit for reimbursement with EFC. |
| Various Watermain Improvements 2018 | $\begin{aligned} & \$ 5,495,000 \text { total } \\ & \$ 3,000,000 \text { grant } \\ & \$ 2,495,000 \text { loan } \end{aligned}$ | NYS EFC DWSRF 18588 | EFC conf call 9/18/20. Agreement not signed. NFWB provided EFC with remaining documents. EFC will then process internally. Anticipated reimbursements can occur spring 2021. City Engineer started design on two streets. NFWB/CPL provided EFC with updated schedule 10/29/20. |
| Sewer Plant Phase 1 Improvements | \$13,500,000 grant | $\begin{array}{\|l} \hline \text { NYS DASNY } \\ \text { ID \#15688 } \\ \hline \end{array}$ | Awarded. Reimbursement requests underway with DASNY and money received. |
| Sewer Plant Phase 1 Improvements | $\$ 13,500,000$ loan long term $\$ 27,000,000$ loan short term | $\begin{aligned} & \text { NYS EFC } \\ & \# C 9-6603-12-00 \end{aligned}$ | NFWB/CPL sent EFC amended engineering agreements $11 / 3 / 20$. EFC requested financial forms needed for future reimbursement 11/23/20. NFWB responded 11/25/20. EFC finance closing process underway. Anticipated reimbursements can occur spring 2021. |
| Sewer Plant Consent Order Items 11 \& 14 | \$500,000 grant | $\begin{array}{\|l\|} \hline \text { NYS DEC \& EFC } \\ \text { R9-20170906-129 } \\ \hline \end{array}$ | Paperwork submitted. NFWB provided remaining invoice documents 10/20/20, awaiting response. EFC/DEC will then process internally and disburse grant. |
| LaSalle Sewer Area <br> Phase 1 system report update \& flow monitoring | \$100,000 grant | $\begin{aligned} & \text { NYSDEC Engineering } \\ & \text { Planning Grant } \\ & \text { EPG \#93794 } \end{aligned}$ | EFC \& DEC conf call 9/21/20. EFC accepted Arcadis agreement 10/16/20 and will process internally. Anticipated reimbursements can occur spring 2021. |


| FUTURE |  |  |  |
| :---: | :---: | :---: | :---: |
| 2020 Various Watermain \& System Improvements | \$5,300,000 total $\$ 3,000,000$ grant $\$ 2,300,000$ loan | NYS EFC | Submission paperwork prepared. Waiting on State to announce grant sessions. Financial assistance submission to IUP made in Sept 2020. NFWB reviewing possibility of performing Military Road work in house. |
| LaSalle Sewer Area <br> Phase 2 system report update \& flow monitoring | $\begin{gathered} \$ 180,000 \text { total } \\ \$ 100,000 \text { grant } \\ \$ 80,000 \text { NFWB Match } \\ \hline \end{gathered}$ | NYSDEC Engineering Planning Grant | Applications items being prepared in anticipated for submission when State announces next grant session. |
| LaSalle Sewer Area <br> Phase 2 <br> Construction | $\$ 1,000,000$ total $\$ 750,000$ grant $\$ 250,000$ NFWB match | NYSDEC WQIP | Waiting on State to announce grant sessions. Financial assistance submission to IUP made in Sept 2020. |
| Local Government Records Management Improvement | Grant, varies. Up to $\$ 150,000$ if submit with City | NYS Archives | Next application period ends early 2021. Recommended NFWB partner with City to maximize grant award. CPL investigating required paperwork as submission deadline is typically January-February. |

FINANCIAL SERVICES DEPARTMENT BANK ACCOUNT BALANCES (Ending 10/31/2020)

BANK on BUFFALO
TREASURY INVESTMENT RECONCILIATION

| MONTH | STARTING VALUE | ENDING VALUE | CHANGE IN VALUE |
| :---: | :---: | :---: | :---: |
| Jan 2020 | $21,587,819.76$ | $21,632,403.94$ | $44,584.18$ |
| Feb 2020 | $21,632,403.94$ | $21,678,437.43$ | $46,033.49$ |
| Mar 2020 | $21,678,437, .43$ | $21,793,908.42$ | $115,470.99$ |
| April 2020 | $21,793,908.42$ | $21,792,858.07$ | $(1,050.32)$ |
| May 2020 | $21,792,858.07$ | $21,811,712.29$ | $18,854.22$ |
| June 2020 | $21,811,712.29$ | $21,837,254.67$ | $25,542.38$ |
| July 2020 | $21,837,254.67$ | $21,858,748.94$ | $21,494.27$ |
| Aug 2020 | $21,858,748.94$ | $21,871,514.43$ | $12,765.49$ |
| Sep 2020 | $21,871,514.43$ | $21,882,095.03$ | $10,580.60$ |
| *Oct 2020 | $21,882,095.03$ | $17,553,053.73$ | $(4,329,041.30)$ |
| Nov 2020 |  |  |  |
| Dec 2020 |  |  |  |

*Transfer to Capital Construction

BANK on BUFFALO
OPERATING ACCOUNTS

| ACCOUNT NAME | ACCOUNT <br> NO. | ENDING <br> $\mathbf{1 0 / 3 1 / 2 0 2 0}$ | ENDING <br> $\mathbf{1 1 / 3 0 / 2 0 2 0}$ | ENDING <br> $\mathbf{1 2 / 3 1 / 2 0 2 0}$ |
| :--- | :--- | :--- | :--- | :--- |
| Board Expense | $X 4873$ | $91,624.82$ |  |  |
| O \& M Reserve | $X 4881$ | $3,528,792.08$ |  |  |
| Depository Account | $X 4899$ | $3,990,903.10$ |  |  |
| Payroll | X4906 | $104,235.06$ |  |  |
| Benefits | X4914 | $14,126.50$ |  |  |
| Operating Account | X0643 | $1,785,680.31$ |  |  |
| Grant Funds | X4445 | 1.00 |  |  |

\$9,515,362.87


## WILMINGTON TRUST ( M\&T Bank )

## Ending Balances

| ACCOUNT NAME | $10 / 31 / 2020$ | $11 / 30 / 2020$ | $12 / 31 / 2020$ |
| :--- | :--- | :--- | :--- |
| Debt Service Fund X3250 | $\$ 5,537,231.85$ |  |  |
| Debt Service Reserve <br> X3252 | $\$ 8,683,066.81$ |  |  |
| Construction Fund X2722 | Opening Value: <br> $\$ 153,160.52$ <br>  | Withdrawals: <br> $\$ 3,358,011.90$ <br> Ending balance: | $\$ 3,511,172.42$ |


| Account | Account Description | Adopted <br> Budget | Budget <br> Amendments | Amended Budget | Current Month Transactions | YTD Encumbrances | $\begin{array}{r} \text { YTD } \\ \text { Transactions } \end{array}$ | Budget - YTD <br> Transactions | \% Used/ <br> Rec'd | Prior Year YTD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund FA - Water Board - Water |  |  |  |  |  |  |  |  |  |  |
| REVENUE |  |  |  |  |  |  |  |  |  |  |
| Departmental Income |  |  |  |  |  |  |  |  |  |  |
| 2122.001 | Visual Inspections | 33,141.00 | . 00 | 33,141.00 | 3,602.50 | . 00 | 42,245.00 | $(9,104.00)$ | 127 | 38,367.50 |
| 2140.001 | District 1 | 1,808,699.00 | . 00 | 1,808,699.00 | 406.14 | . 00 | 1,056,228.22 | 752,470.78 | 58 | 1,088,572.54 |
| 2140.002 | District 2 | 1,881,159.00 | . 00 | 1,881,159.00 | 523,942.30 | . 00 | 1,472,718.28 | 408,440.72 | 78 | 1,446,193.36 |
| 2140.003 | District 3 | 1,432,426.00 | . 00 | 1,432,426.00 | 173.17 | . 00 | 844,240.19 | 588,185.81 | 59 | 838,198.76 |
| 2140.004 | Non-Resident | 23,028.00 | . 00 | 23,028.00 | 5,340.85 | . 00 | 30,633.20 | $(7,605.20)$ | 133 | 22,231.74 |
| 2140.005 | Industrial | 2,435,455.00 | . 00 | 2,435,455.00 | 129.66 | . 00 | 1,532,203.03 | 903,251.97 | 63 | 1,698,153.71 |
| 2140.006 | Industrial SIU | 2,283,676.00 | . 00 | 2,283,676.00 | . 00 | . 00 | 1,713,505.04 | 570,170.96 | 75 | 1,559,558.99 |
| 2140.008 | Hydrant Usage | 5,029.00 | . 00 | 5,029.00 | 126.48 | . 00 | 4,065.64 | 963.36 | 81 | 5,380.98 |
| 2140.599 | Miscellaneous Departmental Incom | 30,000.00 | . 00 | 30,000.00 | . 00 | . 00 | 4,250.00 | 25,750.00 | 14 | 11,805.79 |
| 2141.000 | Allowance for Unpaid Trfd | $(226,685.00)$ | . 00 | (226,685.00) | . 00 | . 00 | 53,921.38 | $(280,606.38)$ | -24 | 87,296.91 |
| 2144.003 | Fire Service | 88,999.00 | . 00 | 88,999.00 | . 00 | . 00 | 303,894.60 | (214,895.60) | 341 | 89,703.12 |
| 2144.005 | Service Charge | 462,329.00 | . 00 | 462,329.00 | 32,487.50 | . 00 | 427,164.46 | 35,164.54 | 92 | 424,339.70 |
| 2144.006 | Lab Analysis | 35,358.00 | . 00 | 35,358.00 | 1,803.00 | . 00 | 35,679.28 | (321.28) | 101 | 29,047.88 |
| 2144.008 | Missing Meter Charge | 40,242.00 | . 00 | 40,242.00 | 1,190.00 | . 00 | 17,324.00 | 22,918.00 | 43 | 37,674.50 |
| 2144.009 | Mtr Install/Reinstall/Reactivate | 20,000.00 | . 00 | 20,000.00 | 550.00 | . 00 | 8,175.00 | 11,825.00 | 41 | 3,725.00 |
| 2144.010 | Final Meter Read/Inspect | 14,500.00 | . 00 | 14,500.00 | 1,550.00 | . 00 | 14,700.00 | (200.00) | 101 | 1,550.00 |
| 2144.011 | Hydrant Testing | 66.00 | . 00 | 66.00 | . 00 | . 00 | 200.00 | (134.00) | 303 | . 00 |
| 2144.012 | Backflow Certification | 7,500.00 | . 00 | 7,500.00 | 785.00 | . 00 | 3,658.48 | 3,841.52 | 49 | 1,315.00 |
| 2144.599 | City of NF-Safety Specialist | 62,006.00 | . 00 | 62,006.00 | . 00 | . 00 | 32,955.71 | 29,050.29 | 53 | 65,855.15 |
| 2148.001 | District 1 | 74,000.00 | . 00 | 74,000.00 | (20.53) | . 00 | 67,295.89 | 6,704.11 | 91 | 55,562.06 |
| 2148.002 | District 2 | 42,300.00 | . 00 | 42,300.00 | 14,208.16 | . 00 | 43,057.84 | (757.84) | 102 | 43,367.11 |
| 2148.003 | District 3 | 57,500.00 | . 00 | 57,500.00 | (18.69) | . 00 | 44,417.72 | 13,082.28 | 77 | 47,257.30 |
| 2148.004 | Non-Resident | 5,000.00 | . 00 | 5,000.00 | 168.23 | . 00 | 791.32 | 4,208.68 | 16 | 9,260.98 |
| 2148.005 | Industrial | 7,426.00 | . 00 | 7,426.00 | (10.62) | . 00 | 24,159.65 | $(16,733.65)$ | 325 | 13,122.19 |
| 2148.006 | Industrial SIU | 5,000.00 | . 00 | 5,000.00 | . 00 | . 00 | 4,138.05 | 861.95 | 83 | 38.40 |
| 2148.599 | Penalty - Miscellaneous | 500.00 | . 00 | 500.00 | . 00 | . 00 | 3,250.72 | (2,750.72) | 650 | 2,005.19 |
|  | Departmental Income Totals | \$10,628,654.00 | \$0.00 | \$10,628,654.00 | \$586,413.15 | \$0.00 | \$7,784,872.70 | \$2,843,781.30 | 73\% | \$7,619,583.86 |
| Intergovernmental Charges |  |  |  |  |  |  |  |  |  |  |
| 2230.A | City of Niag Falls-Generl | 245,963.00 | . 00 | 245,963.00 | . 00 | . 00 | 33,096.98 | 212,866.02 | 13 | 215,064.00 |
|  | Intergovernmental Charges Totals | \$245,963.00 | \$0.00 | \$245,963.00 | \$0.00 | \$0.00 | \$33,096.98 | \$212,866.02 | 13\% | \$215,064.00 |
| Use Of Money \& Property |  |  |  |  |  |  |  |  |  |  |
| 2401.000 | Interest Earnings | 105,600.00 | . 00 | 105,600.00 | . 00 | . 00 | 44,734.94 | 60,865.06 | 42 | 74,728.03 |
| 2417.000 | Cash Short/Over | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | +++ | 20.00 |
|  | Use Of Money \& Property Totals | \$105,600.00 | \$0.00 | \$105,600.00 | \$0.00 | \$0.00 | \$44,734.94 | \$60,865.06 | 42\% | \$74,748.03 |
| Licenses And Permits |  |  |  |  |  |  |  |  |  |  |
| 2550.006 | Cellular Towers | 205,000.00 | . 00 | 205,000.00 | 18,264.30 | . 00 | 202,245.27 | 2,754.73 | 99 | 201,853.63 |
| 2590.004 | Hydrant Permits \& Rentals | 16,800.00 | . 00 | 16,800.00 | 382.00 | . 00 | 5,037.93 | 11,762.07 | 30 | 13,197.19 |
|  | Licenses And Permits Totals | \$221,800.00 | \$0.00 | \$221,800.00 | \$18,646.30 | \$0.00 | \$207,283.20 | \$14,516.80 | 93\% | \$215,050.82 |


Budget Performance Report
Fiscal Year to Date $11 / 30 / 20$
Exclude Rollup Account

| Account | Account Description | Adopted <br> Budget | Budget Amendments | Amended Budget | Current Month Transactions | YTD Encumbrances | YTD <br> Transactions | Budget - YTD Transactions | \% Used/ Rec'd | Prior Year YTD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund FA - Water Board - Water |  |  |  |  |  |  |  |  |  |  |
| REVENUE |  |  |  |  |  |  |  |  |  |  |
| Sale Of Prop/Cmp For Loss |  |  |  |  |  |  |  |  |  |  |
| 2650.000 | Sale Of Scrap | 20,000.00 | . 00 | 20,000.00 | . 00 | . 00 | 1,261.62 | 18,738.38 | 6 | 37,849.91 |
| 2665.000 | Sale-Equipment | 4,000.00 | . 00 | 4,000.00 | . 00 | . 00 | 280.00 | 3,720.00 | 7 | 2,635.00 |
| 2690.001 | Damages to WB Property | 5,000.00 | . 00 | 5,000.00 | . 00 | . 00 | . 00 | 5,000.00 | 0 | . 00 |
|  | Sale Of Prop/Cmp For Loss Totals | \$29,000.00 | \$0.00 | \$29,000.00 | \$0.00 | \$0.00 | \$1,541.62 | \$27,458.38 | 5\% | \$40,484.91 |
| Misc Local Sources |  |  |  |  |  |  |  |  |  |  |
| 2701.000 | Refund Appro Exp Prior Yr | . 00 | . 00 | . 00 | 341.97 | . 00 | 1,123.54 | $(1,123.54)$ | +++ | $(11,217.63)$ |
| 2770.001 | NSF Check Charge | 3,000.00 | . 00 | 3,000.00 | 805.00 | . 00 | 9,135.00 | $(6,135.00)$ | 304 | 805.00 |
| 2770.599 | Undesignated | 4,500.00 | . 00 | 4,500.00 | . 00 | . 00 | 2,029.28 | 2,470.72 | 45 | 36,793.07 |
|  | Misc Local Sources Totals | \$7,500.00 | \$0.00 | \$7,500.00 | \$1,146.97 | \$0.00 | \$12,287.82 | (\$4,787.82) | 164\% | \$26,380.44 |
| Interfund Revenues |  |  |  |  |  |  |  |  |  |  |
| 2801.GA | Interfd Rev WtrBd-Sewr | 810,000.00 | . 00 | 810,000.00 | . 00 | . 00 | . 00 | 810,000.00 | 0 | . 00 |
|  | Interfund Revenues Tota/s | \$810,000.00 | \$0.00 | \$810,000.00 | \$0.00 | \$0.00 | \$0.00 | \$810,000.00 | 0\% | \$0.00 |
| Operating Transfers In |  |  |  |  |  |  |  |  |  |  |
| 5031.GA | Transfer Fr Sewer Divisn. | 786,963.00 | . 00 | 786,963.00 | . 00 | . 00 | . 00 | 786,963.00 | 0 | . 00 |
|  | Operating Transfers In Totals | \$786,963.00 | \$0.00 | \$786,963.00 | \$0.00 | \$0.00 | \$0.00 | \$786,963.00 | 0\% | \$0.00 |
|  | REVENUE TOTALS | \$12,835,480.00 | \$0.00 | \$12,835,480.00 | \$606,206.42 | \$0.00 | \$8,083,817.26 | \$4,751,662.74 | 63\% | \$8,191,312.06 |
| EXPENSE |  |  |  |  |  |  |  |  |  |  |
| Personnel - Position Control |  |  |  |  |  |  |  |  |  |  |
| 0110.000 | Biweekly Payroll | 2,504,395.00 | . 00 | 2,504,395.00 | 75,632.02 | . 00 | 1,912,722.54 | 591,672.46 | 76 | 1,868,910.08 |
| 0153.000 | Stipend | . 00 | . 00 | . 00 | 230.71 | . 00 | 5,402.49 | $(5,402.49)$ | +++ | 7,181.33 |
|  | Personnel - Position Control Totals | \$2,504,395.00 | \$0.00 | \$2,504,395.00 | \$75,862.73 | \$0.00 | \$1,918,125.03 | \$586,269.97 | 77\% | \$1,876,091.41 |
| Personnel Services |  |  |  |  |  |  |  |  |  |  |
| 0111.000 | Biwkly Comp Differential | . 00 | . 00 | . 00 | . 00 | . 00 | 874.00 | (874.00) | +++ | 5,807.99 |
| 0125.000 | Insurance OPT Out | 72,287.00 | . 00 | 72,287.00 | 2,494.34 | . 00 | 52,992.52 | 19,294.48 | 73 | 59,918.44 |
| 0130.000 | Temporary Payroll | 38,625.00 | . 00 | 38,625.00 | 1,255.42 | . 00 | 43,629.84 | $(5,004.84)$ | 113 | 49,308.36 |
| 0140.000 | Overtime | 144,450.00 | . 00 | 144,450.00 | 1,458.48 | . 00 | 67,643.79 | 76,806.21 | 47 | 72,768.26 |
| 0150.000 | Acting Next-In-Rank Pay | . 00 | . 00 | . 00 | . 00 | . 00 | 453.00 | (453.00) | +++ | 3,010.45 |
| 0151.A | Sunday Contractual Pay | . 00 | . 00 | . 00 | 584.08 | . 00 | 13,241.98 | $(13,241.98)$ | +++ | 14,077.99 |
| 0152.000 | Shift Premium Pay | . 00 | . 00 | . 00 | 4.70 | . 00 | 3,699.94 | $(3,699.94)$ | +++ | 3,777.88 |
| 0155.A | Holiday Contractual Pay | . 00 | . 00 | . 00 | 871.03 | . 00 | 5,125.54 | $(5,125.54)$ | +++ | 6,008.29 |
| 0155.000 | Holiday Pay | . 00 | . 00 | . 00 | 9,097.39 | . 00 | 66,055.78 | $(66,055.78)$ | +++ | 70,196.69 |
| 0165.000 | Military Leave | . 00 | . 00 | . 00 | . 00 | . 00 | 181.98 | (181.98) | +++ | 2,358.57 |
| 0170.000 | Overtime Meals | 3,900.00 | . 00 | 3,900.00 | 25.50 | . 00 | 1,649.50 | 2,250.50 | 42 | 1,959.00 |
| 0181.000 | Vacation Pay | . 00 | . 00 | . 00 | 5,748.67 | . 00 | 126,897.00 | (126,897.00) | +++ | 131,312.95 |
| 0182.000 | Personal Time | . 00 | . 00 | . 00 | 150.76 | . 00 | 4,825.23 | $(4,825.23)$ | +++ | 8,770.00 |
| 0183.000 | Compensatory Time Off | . 00 | . 00 | . 00 | (81.74) | . 00 | 2,571.01 | $(2,571.01)$ | +++ | 5,453.35 |
| 0184.000 | Funeral Leave | . 00 | . 00 | . 00 | 712.32 | . 00 | 2,675.44 | $(2,675.44)$ | +++ | 6,539.90 |
| 0185.000 | Jury Duty | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | +++ | 370.07 |


| Account | Account Description |  | Adopted Budget | Budget Amendments | Amended Budget | Current Month Transactions | YTD Encumbrances | YTD Transactions | Budget - YTD Transactions | \% Used/ Rec'd | Prior Year YTD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund FA - Water Board - Water |  |  |  |  |  |  |  |  |  |  |  |
| EXPENSE |  |  |  |  |  |  |  |  |  |  |  |
| Personne/ Services |  |  |  |  |  |  |  |  |  |  |  |
| 0186.000 | Call-In Time |  | . 00 | . 00 | . 00 | 139.04 | . 00 | 4,710.34 | $(4,710.34)$ | +++ | 6,858.86 |
| 0189.000 | Sick Leave |  | . 00 | . 00 | . 00 | 2,296.01 | . 00 | 55,876.37 | ( $55,876.37$ ) | +++ | 52,358.90 |
| 0190.000 | Vacation Cash Conversion |  | 2,340.00 | . 00 | 2,340.00 | . 00 | . 00 | 2,407.84 | (67.84) | 103 | 3,850.24 |
|  |  | Personnel Services Totals | \$261,602.00 | \$0.00 | \$261,602.00 | \$24,756.00 | \$0.00 | \$455,511.10 | (\$193,909.10) | 174\% | \$504,706.19 |
| Capital Outlays |  |  |  |  |  |  |  |  |  |  |  |
| 0210.000 | Furniture \& Furnishings |  | 500.00 | . 00 | 500.00 | . 00 | . 00 | . 00 | 500.00 | 0 | . 00 |
| 0220.000 | Office Equipment |  | 6,000.00 | . 00 | 6,000.00 | . 00 | . 00 | . 00 | 6,000.00 | 0 | 557.18 |
| 0250.000 | Other Equipment |  | 28,000.00 | . 00 | 28,000.00 | 7,079.33 | 8,202.00 | 7,079.33 | 12,718.67 | 55 | 19,417.10 |
| 0250.007 | Computer Equipment |  | 25,000.00 | . 00 | 25,000.00 | 439.31 | $(2,486.55)$ | 25,930.00 | 1,556.55 | 94 | 20,361.43 |
| 0250.500 | Safety Equipment |  | 19,180.00 | . 00 | 19,180.00 | 358.59 | 3,310.00 | 9,530.71 | 6,339.29 | 67 | 182.64 |
|  |  | Capital Outlays Totals | \$78,680.00 | \$0.00 | \$78,680.00 | \$7,877.23 | \$9,025.45 | \$42,540.04 | \$27,114.51 | 66\% | \$40,518.35 |
| Contractual Expenses |  |  |  |  |  |  |  |  |  |  |  |
| 389.008 | Bad Debt Expense |  | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | +++ | 56,447.59 |
| 0411.000 | Office Supplies |  | 19,050.00 | (1,500.00) | 17,550.00 | 1,503.02 | 291.66 | 7,960.31 | 9,298.03 | 47 | 8,573.32 |
| 0412.000 | Uniforms |  | 1,820.00 | 1,000.00 | 2,820.00 | 1,349.15 | 353.39 | 2,087.61 | 379.00 | 87 | 1,057.00 |
| 0413.000 | Safety Shoes |  | 8,500.00 | . 00 | 8,500.00 | 1,898.99 | . 00 | 4,932.83 | 3,567.17 | 58 | 6,061.32 |
| 0414.000 | Automotive-Gas,Oil,Grease |  | 40,000.00 | . 00 | 40,000.00 | 3,311.55 | . 00 | 40,148.60 | (148.60) | 100 | 22,641.79 |
| 0415.000 | Fuel Oil |  | 30,000.00 | . 00 | 30,000.00 | . 00 | . 00 | . 00 | 30,000.00 | 0 | . 00 |
| 0416.000 | Consumable Printed Forms |  | 700.00 | 1,500.00 | 2,200.00 | . 00 | . 00 | 280.70 | 1,919.30 | 13 | 640.17 |
| 0417.000 | Tool Allowance |  | 150.00 | . 00 | 150.00 | 147.92 | . 00 | 147.92 | 2.08 | 99 | 26.76 |
| 0419.001 | Automotive Parts |  | 40,000.00 | . 00 | 40,000.00 | 2,735.04 | 1,965.80 | 28,568.62 | 9,465.58 | 76 | 15,607.90 |
| 0419.003 | Cleaning/Sanitary |  | 1,500.00 | . 00 | 1,500.00 | . 00 | 258.08 | 909.91 | 332.01 | 78 | 1,395.56 |
| 0419.005 | Tools \& Machine Parts |  | 85,000.00 | . 00 | 85,000.00 | 8,442.03 | 11,245.15 | 61,988.56 | 11,766.29 | 86 | 37,679.38 |
| 0419.006 | Construction/Repair |  | 174,000.00 | . 00 | 174,000.00 | 9,328.28 | 4,912.67 | 158,606.96 | 10,480.37 | 94 | 158,865.25 |
| 0419.009 | Misc Chemicals |  | 356,000.00 | $(1,000.00)$ | 355,000.00 | 20,786.25 | 3,833.63 | 308,653.69 | 42,512.68 | 88 | 246,053.54 |
| 0419.010 | Laboratory |  | 31,000.00 | . 00 | 31,000.00 | 1,087.62 | 4,000.00 | 24,791.86 | 2,208.14 | 93 | 23,596.96 |
| 0419.599 | Undesignated Supplies |  | 11,050.00 | . 00 | 11,050.00 | 1,391.13 | 1,819.36 | 5,372.37 | 3,858.27 | 65 | 6,438.82 |
| 0421.001 | Phone Extension Chgs |  | 5,000.00 | . 00 | 5,000.00 | 1,824.82 | . 00 | 19,694.80 | $(14,694.80)$ | 394 | 15,683.10 |
| 0421.002 | Wireless Services |  | 17,500.00 | . 00 | 17,500.00 | 1,173.42 | . 00 | 11,765.03 | 5,734.97 | 67 | 12,387.97 |
| 0422.000 | Light \& Power |  | 485,000.00 | . 00 | 485,000.00 | 52,278.37 | . 00 | 489,127.76 | $(4,127.76)$ | 101 | 418,208.09 |
| 0423.000 | Water/Sewer |  | 514,000.00 | . 00 | 514,000.00 | . 00 | . 00 | 519,633.51 | $(5,633.51)$ | 101 | 490,477.54 |
| 0424.000 | Gas |  | 20,000.00 | . 00 | 20,000.00 | 70.96 | . 00 | 10,168.68 | 9,831.32 | 51 | 13,436.97 |
| 0432.000 | Property Insurance |  | 100,000.00 | . 00 | 100,000.00 | . 00 | . 00 | . 00 | 100,000.00 | 0 | . 00 |
| 0433.000 | Liability Insurance |  | 75,000.00 | . 00 | 75,000.00 | . 00 | . 00 | 193,664.21 | (118,664.21) | 258 | 40,481.06 |
| 0440.003 | Motor Vehicle Equipment |  | 84,000.00 | . 00 | 84,000.00 | 6,302.80 | . 00 | 71,676.24 | 12,323.76 | 85 | 53,170.27 |
| 0440.599 | Undesignated Leases |  | 2,400.00 | . 00 | 2,400.00 | 123.88 | . 00 | 1,164.16 | 1,235.84 | 49 | 1,279.30 |
| 0441.000 | Rental Of Real Property |  | . 00 | . 00 | . 00 | . 00 | . 00 | 48.00 | (48.00) | +++ | 48.00 |
| 0442.000 | Rental Of Equipment |  | . 00 | . 00 | . 00 | 330.97 | . 00 | 3,006.80 | $(3,006.80)$ | +++ | 2,945.65 |


| Account |  | Adopted | Budget | Amended | Current Month |  |  | Budget - YTD | \% Used/ Rec'd |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund FA - Water Board - Water |  |  |  |  |  |  |  |  |  |  |
| EXPENSE |  |  |  |  |  |  |  |  |  |  |
| Contractual Expenses |  |  |  |  |  |  |  |  |  |  |
| 0442.003 | Motor Vehicle Equip Rent\| | 6,000.00 | . 00 | 6,000.00 | 446.50 | . 00 | 4,433.87 | 1,566.13 | 74 | 5,111.06 |
| 0442.599 | Undesignated Rentals | 4,300.00 | 1,000.00 | 5,300.00 | 60.00 | 810.93 | 2,127.61 | 2,361.46 | 55 | 1,580.44 |
| 0444.000 | Repair Of Equipment | 43,200.00 | $(1,000.00)$ | 42,200.00 | 4,171.73 | 13,299.90 | 19,211.93 | 9,688.17 | 77 | 5,556.10 |
| 0446.000 | Computer Services | 2,000.00 | . 00 | 2,000.00 | 349.97 | . 00 | 3,849.71 | $(1,849.71)$ | 192 | 3,499.75 |
| 0446.007 | Software | 1,500.00 | . 00 | 1,500.00 | . 00 | . 00 | . 00 | 1,500.00 | 0 | . 00 |
| 0446.008 | Software Maint/Licenses | 224,000.00 | . 00 | 224,000.00 | 5,668.48 | 4,468.00 | 165,120.59 | 54,411.41 | 76 | 129,343.76 |
| 0449.000 | Billing \& Collection | 40,500.00 | . 00 | 40,500.00 | 3,370.43 | . 00 | 39,272.22 | 1,227.78 | 97 | 37,074.73 |
| 0449.001 | Sludge Removal | 80,000.00 | . 00 | 80,000.00 | . 00 | . 00 | . 00 | 80,000.00 | 0 | . 00 |
| 0449.003 | Waste Disposal | 11,000.00 | . 00 | 11,000.00 | . 00 | . 00 | 427.78 | 10,572.22 | 4 | . 00 |
| 0449.500 | Safety-Contractual | 1,500.00 | . 00 | 1,500.00 | 936.00 | . 00 | 1,927.50 | (427.50) | 128 | 1,862.50 |
| 0449.599 | Undesignated Services | 814,000.00 | . 00 | 814,000.00 | 17,472.61 | 13,688.58 | 773,975.90 | 26,335.52 | 97 | 841,203.27 |
| 0451.000 | Consultants | 72,000.00 | . 00 | 72,000.00 | 7,915.64 | 4,611.00 | 49,473.60 | 17,915.40 | 75 | 203,460.26 |
| 0454.000 | Attorney Services | 50,000.00 | . 00 | 50,000.00 | . 00 | . 00 | 42,649.42 | 7,350.58 | 85 | 54,614.11 |
| 0461.000 | Postage | 30,000.00 | . 00 | 30,000.00 | 310.60 | . 00 | 17,957.75 | 12,042.25 | 60 | 18,118.93 |
| 0463.000 | Travel \& Training Expense | 24,250.00 | . 00 | 24,250.00 | . 00 | . 00 | 6,099.99 | 18,150.01 | 25 | 10,914.72 |
| 0463.500 | Safety Training | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | +++ | 1,103.58 |
| 0464.000 | Local Mtng Cost/Mileage | 50.00 | . 00 | 50.00 | . 00 | . 00 | . 00 | 50.00 | 0 | . 00 |
| 0466.000 | Books,Mags. \& Memberships | 6,000.00 | . 00 | 6,000.00 | . 00 | . 00 | . 00 | 6,000.00 | 0 | 685.50 |
| 0467.000 | Advertising | 500.00 | . 00 | 500.00 | 9.82 | . 00 | 189.22 | 310.78 | 38 | 382.71 |
| 0471.000 | Recruitment Expenditures | 2,000.00 | . 00 | 2,000.00 | . 00 | . 00 | 458.98 | 1,541.02 | 23 | 1,147.00 |
|  | Contractual Expenses Totals | \$3,514,470.00 | \$0.00 | \$3,514,470.00 | \$154,797.98 | \$65,558.15 | \$3,091,575.20 | \$357,336.65 | 90\% | \$2,948,861.73 |
| Employee Benefits |  |  |  |  |  |  |  |  |  |  |
| 0801.000 | NYS E.R.S. Retirement | 230,500.00 | . 00 | 230,500.00 | . 00 | . 00 | 47,479.67 | 183,020.33 | 21 | 46,385.83 |
| 0820.000 | Worker's Compensation | 240,000.00 | . 00 | 240,000.00 | . 00 | . 00 | 5,215.39 | 234,784.61 | 2 | 6,120.10 |
| 0830.000 | Life Insurance | 8,215.00 | . 00 | 8,215.00 | . 00 | . 00 | 6,593.14 | 1,621.86 | 80 | 7,002.74 |
| 0840.000 | Unemployment Ins. NYS | 8,000.00 | . 00 | 8,000.00 | . 00 | . 00 | 24,139.82 | $(16,139.82)$ | 302 | 10,367.40 |
| 0860.000 | Medical Insurance | 1,516,379.00 | . 00 | 1,516,379.00 | . 00 | . 00 | 1,072,593.00 | 443,786.00 | 71 | 1,290,514.43 |
| 0861.000 | Dental Insurance | 55,057.00 | . 00 | 55,057.00 | . 00 | . 00 | . 00 | 55,057.00 | 0 | . 00 |
| 0863.000 | Vision Care Insurance | 3,861.00 | . 00 | 3,861.00 | . 00 | . 00 | 2,843.40 | 1,017.60 | 74 | 3,276.85 |
| 0865.000 | Chiropractic Insurance | . 00 | . 00 | . 00 | . 00 | . 00 | 960.00 | (960.00) | +++ | 2,000.00 |
|  | Employee Benefits Totals | \$2,062,012.00 | \$0.00 | \$2,062,012.00 | \$0.00 | \$0.00 | \$1,159,824.42 | \$902,187.58 | 56\% | \$1,365,667.35 |
| Employee Benefit - FICA |  |  |  |  |  |  |  |  |  |  |
| 0810.000 | Social Security | 197,213.00 | . 00 | 197,213.00 | 7,493.07 | . 00 | 176,981.65 | 20,231.35 | 90 | 177,838.01 |
|  | Employee Benefit - FICA Totals | \$197,213.00 | \$0.00 | \$197,213.00 | \$7,493.07 | \$0.00 | \$176,981.65 | \$20,231.35 | 90\% | \$177,838.01 |
| Interfund Transfers |  |  |  |  |  |  |  |  |  |  |
| 0900.GA | Transfer To Sewer Divisn. | 70,000.00 | . 00 | 70,000.00 | . 00 | . 00 | . 00 | 70,000.00 | 0 | . 00 |
| 0900.FGA | Transfer To Authority Bd | 20,000.00 | . 00 | 20,000.00 | . 00 | . 00 | . 00 | 20,000.00 | 0 | . 00 |
| 0900.FGB | Transfer To Water Board | 70,000.00 | . 00 | 70,000.00 | . 00 | . 00 | . 00 | 70,000.00 | 0 | 40,708.16 |



| Account | Account Description | Adopted <br> Budget | Budget Amendments | Amended Budget | Current Month Transactions | YTD Encumbrances | YTD <br> Transactions | Budget - YTD <br> Transactions | \% Used/ <br> Rec'd | Prior Year YTD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund FA - Water Board - Water |  |  |  |  |  |  |  |  |  |  |
| EXPENSE |  |  |  |  |  |  |  |  |  |  |
| Interfund Transfers |  |  |  |  |  |  |  |  |  |  |
| 0900.0\&M | Transfer to Capital - Coverage | 947,321.00 | . 00 | 947,321.00 | . 00 | . 00 | 1,347,321.20 | (400,000.20) | 142 | 1,248,300.00 |
| 0900.VFG | Transfer To Debt Service | 2,945,486.00 | . 00 | 2,945,486.00 | . 00 | . 00 | . 00 | 2,945,486.00 | 0 | 2,727,626.00 |
|  | Interfund Transfers Totals | \$4,052,807.00 | \$0.00 | \$4,052,807.00 | \$0.00 | \$0.00 | \$1,347,321.20 | \$2,705,485.80 | 33\% | \$4,016,634.16 |
|  | EXPENSE TOTALS | \$12,671,179.00 | \$0.00 | \$12,671,179.00 | \$270,787.01 | \$74,583.60 | \$8,191,878.64 | \$4,404,716.76 | 65\% | \$10,930,317.20 |
| Fund FA - Water Board - Water Totals |  |  |  |  |  |  |  |  |  |  |
|  | REVENUE TOTALS | 12,835,480.00 | . 00 | 12,835,480.00 | 606,206.42 | . 00 | 8,083,817.26 | 4,751,662.74 | 63\% | 8,191,312.06 |
|  | EXPENSE TOTALS | 12,671,179.00 | . 00 | 12,671,179.00 | 270,787.01 | 74,583.60 | 8,191,878.64 | 4,404,716.76 | 65\% | 10,930,317.20 |
|  | Fund FA - Water Board - Water Totals | \$164,301.00 | \$0.00 | \$164,301.00 | \$335,419.41 | (\$74,583.60) | (\$108,061.38) | \$346,945.98 |  | (\$2,739,005.14) |



Budget Performance Report
Fiscal Year to Date $11 / 30 / 20$
Exclude Rollup Account
Budget - YTD \% Used/
Transactions Rec'd Prior Year YTD


$\begin{array}{lll}(\$ 116,191.25) & 186 \% & \$ 65,979.34\end{array}$ | .00 | 300.00 | 0 | .00 |
| ---: | ---: | ---: | ---: |
| 19 | $\$ 300.00$ | $0 \%$ | $\$ 0.00$ |
|  | $(\$ 111,891.25)$ | $180 \%$ | $\$ 65,979.34$ |
|  |  |  |  |
| .00 | $140,000.00$ | $0 \%$ | $81,416.32$ |
| 19 | $(111,891.25)$ | $180 \%$ | $65,979.34$ |
| 9$)$ | $\$ 251,891.25$ |  | $\$ 15,436.98$ | $\stackrel{\circ}{\star}$



 $\begin{array}{rr}\text { Amended } & \text { Current Month } \\ \text { Budget } & \text { Transactions }\end{array}$ $\begin{array}{rr}\text { Adopted } & \text { Budget } \\ \text { Budget } & \text { Amendments }\end{array}$
Fund FGB - Water Board
REVENUE
Account Account Description
Fund FGB - Water Board
5031.FA
5031.GA
EXPENSE
$\begin{array}{cc}\text { EXPENSE } & \\ \text { Personne/ } & \text { Services } \\ 0140.000 & \text { Overtime }\end{array}$
0419.599 Undesignated Supplies
 REVENUE TOTALS
a/s Personnel Services Totals Contractual Expenses Totals nefit - FICA Totals
EXPENSE TOTALS Fund FGB - Water Board Totals $0449.599 \quad$ Undesignated Services $0451.000 \quad$ Consultants
$0454.000 \quad$ Attorney Services
0459.000 Auditors
Employee Benefit - FICA
$0810.000 \quad$ Social Security



 | .00 | $70,540.98$ | $(305,540.98$ | -30 |  |
| ---: | ---: | ---: | ---: | ---: |
| 00.00 | $\$ 15,156,500.12$ | $\$ 4,686,868.88$ | $76 \%$ | $\$ 13,122,464.96$ |

| .00 | $33,104.41$ | $125,295.59$ | 21 | $55,299.65$ |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 0.00$ | $\$ 33,104.41$ | $\$ 125,295.59$ | $21 \%$ | $\$ 55,299.65$ |

550.00
$\$ 550.00$

| $00^{\circ} 008 \$$ | $\% 9 L$ | $00^{\circ} 9 \mathrm{tI} \$$ | $00^{\circ}$ OSt $\$$ | $00^{\circ} 0 \$$ |
| :--- | :--- | :--- | :--- | :--- |
| $00^{\circ} 008$ | $9 L$ | $00^{\circ} 9 \mathrm{tI}$ | $00^{\circ} \mathrm{OSt}$ | $00^{\circ}$ |

88 $\begin{array}{lllll}\$ 0.00 & \$ 105,854.31 & (\$ 95,854.31) & 1059 \% & \$ 250,000.00\end{array}$

| ++ | $(11,822.62)$ |
| ---: | ---: |
| 0 | $56,271.00$ |
| $2 \%$ | $\$ 44,448.38$ |


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$121,190.71$ $(1,210.84)$ $(82.19)$
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$(9,164.00)$ $(9,164.00)$
$(18,413.65)$
$(1,334.79)$

 1，950，651．25 1，133，871．51 2，040，103．26
$7,458,642.92$




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Budget Amended Current Month YTD

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480.32 \\
695,705.28
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\]


$(14.51)$
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Transactions
Run by Kendra Walker on 11/30/2020 04:01:59 PM NFWB Dec. 7, 2020 Work Session Agenda Packet - Page 19
$117,902.22$
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| Account | Account Description | Adopted <br> Budget | Budget Amendments | Amended <br> Budget | Current Month Transactions | YTD Encumbrances | $\begin{array}{r} \text { YTD } \\ \text { Transactions } \end{array}$ | Budget - YTD <br> Transactions | \% Used/ Rec'd | Prior Year YTD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund GA - Water Board - Sewer |  |  |  |  |  |  |  |  |  |  |
| EXPENSE |  |  |  |  |  |  |  |  |  |  |
| Contractual Expenses |  |  |  |  |  |  |  |  |  |  |
| 0414.000 | Automotive-Gas,Oil,Grease | 40,000.00 | . 00 | 40,000.00 | 2,215.54 | 795.66 | 30,650.56 | 8,553.78 | 79 | 18,490.10 |
| 0415.000 | Fuel Oil | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | . 00 | +++ | 45,308.12 |
| 0416.000 | Consumable Printed Forms | . 00 | . 00 | . 00 | . 00 | . 00 | 280.70 | (280.70) | +++ | 640.17 |
| 0417.000 | Tool Allowance | 300.00 | . 00 | 300.00 | . 00 | . 00 | 300.00 | . 00 | 100 | 148.63 |
| 0419.001 | Automotive Parts | 40,000.00 | . 00 | 40,000.00 | 3,579.11 | 2,309.45 | 38,138.74 | (448.19) | 101 | 20,705.28 |
| 0419.003 | Cleaning/Sanitary | 5,000.00 | . 00 | 5,000.00 | 589.16 | 854.60 | 4,121.22 | 24.18 | 100 | 2,232.45 |
| 0419.004 | Agricultural/Botanical | 40,000.00 | . 00 | 40,000.00 | 40,000.00 | . 00 | 40,000.00 | . 00 | 100 | 22,811.40 |
| 0419.005 | Tools \& Machine Parts | 205,100.00 | $(16,882.00)$ | 188,218.00 | 24,112.86 | 14,840.67 | 168,725.62 | 4,651.71 | 98 | 169,323.35 |
| 0419.006 | Construction/Repair | 135,000.00 | . 00 | 135,000.00 | 11,700.54 | 12,521.47 | 123,891.32 | $(1,412.79)$ | 101 | 116,385.08 |
| 0419.008 | Signals/Communication | 3,500.00 | . 00 | 3,500.00 | 1,602.30 | 1,498.20 | 1,602.30 | 399.50 | 89 | 3,316.80 |
| 0419.009 | Misc Chemicals | 19,000.00 | . 00 | 19,000.00 | 2,085.49 | 3,325.61 | 13,846.84 | 1,827.55 | 90 | 10,044.17 |
| 0419.010 | Laboratory | 23,000.00 | . 00 | 23,000.00 | 2,343.40 | 5,817.85 | 14,862.15 | 2,320.00 | 90 | 17,330.06 |
| 0419.012 | Carbon | 440,000.00 | (330,000.00) | 110,000.00 | . 00 | 8,754.50 | 97,587.50 | 3,658.00 | 97 | . 00 |
| 0419.014 | Ferric Chloride | 385,000.00 | . 00 | 385,000.00 | 31,472.30 | 37,544.70 | 352,240.71 | (4,785.41) | 101 | 297,761.73 |
| 0419.016 | Primary Polymer | 110,000.00 | . 00 | 110,000.00 | 18,348.00 | 29,956.00 | 55,044.00 | 25,000.00 | 77 | 160,752.00 |
| 0419.017 | Sludge Polymer | 110,000.00 | . 00 | 110,000.00 | 24,960.00 | 25,000.00 | 54,080.00 | 30,920.00 | 72 | . 00 |
| 0419.018 | Pebble Lime | 210,000.00 | . 00 | 210,000.00 | 12,129.14 | 40,541.87 | 143,981.28 | 25,476.85 | 88 | 104,119.66 |
| 0419.024 | Hypochlorite Solution | 1,550,000.00 | 530,000.00 | 2,080,000.00 | 516,342.39 | . 00 | 2,484,979.26 | (404,979.26) | 119 | 1,530,098.39 |
| 0419.028 | Hydrogen Peroxide | 200,000.00 | (200,000.00) | . 00 | . 00 | . 00 | . 00 | . 00 | +++ | 68,552.99 |
| 0419.599 | Undesignated Supplies | 53,500.00 | (1,950.00) | 51,550.00 | 4,139.59 | 7,077.13 | 41,244.17 | 3,228.70 | 94 | 41,622.11 |
| 0421.001 | Phone Extension Chgs | 19,300.00 | . 00 | 19,300.00 | 3,647.25 | . 00 | 39,454.87 | $(20,154.87)$ | 204 | 35,099.17 |
| 0421.002 | Wireless Services | 6,000.00 | . 00 | 6,000.00 | 810.74 | . 00 | 8,058.46 | $(2,058.46)$ | 134 | 7,676.98 |
| 0422.000 | Light \& Power | 607,500.00 | . 00 | 607,500.00 | 54,754.72 | . 00 | 533,319.87 | 74,180.13 | 88 | 465,165.19 |
| 0423.000 | Water/Sewer | 296,000.00 | . 00 | 296,000.00 | . 00 | . 00 | 447,123.35 | (151,123.35) | 151 | 324,349.65 |
| 0424.000 | Gas | 20,000.00 | . 00 | 20,000.00 | 728.79 | . 00 | 19,236.49 | 763.51 | 96 | 18,589.51 |
| 0432.000 | Property Insurance | 155,000.00 | . 00 | 155,000.00 | . 00 | . 00 | . 00 | 155,000.00 | 0 | . 00 |
| 0433.000 | Liability Insurance | 85,000.00 | . 00 | 85,000.00 | . 00 | . 00 | 108,641.80 | $(23,641.80)$ | 128 | 59,954.59 |
| 0440.003 | Motor Vehicle Equipment | 84,000.00 | . 00 | 84,000.00 | 6,302.80 | . 00 | 68,436.86 | 15,563.14 | 81 | 47,262.37 |
| 0440.599 | Undesignated Leases | 525.00 | . 00 | 525.00 | 72.98 | . 00 | 761.64 | (236.64) | 145 | 306.96 |
| 0441.000 | Rental Of Real Property | 70.00 | . 00 | 70.00 | . 00 | . 00 | 41.00 | 29.00 | 59 | 41.00 |
| 0442.000 | Rental Of Equipment | 16,750.00 | . 00 | 16,750.00 | 3,662.88 | . 00 | 15,935.70 | 814.30 | 95 | 13,669.71 |
| 0442.003 | Motor Vehicle Equip RentI | . 00 | . 00 | . 00 | 446.50 | . 00 | 4,433.87 | $(4,433.87)$ | +++ | 11,018.83 |
| 0442.599 | Undesignated Rentals | 6,500.00 | . 00 | 6,500.00 | . 00 | . 00 | 1,714.78 | 4,785.22 | 26 | 692.88 |
| 0443.000 | Repair Of Real Property | 48,155.00 | . 00 | 48,155.00 | 350.00 | 7,434.32 | 10,305.09 | 30,415.59 | 37 | 29,572.61 |
| 0444.000 | Repair Of Equipment | 153,000.00 | . 00 | 153,000.00 | 43,138.87 | 7,988.26 | 117,691.73 | 27,320.01 | 82 | 138,253.98 |
| 0446.000 | Computer Services | . 00 | . 00 | . 00 | 349.98 | . 00 | 3,849.74 | $(3,849.74)$ | +++ | 3,499.75 |
| 0449.000 | Billing \& Collection | . 00 | . 00 | . 00 | 3,370.42 | . 00 | 39,272.16 | $(39,272.16)$ | +++ | 37,074.62 |
| 0449.002 | Sludge Disposal | 1,550,000.00 | . 00 | 1,550,000.00 | 83,353.66 | 250,095.46 | 1,296,791.23 | 3,113.31 | 100 | 1,209,441.18 |


| YTD | Budget - YTD \% Used/ |  |  |
| ---: | ---: | ---: | ---: |
| Transactions | Transactions | Rec'd | Prior Year YTD |


Budget Amended Current Month YTD

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| Account | Account Description | Adopted <br> Budget | Budget Amendments | Amended <br> Budget | Current Month Transactions | YTD Encumbrances | $\begin{array}{r} \text { YTD } \\ \text { Transactions } \end{array}$ | Budget－YTD <br> Transactions | \％Used／ Rec＇d | Prior Year YTD |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fund GA－Water Board－Sewer Totals |  |  |  |  |  |  |  |  |  |  |
|  | REVENUE TOTALS | 20，193，358．00 | ． 00 | 20，193，358．00 | 1，835，292．91 | ． 00 | 15，304，978．87 | 4，888，379．13 | 76\％ | 13，473，562．99 |
|  | EXPENSE TOTALS | 20，569，041．00 | ． 00 | 20，569，041．00 | 1，100，551．90 | 495，734．40 | 14，011，701．20 | 6，061，605．40 | 71\％ | 16，753，584．70 |
|  | Fund GA－Water Board－Sewer Totals | （\＄375，683．00） | \＄0．00 | （\＄375，683．00） | \＄734，741．01 | （\＄495，734．40） | \＄1，293，277．67 | （\＄1，173，226．27） |  | （\＄3，280，021．71） |
| Grand Totals |  |  |  |  |  |  |  |  |  |  |
|  | REVENUE TOTALS | 33，208，838．00 | ． 00 | 33，208，838．00 | 2，441，499．33 | ． 00 | 23，388，796．13 | 9，820，041．87 | 70\％ | 21，746，291．37 |
|  | EXPENSE TOTALS | 33，430，220．00 | ． 00 | 33，430，220．00 | 1，381，901．42 | 570，340．06 | 22，455，449．03 | 10，404，430．91 | 69\％ | 27，749，881．24 |
|  | Grand Totals | （\＄221，382．00） | \＄0．00 | （\＄221，382．00） | \＄1，059，597．91 | （\＄570，340．06） | \＄933，347．10 | （\＄584，389．04） |  | （\＄6，003，589．87） |



NIAGARA FALLS WATER BOARD APPROPRIATION TRANSFER

| TC | DATE | DOCUMENT | FY | FUND |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| 15 | 1.11 .19 | $20 / 0.0 / 4$ |  |  |
|  |  |  |  |  |
|  |  |  | 19 |  |

## from: Robert Dunn

TO: Director of Financial Services
I hereby request the following budget transfer:

Reason for transfer
SURPLUS MM ACCTS. BEING
USED TO HELP BETTER
BALANCE "OVERALL"
BUDGET.
MOG $\$$ EASILY IDENTIFIABLE

NOTE: F/T: $F=$ From (Debit), $T=T o$ (Credit) Do not duplicate account numbers
Prepared by:
Approving Director:


To balance "Ovekauc" BuDGet"- Properly fund accounts
FY 2020 NFWB PAYROLL-BASED OVERTIME LOG

| PAYROLL\# | PAYROLL RANGE | PAY DATE | TOTAL OT HOURS WORKED | GROSS OT |  | MONTHLY OT TOTAL | *BUDGETED OT AMOUNT | DIFF | Utilization |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020-01 | 12/15/19-12/28/19 | 1/3/2020 | 119.5 | \$4,002.07 |  |  |  |  |  |  |
| 2020-02 | 12/29/19-01/11/20 | 1/17/2020 | 317.5 | \$10,668.56 |  |  |  |  |  |  |
| 2020-03 | 01/12/20-01/25/20 | 1/31/2020 | 460 | \$15,747.57 |  |  |  |  |  |  |
|  |  |  |  |  |  | \$30,418.20 | \$35,580.00 | \$5,161.80 | 14.50\% |  |
| 2020-04 | 01/26/20-02/08/20 | 2/14/2020 | 200.75 | \$6,882.83 |  |  |  |  |  |  |
| 2020-05 | 02/09/20-02/22/20 | 2/28/2020 | 254.25 | \$8,570.94 |  |  |  |  |  |  |
|  |  |  |  |  |  | \$15,453.77 | \$35,580.00 | \$20,126.23 | 56.56\% |  |
| 2020-06 | 02/23/20-03/07/20 | 3/13/2020 | 350.5 | \$ 11,850.89 |  |  |  |  |  |  |
| 2020-07 | 03/08/20-03/21/20 | 3/27/2020 | 265.5 | \$ 9,824.42 |  |  |  |  |  |  |
|  |  |  |  |  |  | \$21,675.31 | \$35,580.00 | \$13,904.69 | 39.08\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 2020-08 | 03/22/20-04/04/20 | 4/10/2020 | 1,169.75 | \$ 38,638.86 |  |  |  |  |  |  |
| 2020-09 | 04/05/20-04/18/20 | 4/24/2020 | 716.25 | \$ 24,048.10 |  |  |  |  |  |  |
|  |  |  |  |  |  | \$62,686.96 | \$35,580.00 | -\$27,106.96 | 76.20\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 2010-10 | 04/19/20-05/02/20 | 5/8/2020 | 473.25 | \$ 15,777.89 |  |  |  |  |  |  |
| 2020-11 | 05/03/20-05/16/20 | 5/22/2020 | 102 | \$ 3,580.89 |  |  |  |  |  |  |
|  |  |  |  |  | \$ | 19,358.78 | \$35,580.00 | \$16,221.22 | 45.50\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 2020-12 | 05/17/20-05/30/20 | 6/5/2020 | 145.5 | \$ 5,121.72 |  |  |  |  |  |  |
| 2020-13 | 05/31/20-06/13/20 | 6/19/2020 | 190.75 | \$ 6,593.00 |  |  |  |  |  |  |
|  |  |  |  |  | \$ | 11,714.72 | \$35,580.00 | \$23,865.28 | 67.00\% |  |
| 2020-14 | 06/14/20-06/27/20 | 7/3/2020 | 233 | \$ 7,885.72 |  |  |  |  |  |  |
| 2020-15 | 06/28/20-07/11/20 | 7/17/2020 | 248.25 | \$ 8,511.48 |  |  |  |  |  |  |
| 2020-16 | 07/12/20-07/25/20 | 7/31/2020 | 236.75 | \$ 8,949.53 |  |  |  |  |  |  |
|  |  |  |  |  | \$ | 25,346.73 | \$35,580.00 | \$12,233.27 | 34.30\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 2020-17 | 07/26/20-08/08/20 | 8/14/2020 | 302.75 | 10.649 .25 |  |  |  |  |  |  |
| 2020-18 | 08/09/20-08/22/20 | 8/28/2020 | 176.5 | \$ 6,436.28 |  |  |  |  |  |  |
|  |  |  |  |  | \$ | 17,085.53 | \$35,580.00 | \$ 18,494.47 | 51.90\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 2020-19 | 08/23/20-09/05/20 | 9/11/2020 | 251.25 | \$ 8,707.11 |  |  |  |  |  |  |
| 2020-20 | 09/06/20-09/19/20 | 9/25/2020 | 211 | \$ 7,544.19 |  |  |  |  |  |  |
|  |  |  |  |  | \$ | 16,251.30 | \$35,580.00 | \$ 19,328.70 | 54.30\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 2020-21 | 09/20/20-10/03/20 | 10/9/2020 | 219.5 | \$7,896.08 |  |  |  |  |  |  |
| 2020-22 | 10/04/20-10/17/20 | 10/23/2020 | 92.5 | \$3,498.88 |  |  |  |  |  |  |
|  |  |  |  |  | \$ | 11,394.96 | \$35,580.00 | \$ 24,185.04 | 32 |  |
| 2020-23 | 10/18/20-10/31/20 | 11/6/2020 | 142.75 | \$5,107.99 |  |  |  |  |  |  |
| 2020-24 | 11/1/20-11/14/20 | 11/20/2020 | 188.5 | \$7,081.52 |  |  |  |  |  |  |
|  |  |  |  |  | \$ | 12,189.51 | \$35,580.00 | \$ 23,390.49 | 34.2 |  |
| 2020-25 |  |  |  |  |  |  |  |  |  |  |
| 2020-26 |  |  |  |  |  |  |  |  |  |  |

## 2021 NFWB Budget Preparation and Financial Report Calendar

## Preliminary Budget

- Budget worksheets distributed to division heads.
- Budget worksheets due.
- Budget meetings with division heads complete.
- Preliminary budget created and provided to rate consultant.


## Due Date:

- Preliminary budget and rate consultant analysis provided to Executive Director, Board Chairperson, and Finance and Audit Committee Chairperson.
$2^{\text {nd }}$ week of Sep 2021
- Final revisions to preliminary budget made and preliminary budget and proposed changes in rates/fees distributed to Board.
$2^{\text {nd }}$ week of Sep 2021
- Review of preliminary budget. Any adjustments to preliminary budget following work session to be summarized in memorandum to Board submitted along with draft budget as part of September 2021 Board meeting agenda packet.

September 2021
Work Session

## Draft Budget

- Review of draft budget. Schedule public hearing for draft budget. Director of Financial Services to distribute final draft budget to Board and Secretary with memorandum summarizing any changes within 36 hours after the September 2021 Board meeting. This draft shall be made available for public inspection online, at Water Board's administrative offices, and at City libraries.
- Public hearing on draft budget. Any further amendments to be by resolution.
- Resolutions for amendments, if any. Anticipated adoption of 2022 budget, rates, and fees.

September 2021
Business Meeting
October 2021 Work
Session
October 2021
Business Meeting

## Adopted Budget

- Posted to Website
- Regulatory filing for rates to be effective January 1, 2022.

Within three days after adoption.
December 31, 2021

PARIS Reports - Drafts or Information to be Included in Reports Submitted for Board Approval

- Audit Report (Filing Deadline April 1)
- Procurement Report (Filing Deadline April 1)
- Investment Report (Filing Deadline April 1)
- Budget Report (Filing Deadline November 1)
- Annual Report (Filing Deadline November 1)

March 2021 Business
Meeting

March 2021 Business
Meeting
Meeting
October 2021 Work
Session
October 2021 Work
Session


MINUTES

# Meeting of the Niagara Falls Water Board <br> November 23, 2020 at 5:00 p.m. 

Note: This Meeting was held via conference call pursuant to
Executive Order 202.1 as extended by 202.72.

## 1. Attendance and Preliminary Matters

a. Brown __ $P$ Forster __ $P$ Larkin __ $P$ Leffler __ $P$ Kimble __A [Joined at 5:09 p.m.]__

Chairman Brown called the meeting to order at 5:02 p.m.

## b. Letters and Communications

Mr. Costello noted that there were no letters or communications to discuss at this time.
c. Public Comment (Public comments may be submitted in writing to be read by the Secretary and must be received by 12:00 p.m. on November 23, 2020. Comments may be summarized when read. Email comments to scostello@NFWB.org or mail c/o Sean W. Costello, 5815 Buffalo Ave., Niagara Falls, NY 14304)

Mr. Costello noted that Sean Spicer submitted a public comment relative to 2710 Pierce Ave. and is seeking a refund or credit equal to $\$ 583.29$ relative to a high bill in September. Gross plumbing came to Mr. Spicer's residence to check for leaks and dye tested the toilet but no leaks were found.. Mr. Spicer's next water bill was \$114. Mr. Spicer questions how a leak could repair itself and notes that his water meter still is flashing to indicate a leak. He suspects the water meter electronics are faulty or the meter was misread. Ms. Walker states that an adjustment was given to Mr. Spicer per Water Board policy - Mr. Spicer did not think the adjustment that was given was substantial enough given the circumstances. The meter shop removed and tested the meter, and it is functioning properly. The $\$ 100$ meter testing fee was waived. In total the Water Board has adjusted $\$ 127$ for Mr. Spicer. Mr. Spicer states it cost him \$100 for plumber services and he also received a \$27 late fee. Mr. Spicer has since paid his water bill in full and asks that the board consider an additional adjustment.

## d. Approval of Minutes from October 26, 2020 Meeting

Motion by Mr. Forster and seconded by Ms. Larkin to approve the October 26, 2020 meeting minutes.

Brown__Y_Forster_Y_Larkin_Y_Leffler__Y_Kimble_Y__
Motion carried, 5-0

## 2. Executive Director

## a. WWTP Project Budget Tracker (CPL) <br> b. WWTP Construction Schedule Tracker (CPL) c. Financial Award Summary (CPL)

Ted Donner from CPL reviewed the status of the ongoing capital projects at the WWTP, having provided written project status updates that were included in the Board's agenda packets.

Mr. Donner states that despite the delays due to Covid-19, he is pleased to report that most of the capital projects are now in the construction phase and/or nearing completion. Additionally, capital work continues to track well under the CIP budget, allowing for additional work as needed.

Mr. Forster requests an update on the FEMA project.
Mr. Donner states that Mr. Williamson has been working with GHD on this project and CPL has not has any involvement, but he is aware they are looking into some potential solutions to utilize the grant funding.

Mr. Williamson states he had a conference call with GHD earlier this month to discuss their redesign concept; better cost-to-benefit ratio. GHD is drafting a design memo with cost estimates that will be given to the NFWB by November 30, 2020 that should be available for the December work session.

Seth Krull from CPL reviewed the financial award summary with the board members.
Mr. Forster questions the status of the WWTP project budget tracker as well as the WWTP construction schedule tracker. Mr. Forster would also like any potential cost overruns to be identified. Mr. Forster understands that a matrix has been provided - but states that it is just a bunch of numbers to the board members.

Mr. Donner explains that CPL has tracked the separate authorizations that have gone through for each capital project. Mr. Donner refers to the Capital Project Budget Summary and identifies the amounts identified in green indicate projects that are currently under budget, versus the amounts identified in red are currently over budget.

Mr. Forster asks if CPL is also handling the RFP for sludge hauling.
Jay Meyers from CPL states that he has a walk-through at the WWTP scheduled with all the consultants tomorrow (11/24/2020) at 9:30 a.m.

Mr. Meyers states that the RFP is to be returned by December 21, 2020.

## 3. Superintendent

Mr. Wright states that he is working with Mr. Eagler (Supervisor of Outside Maintenance), Mr. Janzen (Senior Engineering System Technician) and Mr. Rowe (WTP Chief Operator) to draft an RFP for smart leak detection services. Once the RFP is drafted, Mr. Wright states he will send it to Mr. Fama and Mr. Costello for review, prior to seeking proposals.

Mr. Forster states that as encouraging as that sounds, it has been reported from the NFWB that $71 \%$ of our water is unaccounted for. Mr. Forster mentions that he looks forward to an updated report on the RFP for a leak detection program that would provide early leak detection throughout the city.

Mr. Forster also seeks an update regarding the $18^{\text {th }}$ St. water main slip line between Whitney Ave. and Ontario Ave.

Mr. Wright met with Mr. Buzzelli from City Engineering last week and was notified that the next step in the process is to seek approval from the County, then it will go out to bid.

Mr. Forster states that he received correspondence from Mayor Restaino and the City Administrator regarding the NFWB's assistance with the large fire that took place at Cascades Packaging on November 20, 2020. Mayor Restaino and the City Administrator could not have been more pleased with the outside crew's response and their assistance with traffic control.

## 4. Engineering

Mr. Williamson states that under the Military Road reconstruction project, Urban Engineering will be including the replacement of the watermain along Military Road from Cayuga Drive to Bollier Avenue. The engineering work will be performed for the City of Niagara Falls with no cost to the NFWB. There will be a substantial cost savings due to the restoration work associated with the waterline replacement work that will be included in the Military Road Reconstruction project.

Mr. Forster references his question from the October 2020 board meeting regarding Urban Engineering who was retained by the City, with the scope of their work to reconstruct Military Road. Mr. Forster is seeking clarification if there will be grant funding available to replace that waterline.

Mr. Williamson states that the NFWB has already applied for and been awarded that grant. $60 \%$ of the waterline construction costs will be covered under the 2018 NYS EFC WIIA grant the NFWB received.

Mr. Forster states that great strides have been made with the outside sewer/water crew and without any objection from the other board members, he would like to see the NFWB's outside crew replace that watermain and would like clarification as to whether or not the NFWB would be able to be directly reimbursed directly from those grant funds if we were to complete our own work.

Mr. Krull from CPL states that the NFWB can be directly reimbursed.
Mr. Forster asks that Mr. Fama along with staff members that he sees fit convene a meeting to evaluate the possibility of our outside crew completing that work with the potential inclusion of a project manager and equipment rentals if needed. Chairperson Brown agrees.

Mr. Fama states that he will review the scope of the work, convene a meeting and report back to the board.

## 5. Personnel Items

## a. November 23, 2020 Personnel Actions and Reports

Mr. Fama states that the NFWB's Safety Specialist has accepted another position and he is seeking board approval to fill that position as soon as possible.

Ms. Larkin questions the process of filling that position since in the past that position has been partially funded by the City and is inquiring if the funding will remain available.

Mr. Fama states that he plans to speak with Mr. Accardo and ask that he contact the City for further clarification regarding the funding for the Safety Specialist position.

Ms. Senia states that much of the Safety Specialist's attention needs to be paid to the WTP/WWTP.

Mr. Brown inquires the percentage split for funding the Safety Specialist position between the City and the NFWB.

Ms. Walker states that the NFWB contributes $40 \%$ and the City of Niagara Falls contributes 60\% of the funding.

## 6. Information Technology (IT)

Mr. Fama notes that the New World project is progressing into the testing phase this week. The NFWB has a tentative date between December 7 and 14 for the project to "go live."

## 7. Finance

## a. 2021 Budget

Mr. Brown suggests postponing the budget discussion for further detailed discussion at the December 7 work session due to the inability to properly review the information that was provided based on the date when the board members received this information. Mr. Brown had hoped that the board members would have been engaged in the budget discussion much sooner than they were and still is waiting on some previously requested information regarding projections for the 2020 budget. Ms. Larkin agrees.

Mr. Costello notes that if a rate increase is necessary, the public hearing for a potential rate increase must be published in the paper not fewer than 10 days prior to the public hearing.

Mr. Brown states the board received the budget information very late will not be pushed to adopt a budget with rate increases prior to the end of the year if the Board is not provided the information and time needed to evaluate the budget.

## 8. Questions Regarding October 2020 Operations and Maintenance Report

No questions were asked.

## 9. Safety

Ms. Senia, attending her last meeting, was thanked for her service to the NFWB.

## 10. General Counsel and Secretary

## a. April 14, 2019 Lightning Strike Insurance Claim Update

Mr. Costello provided an update on this claim, which now is nearly complete and totals approximately $\$ 635,000$.
11. From the Chairman

Mr. Brown states he has nothing new.
12. Resolutions

## 2020-11-001 - MEMBERSHIP IN WNY STORMWATER COALITION <br> a. Memorandum of Agreement

Motion by Mr. Forster and seconded by Ms. Leffler to approve
Brown $\qquad$
$\qquad$ Forster $\qquad$ Larkin $\qquad$ Y Leffler $\qquad$ Y__ Kimble A [connection issue] $\qquad$
Motion carried, 4-0, with one absence.

## 2020-11-002 - 2021 CLARK PATTERSON LEE PROFESSIONAL SERVICES EXTENSION

a. October 27, 2020 Proposal

Motion by Mr. Forster and seconded by Ms. Larkin to approve Brown $\qquad$ Y_ Forster__ Y_Larkin $\qquad$ Y__Leffler_ $\qquad$ Y__Kimble $\qquad$ A [connection issue]

Motion carried, 4-0, with one absence.

2020-11-003 - AWARDING 2021 COOPERATIVE CHEMICAL BID
a. November 9, 2020 Memorandum Recommending Awards

Motion by Mr. Forster and seconded by Ms. Leffler to approve
$\qquad$
Brown Forster Larkin $Y$ Leffler_ Kimble Y

Motion carried, 5-0.

## 2020-11-004 - DIRECTING PREPARATION OF 2021 BUDGET AND FINANCIAL REPORT CALENDAR

Motion by Mr. Forster and seconded by Mr. Brown to approve
Brown $\qquad$ Y_ Forster__ Y_Larkin_ $\qquad$
$\qquad$ Leffler $\qquad$ $Y$ Kimble $\qquad$
$\qquad$ Motion carried, 5-0.

## 13. Unfinished/Old Business

Mr. Brown asked for an update on the meeting with Bank on Buffalo and the banking RFP. Ms. Walker stated that some issues were resolved, and staff does not want to change banks because of the associated logistics and public perception issues. For past issues with the Bank, there is nothing the Water Board can do about the vendor the Bank uses for payments, and there now is a greater understanding why cash payments are not accepted.

Mr. Forster inquired about the July letter from the City Administrator regarding the PILOT and asked Ms. Walker if there is anything in writing regarding her questions to the State Comptroller that she wanted answered before responding. Ms. Walker said she spoke with someone and is not sure what she has in writing.

## 14. New Business \& Additional Items for Discussion

Mr. Forster asked about the status of payroll certification. Mr. Fama will ask Mr. Accardo to address this with Civil Service.

## 15. Executive Session (anticipated)

## a. Public Officers Law $\S \mathbf{1 0 5}$ (f), "matters leading to the appointment, employment, promotion, demotion, discipline, suspension, dismissal or removal of a particular person."

Motion by Mr. Forster and seconded by Mr. Brown to enter executive session at 6:13 p.m. to discuss matters possibly leading to the demotion, discipline, suspension, dismissal or removal of particular persons.

Brown__Y_Forster__Y_Larkin_Y_Leffler_Y_Kimble_Y_
Motion carried, 5-0

Mr. Costello explained for the public that was present on the call that when the Board enters executive session, they will be exited out of the call but can dial right back in to be present when the Board returns from executive session.

Whereupon, a five-minute break was taken prior to beginning the executive session.

Motion by Ms. Larkin and seconded by Mr. Forster to exit executive session and enter back into the open meeting at 7:10 p.m.

Brown__ Y_Forster__ Y_LLarkin_Y__Leffler__Y_Kimble_Y__
Motion carried, 5-0

## 16. Adjournment of Meeting

Motion by Ms. Larkin and seconded by Mr. Forster to adjourn at 7:11 p.m.
Brown__Y_Forster__Y_Larkin__Y_Leffler__Y_Kimble_Y__
Motion carried, 5-0

## 2021 WATER BOARD MEETING SCHEDULE

WHEREAS, the Niagara Falls Water Board has, by past practice, approved the schedule for the work sessions and the regular meetings by resolution prior to the next year of operation; and

WHEREAS, the Water Board must schedule an annual meeting pursuant to Article V, Section 1 of its By-Laws;

## NOW THEREFORE BE IT

RESOLVED, that the calendar of work sessions, business meetings, and the annual meeting that is attached hereto is hereby adopted by the Niagara Falls Water Board for 2021.

## Water Board Personnel Responsible for Implementation of this Resolution:

Executive Director General Counsel and Secretary

Water Board Budget Line or Capital Plan Item with Funds for this Resolution: Not applicable.

On December 14, 2020, the question of the adoption of the foregoing Resolution was duly put to a vote on roll call, which resulted as follows:

|  | Yes |  | No |  | Abstain |  | Absent |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Board Member Forster | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ |
| Board Member Kimble | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ |
| Board Member Larkin | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ |
| Board Member Leffler | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ |
| Chairperson Brown | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ |
| Signed By: |  |  |  |  |  |  |  |  |

Patrick D. Brown, Chairperson
Sean W. Costello, Secretary to Board

TO: All Interested Parties
FROM: Niagara Falls Water Board

## RE: $\quad$ Niagara Falls Water Board Work Session and

 Business Meeting Dates for the Calendar Year 2021The Niagara Falls Water Board ("Water Board") has scheduled the dates below for its 2021 work sessions and the regular business meetings. Unless notice is posted changing the meeting location (including for teleconference meetings when permitted), meetings are held at the Water Board offices located at 5815 Buffalo Avenue, Niagara Falls, New York, and begin at 5:00 p.m. The business meeting held March 22, 2021 shall be deemed the Annual Meeting pursuant to Article V, Section 1 of the Water Board's by-laws. Any changes to this schedule or special meetings shall be announced to the public pursuant to the Open Meetings Law.

## Work Sessions:

September 20, 2021
October 18, 2021
November 15, 2021
December 6, 2021

## Business Meetings:

January 11, 2021
February 8, 2021
March 22, 2021
April 26, 2021
May 24, 2021
June 28, 2021
July 26, 2021
August - recess
September 27, 2021
October 25, 2021
November 22, 2021
December 13, 2021

## ANNUAL REVIEW OF PROCUREMENT POLICY AND ADOPTION OF REVISED POLICY

WHEREAS, the Niagara Falls Water Board ("Water Board") is required by Public Authorities Law § 2824(1)(e) to adopt written policies and procedures for the procurement of goods and services; and

WHEREAS, the Water Board annually reviews its procurement policy; and
WHEREAS, the Water Board has identified certain desirable revisions and improvements to the procurement policy;

## NOW THEREFORE BE IT

RESOLVED, that the Niagara Falls Water Board hereby adopts the procurement policy with a revision date of December 14, 2020, to be effective immediately.

Water Board Personnel Responsible for Implementation of this Resolution:
Executive Director
Director of Financial Services
General Counsel and Secretary
Water Board Budget Line or Capital Plan Item with Funds for this Resolution:
Not applicable.
On December 14, 2020, the question of the adoption of the foregoing Resolution was duly put to a vote on roll call, which resulted as follows:

|  | Yes |  | No |  | Abstain |  | Absent |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: |
| Board Member Forster | $[$ | $]$ | $[$ | $]$ | $[$ | $]$ | $[$ |  |$]$

Patrick D. Brown, Chairperson
Sean W. Costello, Secretary to Board

NIAGARA FALLS WATER BOARD PROCUREMENT POLICY AND PROCEDURES

The Niagara Falls Water Board ('NFWB") is a public benefit corporation that was created pursuant to Public Authorities Law § 1231-b. The statute setting forth the NFWB's functions states that its "powers and duties are in all respects for the benefit of the people of the city and the service area and the state for the improvement of their health, welfare and prosperity and that such purposes are public purposes and that the water board is and will be performing an essential governmental function." Pub. Auth. L. § 1230-e (6). The NFWB's powers permit it to "enter into contracts" and to "acquire . . . property." Id. at § 1230-f. "All contracts for construction or purchase of supplies, materials or equipment shall be let by the water board, shall be made in conformity with the applicable provisions of section one hundred three of the general municipal law and section one hundred thirty-five of the state finance law. " Id. at § 1230-u. This procurement policy is designed to set forth in simple language how the NFWB will implement these provisions of law.

NFWB's procurement policy is intended to assure the prudent and economic use of public monies in the best interests of the people in the NFWB's service area and of the State of New York, and will facilitate the acquisition of goods and services of maximum quality at the lowest possible cost under the circumstances. It is also the intention of this policy to guard against favoritism, extravagance, fraud and corruption, and, wherever possible within existing laws, to promote and support local businesses and industry. The principal way that this procurement policy will help to accomplish these aims will be promoting the competitive securing of goods and services whenever feasible.

## PROCEDURE FOR THE PROCUREMENT OF GOODS AND SERVICES

The NFWB hereby formally adopts the following written procedure ("procedure") applicable to all purchases of goods and services after November 1, 2018. This procedure is meant actively to promote competitive procurements of all goods and services, with very limited exceptions, as set forth herein. The current revision, as noted on the last page of this document, replaces and supersedes all prior procurement policies. NFWB staff is hereby directed to comply with this procedure and to retain the necessary documentation as required herein to substantiate such compliance. This procedure and the NFWB's guidelines for acquisition and disposal of property should be included in the NFWB employee handbook and posted at NFWB.org.

## 1. REQUIREMENTS APPLICABLE TO ALL PROCUREMENTS

1.1. For all procurements, it is the responsibility of those involved to comply with all state and local laws and always to perform their duties in an ethical manner which will not cast suspicion on the way in which the NFWB operates its procurement system. It is imperative that all NFWB employees involved in the process of procuring goods and services be especially cautious to avoid any appearance of indiscretion or impropriety when dealing with vendors and/or prospective vendors. In addition, NFWB Board Members, officers, and employees shall conduct themselves at all times in accordance with the NFWB Conflicts of Interest Policy and the NFWB Code of Ethics Policy as amended from time to time by the Board.
1.2. All purchasing contracts made by the NFWB shall be evidenced digitally in its Financial Management Software ("FMS"), or in writing, on a Requisition form which provides a description of the items purchased, the terms of the sale, and the NFWB internal budget account number, and shall be maintained as part of the records of the Board.
1.3. When all variables are equivalent, local vendors shall be given preference over non-local vendors.
1.4. Procurements shall not be parceled, split, divided, or purchased over a period of time in order to circumvent the dollar purchasing limitations specified herein or to circumvent the employee's authorized spending limit.
1.5. Non-bid products and services should be reviewed periodically for competitive pricing and at any time that prices have increased.
1.6. To promote competition, in addition to advertising bids, NFWB staff is encouraged to take additional reasonable steps to encourage as many bidders as possible, and may notify known vendors of bids, post bids in trade message boards, notify Union halls, and post bids on construction exchange websites.
1.7. All invitations to bid and requests for proposals are to be advertised in the NYS Contract Reporter.
1.8. All invitations to bid and requests for proposals with an anticipated value in excess of $\$ 25,000$ for labor, services, supplies, equipment, materials, or any combination of the foregoing, or in excess of $\$ 100,000$ for acquisition, construction, demolition, replacement, major repair or renovation of real property and improvements thereon, shall be evaluated for Minority and Women Business Enterprise ("MWBE") and Service Disabled Veteran Owned Business ("SDVOB") participation goals as required by the Water Board's MWBE and SDVOB policies.
1.9. All procurements in excess of $\$ 15,000$ annually are subject to State Finance Law Sections 139-j and 139-k, effective January 1, 2006 ("Lobbying Law"). Under the Lobbying Law, all "contacts" (defined as oral, written or electronic communications with the NFWB intended to influence a procurement) during a procurement - from the
earliest notice of intent to solicit bids/proposals through final award and approval - must be made with one or more designated point(s) of contact only. Each invitation to bid and request for proposals must identify the point(s) of contact for Lobbying Law purposes. Additional requirements are found in the Water Board's Lobbying Law policy. Violations of the policy regarding permissible contacts must be reported to the appropriate NFWB officer (Executive Director or General Counsel) and investigated accordingly.

## 2. CONSTRUCTION AND PUBLIC WORKS CONTRACTS - GENERAL POLICY

All contracts or orders for work, material, or supplies performed or furnished in connection with construction or other public works involving the expenditure of more than $\$ 35,000$ shall be publicly bid.

The NFWB shall include such bid specifications as are deemed desirable in the judgment of the Executive Director, including requiring appropriate bid security. The NFWB shall not award any construction contract except to the lowest bidder who, in its opinion, is qualified to perform the work required and who is responsible and reliable. The NFWB may, however, reject any or all bids or waive any informality in a bid if it believes that the public interest will be promoted thereby. The NFWB may reject any bid if, in its judgment, the business and technical organization, plant, resources, financial standing, or experience of the bidder justifies such rejection in view of the work to be performed.

All construction contracts shall be let in accordance with General Municipal Law § 103 and the provisions of state law pertaining to prevailing wages, labor standards, and working hours. Where a cost for erection, construction, or alteration of buildings shall exceed $\$ 500,000$, the contract must comply with State Finance Law § 135, which is incorporated by reference herein and includes, among other things, requirements for separate bidding on plumbing, HVAC, and electrical work. Where appropriate, construction contracts should be advertised in not only a newspaper and the NYS Contract Reporter, but also posted to online construction exchanges to encourage multiple competitive bids.

Nothing in this policy shall be construed to limit or diminish the power of the NFWB to do any construction directly by the officers, employees, or agents of the NFWB.
3. PURCHASES OF GOODS, EQUIPMENT AND SERVICES (NOT INVOLVING CONSTRUCTION OR PUBLIC WORKS) - GENERAL POLICY

Except as otherwise expressly provided herein, NFWB purchase orders involving an expenditure on a reasonably anticipated annual basis of more than $\$ 20,000$ for goods, materials, supplies, equipment, or services (such as service contracts) not necessary for the completion of a public works contract shall be made pursuant to an open competitive
bidding process. For goods, materials, supplies, and equipment, purchase contracts shall be awarded to the lowest responsible bidder furnishing the security required by NFWB for the purchase after advertisement for sealed bids in the manner provided for by General Municipal Law § 103. In the case of services, the award must be based on the best value to NFWB, which if not equated to low price should be, wherever possible, based upon quantifiable criteria that result in the contract award to the offeror that optimizes quality, cost, and efficiency.

In any case where a responsible bidder's gross price is reducible by an allowance for the value of used machinery, equipment, apparatus, or tools to be traded in by NFWB, the gross price shall be reduced by the amount of such allowance, for the purposes of determining the low bid. In cases where two or more responsible bidders furnishing the required security submit identical bids as to price, NFWB's Board may award the contract to any of such bidders. NFWB reserves its discretion to reject all bids and re-advertise for new bids in the manner provided for in this procedure.

## 4. PROCEDURES FOR PURCHASE ORDERS, INCLUDING BLANKET PO'S

### 4.1. Purchases Less Than $\mathbf{\$ 1 , 0 0 0}$

4.1.1. Where possible, prior to the purchase of an item or service, the NFWB employee shall contact at least two (2) suppliers of the item or items to be procured to obtain the best price for and quality of the item or items to be purchased.
4.1.2. Division Heads are authorized to make and approve purchases on behalf of the NFWB in an aggregate amount up to $\$ 1,000$.
4.1.3. Various other subordinate employees, if designated in writing by a Director, are authorized to make and approve purchases on behalf of the NFWB in an aggregate amount up to $\$ 500$.

### 4.2. Purchases Greater Than $\mathbf{\$ 1 , 0 0 0}$ and Less than $\mathbf{\$ 5 , 0 0 0}$

4.2.1. Quotes for purchases of $\$ 1,000$ up to and including $\$ 5,000$, whether verbal or written, shall be documented in the quotes section of the procurement process and/or as part of a manual purchase requisition.
4.2.2. Required Final Approval: Any Director, provided that budgeted funds for the purchase first have been identified.

### 4.3. Purchases Greater Than $\mathbf{\$ 5 , 0 0 0}$ and Less than Competitive Bidding Thresholds

4.3.1. Quotes for purchases of $\$ 5,000$ up to and including the appropriate competitive bidding threshold of $\$ 20,000$ or $\$ 35,000$, whether verbal or written, shall be documented in the quotes section of the procurement process and/or as part of a manual purchase requisition form and as a separate written document, dated and signed by an authorized vendor representative. Wherever possible, a minimum of
three written quotes must be obtained. All written quotes and a memorandum for verbal quotes shall be scanned and attached to the requisition and maintained by the Board's FMS.
4.3.2. Required Final Approval: Executive Director or his designee as authorized in writing may approve up to and including $\$ 10,000$. Purchases over $\mathbf{\$ 1 0 , 0 0 0}$ require Board of Directors approval.

### 4.4. Purchase Contracts Greater Than $\mathbf{\$ 2 0 , 0 0 0}$ and Public Works Greater than $\mathbf{\$ 3 5 , 0 0 0}$

4.4.1. Must be supported by summary of the competitive bids received or be subject to one of the exceptions listed in Section 5 below, with the Board resolution including an explanation for the exception.
4.4.2. Required Final approval: Board of Directors (Board approval is required for all purchases over $\$ 10,000$, see Sections 2 and 3 for competitive bidding thresholds).

## 5. EXCEPTIONS TO COMPETITIVE BIDDING REQUIREMENTS

The NFWB may contract or purchase through non-competitive negotiations under the following circumstances.

### 5.1. Emergencies

5.1.1. Notwithstanding any of the other provisions in this procedure, in the case of public emergency arising out of an accident or other unforeseen occurrence or condition whereby circumstances affecting NFWB buildings, property, pipelines, or the life, health, safety or property of NFWB employees, customers or the general public require immediate action which cannot await a competitive process or competitive bidding, contracts for public work or the purchase of supplies, materials or equipment or services (including necessary replacement parts that could not reasonably be stockpiled) may be let by NFWB's Executive Director or his designee by immediate contract and the Executive Director may temporarily dispense with the competitive bidding or procurement requirements set forth herein. However, a good faith emergency must exist and while the emergency procurements do not require competitive bidding, it is nevertheless the policy and procedure of NFWB that such procurements must, wherever possible, be made at the lowest possible cost to NFWB.
5.1.2. Declarations of Emergency shall be documented in writing. The Executive Director will email to all members of the NFWB Board prior to or as soon as possible after making a procurement pursuant to this section a short statement to advise them of the emergency, the reason why the situation constitutes an emergency, a description of the emergency procurement, and the estimated cost of the emergency procurement. Emergency procurements shall be ratified by the NFWB Board at their next regularly scheduled meeting, or may be ratified at a special meeting called pursuant to NFWB by-laws.

### 5.2. New York State Contracts and Niagara County Contracts

5.2.1. The NFWB may, without soliciting competitive bids, purchase materials, equipment and supplies through New York State ("NYS") and Niagara County contracts at the same prices and under the same terms and conditions as the State or County. However, no purchase may be made through a NYS or County contract after competitive bids have been received unless the purchase may be made upon the same conditions and specifications as the bid but at a lower price.
5.2.2. All purchases through a NYS or County contract must be made only from the vendor awarded the contract. No purchases may be made from other vendors without soliciting competitive bids.
5.2.3. When it is determined that a purchase is to be made through NYS or Niagara County contract, an approved requisition and/or purchase order referencing a valid NYS contract number must be prepared.
5.2.4. A list of commodities available through NYS contracts can be reviewed at the following website: http://www.ogs.state.ny.us

## 5.3. "Piggybacking" on Contracts of the United States or any State, Agency, or other Political Subdivision or District Thereof

5.3.1. The NFWB may, pursuant to General Municipal Law § 103(16), "piggyback" on contracts awarded by government entities that have been made available for use by other government entities, provided that those contracts were let in a manner that constitutes competitive bidding consistent with New York state law, including municipal cooperative purchasing. When "piggybacking," the NFWB is not required independently to seek competitive bids, as this already has been done by the other government entity.
5.3.2. The contract to be "piggybacked" must have been let by a government entity, not a private party or not-for-profit corporation. Contracts let through Sourcewell, Omnia Partners Public Sector, NASPO ValuePoint, National Cooperative Purchasing Alliance ("NCPA"), and similar public cooperative contract purchasing agencies may be appropriate for piggybacking.
5.3.3. The contract explicitly must have been made available for use by other governmental entities; unilateral offers by vendors to extend contract pricing and terms and conditions offered to other government entities are not acceptable.
5.3.4. The contract must have been let to the lowest responsible bidder or on the basis of best value.
5.3.5. To "piggyback" on a contract generally will require NFWB staff to obtain and review a copy of the underlying contract/bid specification. This and any similar documentation should be scanned and maintained as part of the requisition/purchase order for the procurement.

### 5.4. Repair and Maintenance Provided by Original Manufacturer

Repair and maintenance services provided by the original equipment manufacturer, supplier or installer (or their authorized agent or representative) are exempt from the quoting aspect of this policy when their services are required due to a specific or proprietary type of equipment.

### 5.5. Sole Source

5.5.1. It is the policy of the NFWB to promote competition in the procurement process, whenever possible. Toward that end, the NFWB will not specify the product of a certain manufacturer to the exclusion of all other comparable products, except where such a designation is required for the public interest, such as where local geographic (e.g. there is only a single source within a reasonable geographical area of the goods or services to be procured), security, public health or other conditions require the use of and only the type of equipment specified.
5.5.2. Where NFWB specifies a particular article or type of equipment which it regards as its general standard, it will provide that any other manufacturer of a similar equipment may meet the specifications if his or her product is reasonably equivalent to that mentioned as the standard.
5.5.3. Only in those instances where NFWB is required to secure equipment or service from a sole source of reasons of local geographic, security, public health or other conditions, may a purchase of such items or service be made without a competitive procurement process. In such instance, where the procurement exceeds $\$ 20,000$ the Board shall by resolution declare the need to purchase the equipment or service from a sole source vendor prior to purchase.

### 5.6. Standardization

5.6.1. Standardization should be utilized only where there are strong reasons of efficiency or economy. It is NFWB's policy and procedure that it will not specify the product of a certain manufacturer to the exclusion of all other comparable products, except where such a designation is required for the public interest.
5.6.2. Although NFWB may specify a particular article or type of equipment which it regards as its general standard, it should provide that any other manufacturer of a similar object may meet the specifications if his or her product is reasonably equivalent to that mentioned as the standard.
5.6.3. In those instances where the public interest requires that NFWB standardize, such standardization may only occur upon the adoption of a Resolution by the members of the Board stating that, for reasons of efficiency or economy explained in the resolution, there is a need for standardization.
5.6.4. Even where NFWB standardizes on a particular article or type of equipment, competitive bids or quotes from all suppliers of that article or type in Western New York or, if necessary, outside the area should be actively solicited to
promote competition. In such case, the Executive Director, or designee, shall contract with the lowest responsible bidder, or the party providing the lowest quote, furnishing the required security after any public advertisement as may be required.

### 5.7. Surplus and Second-Hand Supplies

Surplus and second-hand supplies, material, or equipment may be purchased by NFWB without competitive bidding from the Federal Government, the State of New York or from any other political subdivision, district, or public benefit corporation.

### 5.8. Professional Services

5.8.1. Professional services are those services requiring special or technical skill, training, or expertise. These types of services are routinely provided by attorneys, accountants, engineers, and architects, etc. Bidding is not required when a service is so specialized that it would not be in the NFWB's best interest to do so. The decision not to rely on competitive bidding procedures is based on the nature of the service, qualifications, prior experience, or an existing relationship with the NFWB.
5.8.2. An effective way to award contracts for professional services is to solicit requests for proposals ("RFP"). This ensures that qualified firms are given the opportunity to submit proposals and can result in reduced costs as a result of competition. However, contracts are awarded based on the criteria listed above and not on price alone.
5.8.3. Except as provided below, a formal RFP or where more appropriate a request for qualifications ("RFQ") shall be required prior to the award of any agreement for professional services requiring the expenditure of Water Board funds over $\$ 10,001$.
5.8.4. Where Water Board approval of a professional services agreement is requested without a prior RFP or RFQ, the proposed resolution for the award shall state (1) the reasons why a formal RFP or RFQ was not issued; (2) which firms informally were solicited for proposals; and (3) why the procurement should not be postponed to permit compliance with Section 5.8.3.

### 5.9. Lease Arrangements

5.9.1. Leases of equipment shall also be awarded after a competitive process.
5.9.2. NFWB staff shall obtain, whenever possible, formal written quotations or proposals from three or more vendors for any lease involving in excess of $\$ 5,000$ annually. Such written quotations or proposals shall set forth the particulars as to the equipment to be provided and details as to cost, on an annual and total lease basis, which may be used for evaluation of the proposal. The lease shall also include details as to additional cost beyond the base lease amount necessary
properly to evaluate the equipment to be leased prior to award to the successful vendor.
5.9.3. For leases involving an annual total lease expense of less than $\$ 5,000$, NFWB staff shall secure at least three informal quotes, whenever possible, and perform the same evaluation before making a recommendation to the Executive Director relative to the selection of a lessor for the equipment to be leased.
5.9.4. Leases in excess of $\$ 10,000$ shall be approved by the NFWB Board.

## 6. PURCHASE CARDS/NFWB CREDIT CARDS

6.1. Are available to employees authorized by Board of Directors policy.
6.2. The Director of Financial Services shall maintain a list of all employees with purchase cards.
6.3. All employees shall be required to sign a Purchase Card Policy before being issued a purchase card.
6.4. Purchase card transactions shall require appropriate documentation, and shall be reflected by the FMS.
6.5. Purchase card transactions shall regularly be audited by the Director of Financial Services or their designee, formally or informally, and any discrepancies shall be reported to the NFWB Board if they cannot be reconciled after investigation.

## 7. PETTY CASH

7.1. Where cash can be used for small purchases or expenses less than $\$ 50$, the Petty Cash system may be utilized.
7.2. Written receipts and internal expense codes must accompany all reimbursements.
7.3. Petty Cash purchases are not intended to circumvent the purchasing system.
8. SUPPORT FOR MINORITY, WOMEN-OWNED, SERVICE-DISABLED VETERAN OWNED, AND SMALL BUSINESSES

NFWB supports contracts with minority, women, and service-disabled veteran owned businesses and small businesses when awarding contracts in purchasing goods, services and equipment, and by statute is subject to Articles 15-A and 17-B of the Executive Law with respect to MWBE and SDVOB requirements in procurement contracts. NFWB will not discriminate against any person who is qualified and available to perform the work by reason of race, color, creed, gender, or national origin. NFWB will encourage active participation
by MWBE, SDVOB, and small businesses in its procurement process, including reviewing and referencing any available lists of such vendors and actively and affirmatively soliciting their participation through email and/or telephone advisement of the coming procurement, and will fully support equal opportunity and fair treatment of all people in its contracting. NFWB staff involved in the procurement process should be familiar with NFWB's MWBE and SDVOB procedures and goals.

## 9. ANNUAL REVIEW

The Board shall annually review this Policy and Procedure. NFWB's Executive Director shall be responsible for assisting NFWB in conducting an annual review of this Procurement Policy and for an evaluation of the internal control structure established to ensure compliance with this Procurement Policy.

## REVISION INFORMATION

- Originally Adopted January 29, 2018
- Annual Review Completed, and Revisions Made, October 29, 2018
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[Significant revisions and annual reviews should be noted here.]


## NIAGARA FALLS WATER BOARD PROCUREMENT POLICY AND PROCEDURES


#### Abstract

The Niagara Falls Water Board ('NFWB") is a public benefit corporation that was created pursuant to Public Authorities Law § 1231-b. The statute setting forth the NFWB's functions states that its "powers and duties are in all respects for the benefit of the people of the city and the service area and the state for the improvement of their health, welfare and prosperity and that such purposes are public purposes and that the water board is and will be performing an essential governmental function." Pub. Auth. L. § 1230-e (6). The NFWB's powers permit it to "enter into contracts" and to "acquire . . . property." Id. at § 1230-f. "All contracts for construction or purchase of supplies, materials or equipment shall be let by the water board, shall be made in conformity with the applicable provisions of section one hundred three of the general municipal law and section one hundred thirty-five of the state finance law. " Id. at § 1230-u. This procurement policy is designed to set forth in simple language how the NFWB will implement these provisions of law.


NFWB's procurement policy is intended to assure the prudent and economic use of public monies in the best interests of the people in the NFWB's service area and of the State of New York, and will facilitate the acquisition of goods and services of maximum quality at the lowest possible cost under the circumstances. It is also the intention of this policy to guard against favoritism, extravagance, fraud and corruption, and, wherever possible within existing laws, to promote and support local businesses and industry. The principal way that this procurement policy will help to accomplish these aims will be promoting the competitive securing of goods and services whenever feasible.

## PROCEDURE FOR THE PROCUREMENT OF GOODS AND SERVICES

The NFWB hereby formally adopts the following written procedure ("procedure") applicable to all purchases of goods and services after November 1, 2018. This procedure is meant actively to promote competitive procurements of all goods and services, with very limited exceptions, as set forth herein. The current revision, as noted on the last page of this document, replaces and supersedes all prior procurement policies. NFWB staff is hereby directed to comply with this procedure and to retain the necessary documentation as required herein to substantiate such compliance. This procedure and the NFWB's guidelines for acquisition and disposal of property should be included in the NFWB employee handbook and posted at NFWB.org.
1.1. For all procurements, it is the responsibility of those involved to comply with all state and local laws and always to perform their duties in an ethical manner which will not cast suspicion on the way in which the NFWB operates its procurement system. It is imperative that all NFWB employees involved in the process of procuring goods and services be especially cautious to avoid any appearance of indiscretion or impropriety when dealing with vendors and/or prospective vendors. In addition, NFWB Board Members, officers, and employees shall conduct themselves at all times in accordance with the NFWB Conflicts of Interest Policy and the NFWB Code of Ethics Policy as amended from time to time by the Board.
1.2. All purchasing contracts made by the NFWB shall be evidenced digitally in its Financial Management Software ("FMS"), or in writing, on a Requisition form which provides a description of the items purchased, the terms of the sale, and the NFWB internal budget account number, and shall be maintained as part of the records of the Board.
1.3. When all variables are equivalent, local vendors shall be given preference over non-local vendors.
1.4. Procurements shall not be parceled, split, divided, or purchased over a period of time in order to circumvent the dollar purchasing limitations specified herein or to circumvent the employee's authorized spending limit.
1.5. Non-bid products and services should be reviewed periodically for competitive pricing and at any time that prices have increased.
1.6. To promote competition, in addition to advertising bids, NFWB staff is encouraged to take additional reasonable steps to encourage as many bidders as possible, and may notify known vendors of bids, post bids in trade message boards, notify Union halls, and post bids on construction exchange websites.
1.7. All invitations to bid and requests for proposals are to be advertised in the NYS Contract Reporter.
1.8. All invitations to bid and requests for proposals with an anticipated value in excess of $\$ 25,000$ for labor, services, supplies, equipment, materials, or any combination of the foregoing, or in excess of $\$ 100,000$ for acquisition, construction, demolition, replacement, major repair or renovation of real property and improvements thereon, shall be evaluated for Minority and Women Business Enterprise ("MWBE") and Service Disabled Veteran Owned Business ("SDVOB") participation goals as required by the Water Board's MWBE and SDVOB policies.
1.6.1.9. All procurements in excess of $\$ 15,000$ annually are subject to State Finance Law Sections 139-j and 139-k, effective January 1, 2006 ("Lobbying Law"). Under the Lobbying Law, all "contacts" (defined as oral, written or electronic communications with the NFWB intended to influence a procurement) during a procurement - from the

[^1]Page 2 of 10
earliest notice of intent to solicit bids/proposals through final award and approval - must be made with one or more designated point(s) of contact only. Each invitation to bid and request for proposals must identify the point(s) of contact for Lobbying Law purposes. Additional requirements are found in the Water Board's Lobbying Law policy. Violations of the policy regarding permissible contacts must be reported to the appropriate NFWB officer (Executive Director or General Counsel) and investigated accordingly.
2. CONSTRUCTION AND PUBLIC WORKS CONTRACTS - GENERAL POLICY

All contracts or orders for work, material, or supplies performed or furnished in connection with construction or other public works cesting in excess of $\$ 20,000$, shall be awarded pursuant to a Resolution of the NFWB Boardinvolving the expenditure of more than $\$ 35,000$ shall be publicly bid.-

The NFWB shall include such bid specifications as are deemed desirable in the judgment of the Executive Director, including requiring appropriate bid security. The NFWB shall not award any construction contract except to the lowest bidder who, in its opinion, is qualified to perform the work required and who is responsible and reliable. The NFWB may, however, reject any or all bids or waive any informality in a bid if it believes that the public interest will be promoted thereby. The NFWB may reject any bid if, in its judgment, the business and technical organization, plant, resources, financial standing, or experience of the bidder justifies such rejection in view of the work to be performed.

All construction contracts shall be let in accordance with General Municipal Law § 103 and the provisions of state law pertaining to prevailing wages, labor standards, and working hours. Where a cost for erection, construction, or alteration of buildings shall exceed $\$ 500,000$, the contract must comply with State Finance Law $\S 135$, which is incorporated by reference herein and includes, among other things, requirements for separate bidding on plumbing, HVAC, and electrical work. Where appropriate, construction contracts should be advertised in not only a newspaper and the NYS Contract Reporter, but also posted to online construction exchanges in order teto encourage multiple competitive bids.

Nothing in this policy shall be construed to limit or diminish the power of the NFWB to do any construction directly by the officers, employees, or agents of the NFWB.

## 3. PURCHASES OF GOODS, EQUIPMENT AND SERVICES (NOT INVOLVING CONSTRUCTION OR PUBLIC WORKS) - GENERAL POLICY

Except as otherwise expressly provided herein, NFWB purchase orders by NFWB involving an expenditure on a reasonably anticipated annual basis of more than $\$ 20,000$ in the case offor goodsgoods,-materials, supplies, and equipment, or services (such as

Page $\mathbf{3}$ of $\mathbf{1 0}$
service contracts) not necessary for the completion of a public works contract and $\$ 35,000$ in the case of services, shall be made pursuant to an open competitive bidding process. For goods, materials, supplies, and equipment, purchase contracts shall be awarded to the lowest responsible bidder furnishing the security required by NFWB for the purchase after advertisement for sealed bids in the manner provided for by General Municipal Law §_-103. In the case of services, the award must be based on the best value to NFWB, which if not equated to low price should be, wherever possible, based upon quantifiable criteria that result in the contract award to the offeror that optimizes quality, cost, and efficiency.

In any case where a responsible bidder's gross price is reducible by an allowance for the value of used machinery, equipment, apparatus, or tools to be traded in by NFWB, the gross price shall be reduced by the amount of such allowance, for the purposes of determining the low bid. In cases where two or more responsible bidders furnishing the required security submit identical bids as to price, NFWB's Board may award the contract to any of such bidders. NFWB reserves its discretion to reject all bids and re-advertise for new bids in the manner provided for in this procedure.

## 4. PROCEDURES FOR PURCHASE ORDERS, INCLUDING BLANKET PO'S

### 4.1. Purchases Less Than $\mathbf{\$ 1 , 0 0 0}$

4.1.1. Where possible, prior to the purchase of an item or service, the NFWB employee shall contact at least two (2) suppliers of the item or items to be procured to obtain the best price for and quality of the item or items to be purchased.
4.1.2. Division Heads are authorized to make and approve purchases on behalf of the NFWB in an aggregate amount up to $\$ 1,000$.
4.1.3. Various other subordinate employees, if designated in writing by a Director, are authorized to make and approve purchases on behalf of the NFWB in an aggregate amount up to $\$ 500$.

### 4.2. Purchases Greater Than $\mathbf{\$ 1 , 0 0 0}$ and Less than $\mathbf{\$ 5 , 0 0 0}$

4.2.1. Quotes for purchases of $\$ 1,000$ up to and including $\$ 5,000$, whether verbal or written, shall be documented in the quotes section of the procurement process and/or as part of a manual purchase requisition.
4.2.2. Required Final Approval: Any Director, provided that budgeted funds for the purchase first have been identified.
4.3. Purchases Greater Than $\$ \mathbf{5 , 0 0 0}$ and Less than $\$ 20,000$ Competitive Bidding Thresholds

[^2]documented in the quotes section of the procurement process -_ and/or as part of a manual purchase requisition form and as a separate written document, dated and signed by an authorized vendor representative. Wherever __possible, a minimum of three written quotes must be obtained. All written quotes and a memorandum for verbal quotes shall be scanned and attached to the _- requisition and maintained by the Board's FMS.
4.3.2. Required Final Approval: Executive Director or his designee as authorized in writing may approve up to and including $\$ 10,000$. Purchases over $\mathbf{\$ 1 0 , 0 0 0}$ require Board of Directors approval.

# 4.4. Purchases of Goodspurchase Contracts Greater Than $\mathbf{\$ 2 0 , 0 0 0}$ and Services-Public 

 Works Greater than $\mathbf{\$ 3 5 , 0 0 0}$
## 4.4.

4.4.1. Copy of eMust be supported by summary of the competitive bids received $s$, dated $\quad$ Formatted: Indent: Left: $0.5^{\prime \prime}$, Hanging: $0.5^{\prime \prime}$ and signed by authorized vendor representatives, or be subject to -one of the exceptions listed in Section 5 below, aleng withwith the Board resolution including an explanation for -the exception, indicated on the requisition.
4.4.2. Required Final approval: Board of Directors (Board approval is required for all purchases over $\$ 10,000$, but competitive bids for goods and equipment less than $\$ 20,000$ and services less than $\$ 35,000$ is not requiredsee Sections 2 and 3 for competitive bidding thresholds).

## 5. EXCEPTIONS TO COMPETITIVE BIDDING REQUIREMENTS

The NFWB may contract or purchase through non-competitive negotiations under the following circumstances.

### 5.1. Emergencies

5.1.1. Notwithstanding any of the other provisions in this procedure, in the case of public emergency arising out of an accident or other unforeseen occurrence or condition whereby circumstances affecting NFWB buildings, property, pipelines, or the life, health, safety or property of NFWB employees, customers or the general public require immediate action which cannot await a competitive process or competitive bidding, contracts for public work or the purchase of supplies, materials or equipment or services (including necessary replacement parts that could not reasonably be stockpiled) may be let by NFWB's Executive Director or his designee by immediate contract and the Executive Director may temporarily dispense with the competitive bidding or procurement requirements set forth herein. However, a good faith emergency must exist and while the emergency
procurements do not require competitive bidding, it is nevertheless the policy and procedure of NFWB that such procurements must, wherever possible, be made at the lowest possible cost to NFWB.
5.1.2. Declarations of Emergency shall be documented in writing. The Executive Director will email to all members of the NFWB Board prior to or as soon as possible after making a procurement pursuant to this section a short statement to advise them of the emergency, the reason why the situation constitutes an emergency, a description of the emergency procurement, and the estimated cost of the emergency procurement. Emergency procurements shall be ratified by the NFWB Board at their next regularly scheduled meeting, or may be ratified at a special meeting called pursuant to NFWB by-laws.

### 5.2. New York State Contracts and Niagara County Contracts


#### Abstract

5.2.1. The NFWB may, without soliciting competitive bids, purchase materials, equipment and supplies through New York State ("NYS") and Niagara County contracts at the same prices and under the same terms and conditions as the State or County. However, no purchase may be made through a NYS or County contract after competitive bids have been received unless the purchase may be made upon the same conditions and specifications as the bid but at a lower price.


#### Abstract

5.2.2. All purchases through a NYS or County contract must be made only from the vendor awarded the contract. No purchases may be made from other vendors without soliciting competitive bids.


5.2.3. When it is determined that a purchase is to be made through NYS or Niagara County contract, an approved requisition and/or purchase order referencing a valid NYS contract number must be prepared.
5.2.4. A list of commodities available through NYS contracts can be reviewed at the following website: http://www.ogs.state.ny.us

## 5.3. "Piggybacking" on Contracts of the United States or any State, Agency, or other Political Subdivision or District Thereof

5.3.1. The NFWB may, pursuant to General Municipal Law § 103(16), "piggyback" on contracts awarded by government entities that have been made available for use by other government entities, provided that those contracts were let in a manner that constitutes competitive bidding consistent with New York state law, including municipal cooperative purchasing. When "piggybacking," the NFWB is not required independently to seek competitive bids, as this already has been done by the other government entity.
5.3.2. The contract to be "piggybacked" must have been let by a government entity, not a private party or not-for-profit corporation. Contracts let through the Nationat Joint Powers Alliance ("NJPA")Sourcewell, Omnia Partners Public Sector,

NASPO ValuePoint, National Cooperative Purchasing Alliance ("NCPA"), and similar public cooperative contract purchasing agencies may be appropriate for piggybacking.
5.3.3. The contract explicitly must have been made available for use by other governmental entities; unilateral offers by vendors to extend contract pricing and terms and conditions offered to other government entities are not acceptable.
5.3.4. The contract must have been let to the lowest responsible bidder or on the basis of best value.
5.3.5. To "piggyback" on a contract generally will require NFWB staff to obtain and review a copy of the underlying contract/bid specification. This and any similar documentation should be scanned and maintained as part of the requisition/purchase order for the procurement.

### 5.4. Repair and Maintenance Provided by Original Manufacturer

Repair and maintenance services provided by the original equipment manufacturer, supplier or installer (or their authorized agent or representative) are exempt from the quoting aspect of this policy when their services are required due to a specific or proprietary type of equipment.

### 5.5. Sole Source

5.5.1. It is the policy of the NFWB to promote competition in the procurement process, whenever possible. Toward that end, the NFWB will not specify the product of a certain manufacturer to the exclusion of all other comparable products, except where such a designation is required for the public interest, such as where local geographic (e.g. there is only a single source within a reasonable geographical area of the goods or services to be procured), security, public health or other conditions require the use of and only the type of equipment specified.
5.5.2. Where NFWB specifies a particular article or type of equipment which it regards as its general standard, it will provide that any other manufacturer of a similar equipment may meet the specifications if his or her product is reasonably equivalent to that mentioned as the standard.
5.5.3. Only in those instances where NFWB is required to secure equipment or service from a sole source of reasons of local geographic, security, public health or other conditions, may a purchase of such items or service be made without a competitive procurement process. In such instance, where the procurement exceeds $\$ 20,000$ the Board shall by resolution declare the need to purchase the equipment or service from a sole source vendor prior to purchase.

### 5.6. Standardization

5.6.1. Standardization should be utilized only where there are strong reasons of efficiency or economy. It is NFWB's policy and procedure that it will not specify
the product of a certain manufacturer to the exclusion of all other comparable products, except where such a designation is required for the public interest.
5.6.2. Although NFWB may specify a particular article or type of equipment which it regards as its general standard, it should provide that any other manufacturer of a similar object may meet the specifications if his or her product is reasonably equivalent to that mentioned as the standard.
5.6.3. In those instances where the public interest requires that NFWB standardize, such standardization may only occur upon the adoption of a Resolution by the members of the Board stating that, for reasons of efficiency or economy explained in the resolution, there is a need for standardization.
5.6.4. Even where NFWB standardizes on a particular article or type of equipment, competitive bids or quotes from all suppliers of that article or type in Western New York or, if necessary, outside the area should be actively solicited to promote competition. In such case, the Executive Director, or designee, shall contract with the lowest responsible bidder, or the party providing the lowest quote, furnishing the required security after any public advertisement as may be required.

### 5.7. Surplus and Second-Hand Supplies

Surplus and second-hand supplies, material, or equipment may be purchased by NFWB without competitive bidding from the Federal Government, the State of New York or from any other political subdivision, district, or public benefit corporation.

### 5.8. Professional Services

5.8.1. Professional services are those services requiring special or technical skill, training, or expertise. These types of services are routinely provided by attorneys, accountants, engineers, and architects, etc. Bidding is not required when a service is so specialized that it would not be in the NFWB's best interest to do so. The decision not to rely on competitive bidding procedures is based on the nature of the service, qualifications, prior experience, or an existing relationship with the NFWB.
5.8.2. An effective way to award contracts for professional services is to solicit requests for proposals ("RFP"). This ensures that qualified firms are given the opportunity to submit proposals and can result in reduced costs as a result of competition. However, contracts are awarded based on the criteria listed above and not on price alone.
5.8.3. Except as provided below, a formal RFP or where more appropriate a request for qualifications ("RFQ") shall be required prior to the award of any agreement for professional services requiring the expenditure of Water Board funds over $\$ 10,001$.
5.8.4. Where Water Board approval of a professional services agreement is requested without a prior RFP or RFQ, the proposed resolution for the award shall state (1) the reasons why a formal RFP or RFQ was not issued; (2) which firms informally were solicited for proposals; and (3) why the procurement should not be postponed to permit compliance with Section 5.8.3.

### 5.9. Lease Arrangements

5.9.1. Leases of equipment shall also be awarded after a competitive process.
5.9.2. NFWB staff shall obtain, whenever possible, formal written quotations or proposals from three or more vendors for any lease involving in excess of $\$ 5,000$ annually. Such written quotations or proposals shall set forth the particulars as to the equipment to be provided and details as to cost, on an annual and total lease basis, which may be used for evaluation of the proposal. The lease shall also include details as to additional cost beyond the base lease amount necessary properly to evaluate the equipment to be leased prior to award to the successful vendor.
5.9.3. For leases involving an annual total lease expense of less than $\$ 5,000$, NFWB staff shall secure at least three informal quotes, whenever possible, and perform the same evaluation before making a recommendation to the Executive Director relative to the selection of a lessor for the equipment to be leased.
5.9.4. Leases in excess of $\$ 10,000$ shall be approved by the NFWB Board.

## 6. PURCHASE CARDS/NFWB CREDIT CARDS

6.1. Are available to employees authorized by Board of Directors policy.
6.2. The Director of Financial Services shall maintain a list of all employees with purchase cards.
6.3. All employees shall be required to sign a Purchase Card Policy before being issued a purchase card.
6.4. Purchase card transactions shall require appropriate documentation, and shall be reflected by the FMS.
6.5. Purchase card transactions shall regularly be audited by the Director of Financial Services or their designee, formally or informally, and any discrepancies shall be reported to the NFWB Board if they cannot be reconciled after investigation.
7. PETTY CASH
7.1. Where cash can be used for small purchases or expenses less than $\$ 50$, the Petty Cash system may be utilized.
7.2. Written receipts and internal expense codes must accompany all reimbursements.
7.3. Petty Cash purchases are not intended to circumvent the purchasing system.
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